



Town of Reading Meeting Posting with Agenda

Board - Committee - Commission - Council:

Select Board

Date: 2023-09-12

Time: 7:00 PM

Building: Reading Town Hall

Location: Select Board Meeting Room

Address: 16 Lowell Street

Agenda:

Purpose: General Business

Meeting Called By: Caitlin Nocella on behalf of Chair Jackie McCarthy

Notices and agendas are to be posted 48 hours in advance of the meetings excluding Saturdays, Sundays and Legal Holidays. Please keep in mind the Town Clerk’s hours of operation and make necessary arrangements to be sure your posting is made in an adequate amount of time. A listing of topics that the chair reasonably anticipates will be discussed at the meeting must be on the agenda.

All Meeting Postings must be submitted in typed format; handwritten notices will not be accepted.

Topics of Discussion:

	<p><i>This Meeting will be held in-person in the Select Board Meeting Room at Town Hall and remotely on Zoom. It will also be streamed live on RCTV as usual.</i></p> <p>Join Zoom Meeting https://us06web.zoom.us/j/87854826547</p> <p>Meeting ID: 878 5482 6547</p> <p>One tap mobile +16465588656,,87854826547# US (New York) +16465189805,,87854826547# US (New York)</p> <p>Dial by your location • +1 646 558 8656 US (New York) • +1 646 518 9805 US (New York)</p> <p>Find your local number: https://us06web.zoom.us/j/87854826547</p>	PAGE #
7:00	Overview of Meeting	
7:05	Public Comment	
7:15	State Delegation Visit with Reading Select Board	
8:00	SB Liaison & Town Manager Reports	3
8:15	PUBLIC HEARING – Vote on Proposed Changes to the Town Personnel Policy: Military Leave	4

This Agenda has been prepared in advance and represents a listing of topics that the chair reasonably anticipates will be discussed at the meeting. However the agenda does not necessarily include all matters which may be taken up at this meeting.



Town of Reading Meeting Posting with Agenda

8:20	Discussion on Reading Pavement Plan	6
8:45	Discussion on Reading Food Pantry Request for Additional ARPA Funds	
9:00	Presentation by Reading Pickleball Players Association (RPPA)	64
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9:30	Preview Capital Plan for FY2025	83
9:45	Vote to appoint Select Board Member to the Special Committee for Charter Review	
10:00	Discuss Future Agendas	98
10:15	Approve Meeting Minutes	100

This Agenda has been prepared in advance and represents a listing of topics that the chair reasonably anticipates will be discussed at the meeting. However the agenda does not necessarily include all matters which may be taken up at this meeting.



Office of the Town Manager
16 Lowell Street
Reading, MA 01867

781-942-9043

townmanager@ci.reading.ma.us
www.readingma.gov/town-manager

To: Select Board
From: Fidel A. Maltez
Date: September 7, 2023
RE: Town Manager Memo for September 12, 2023 Meeting

We are very excited to host our State Delegation for our annual meeting. We are incredibly lucky to have an engaged and supportive Delegation that actively advocates at the State level for additional funding for our Town, as well as provides day-to-day support on critical operational issues. We look forward to a productive discussion at this meeting.

The Select Board will be asked to vote on a proposed change to our Town Personnel Policy involving military leave. This issue was discussed at length at our last meeting. We are confident that these changes will support members of our staff who are serving in the armed forces. We thank you for your service.

At our previous meeting, the Select Board had several questions regarding our pavement plan. We propose requesting additional funding this November for paving efforts in Town. Our DPW leadership and our Town Engineer will come to the meeting to update the Board on our paving plan and to answer any questions.

I wanted to send an update on the status of ARPA funds. As shared at your last meeting, we have \$73,000 remaining in the COVID Mitigation line. The Select Board initially allocated \$250,000 to this line in early 2022. This line is currently funding our Community Health Needs Assessment. The Public Health Department still has \$40,000 left of work as part of the Community Health Needs Assessment, leaving \$33,000 potentially available for another use. After speaking with our Public Health Director, he is comfortable making \$15,000 available right now for other uses, should the Select Board have a desire to reallocate these funds. This will leave some contingency in the line in case other needs arise. In addition to this funding, the board allocated \$25,000 towards the due diligence of the Walgreens site. We spent \$8,034 on this matter, leaving \$16,966 that could be reallocated to another potential use. We do not see a need to spend any further funds on the Walgreens building.

Finally, we will review and discuss the Town Meeting Warrant as it stands today. At the previous meeting, we discussed the potential adoption of Mass General Law Chapter 32B Section 9D ½. After speaking with our Human Resource Director, we realized that there is more research and preparation that needs to take place before we bring this to Town Meeting. Therefore we have decided to remove this article from the warrant.

FAM

**Legal Notice
(Seal)
Town of Reading**

To the Inhabitants of the Town of Reading:

Please take notice that the Select Board of the Town of Reading will hold a public hearing on September 12, 2023 at 7:00 PM in the Select Board Meeting Room at Town Hall, 16 Lowell Street, Reading, MA or also available remotely on Zoom to vote on proposed changes to the Town Personnel Policy; Section 9.6. Military Leave.

A copy of the proposed documents regarding this topic will be in the Select Board packet on the website at www.readingma.gov

All interested parties are invited to attend the hearing in person or remotely via Zoom; or may submit their comments in writing or by email prior to 6:00 p.m. on September 12, 2023 to townmanager@ci.reading.ma.us

By order of
Fidel Maltez
Town Manager

To the Chronicle: Please publish on August 28th, and again on September 5th, 2023

**Send the bill and tear sheet to: Town Managers Office
16 Lowell Street
Reading, MA 01867
Attn: Caitlin Nocella
781-942-6644**

Section 9.6. Military Leave:

The Town complies with the applicable provisions of the federal Uniform Services Employment and Reemployment Rights Act (USERRA), and any other applicable state or federal law, with respect to employment, reemployment and protection of employee benefits during military service. The Town shall not discriminate against any employee or prospective employee because of past, present or future application for, or membership in a uniformed armed service.

Employees who are regular employees, and who serve in the Armed Forces of the Commonwealth as defined in G.L. c. 33, § 10, or as members of an organized unit of a ready reserve component of the Armed Forces of the United States, under orders, will be allowed their regular rate of compensation from the Town while performing their annual active duty for training requirements not to exceed the equivalent of four (4) workweeks per calendar year. After such time is exhausted, they may receive the difference between their military basic pay and their regular biweekly pay they receive for such service and their regular rate of compensation from the Town, pending receipt of official pay stub(s).

Employees who are regular employees and who serve in the Armed Forces of the Commonwealth, or as members of an organized unit of a ready reserve component of the Armed Forces of the United States, under orders, who are called for active duty will be allowed the difference between their military basic pay and their regular biweekly pay from the Town beginning from the first date of their orders up to eighteen (18) months per deployment, not to exceed thirty (30) months within a five (5) year period, pending ongoing receipt of official pay stubs.

In order to exercise leave from any of the abovementioned options, when possible, the Town requires the reservist to provide notice of the military absence to their Department Head and the Human Resources Director as soon as orders are received and in no event later than thirty (30) days prior to the start of leave. In addition, differential payment for said leave will be processed on the next available payroll from which the Armed Forces pay stub is received in Human Resources. It is the responsibility of the employee to confirm their request for such military absence in accordance with existing Town policy for all absences. In the event that a military absence cannot be forecasted so as to enable the reservist to comply with the Town's policy of advance notice, a reasonability standard will be applied. The reservist is required to give such reasonable notice, assuming they have been sufficiently informed by their military unit.

Employees on military leave will continue to accrue vacation and sick time for the duration of their service. At the request of the employee, and the support of the Department Head, the Town Manager may grant a payout or allow additional carryover for vacation balances that exceed carryover limits per policy and/or the collective bargaining agreement.

March 2022

Pavement Management 2021 Update

READING, MASSACHUSETTS

PREPARED BY:

Baden Consulting Services, LLC

116 Main St. #1180

Upton, MA 01568

LBaden@baden-consulting.com

PREPARED FOR:

Mr. Ryan Percival, P.E.

Town Engineer

Town of Reading

16 Lowell Street

Reading, MA 01867

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Credit: This report is an update to a study performed and delivered by Vanasse Hangen Brustlin, Inc. to the Town of Reading. As such; background, common content, and historic analysis from the initial study, property of the Town of Reading, may be included in this report.

1

Introduction

Baden Consulting Services, LLC (BCS) was hired by the Town of Reading to perform an update to the Town's pavement management system. The project was completed over the course of late 2020 through 2021. To complete the update, BCS performed a condition rating on all Town maintained paved roadways, performed analysis on the road network, developed this report of findings, and is providing The Town with support and consultation. In addition to the pavement condition surveys, BCS also performed a thorough review of the Town's accepted road network in comparison to the road inventory maintained by the Massachusetts Department of Transportation (MassDOT) to ensure that the pavement management system was complete, and that the MassDOT inventory correctly accounted for the actual mileage accepted by the Town to be reflected in the Chapter 90 state funding apportionment.

The following report provides a brief background on the concept of pavement management, the methodology followed in completion of the study, a summary of current roadway conditions, analysis of the predicted effects of multiple roadway funding scenarios, and roadway segment listing by condition rating and suggested repair type and cost.

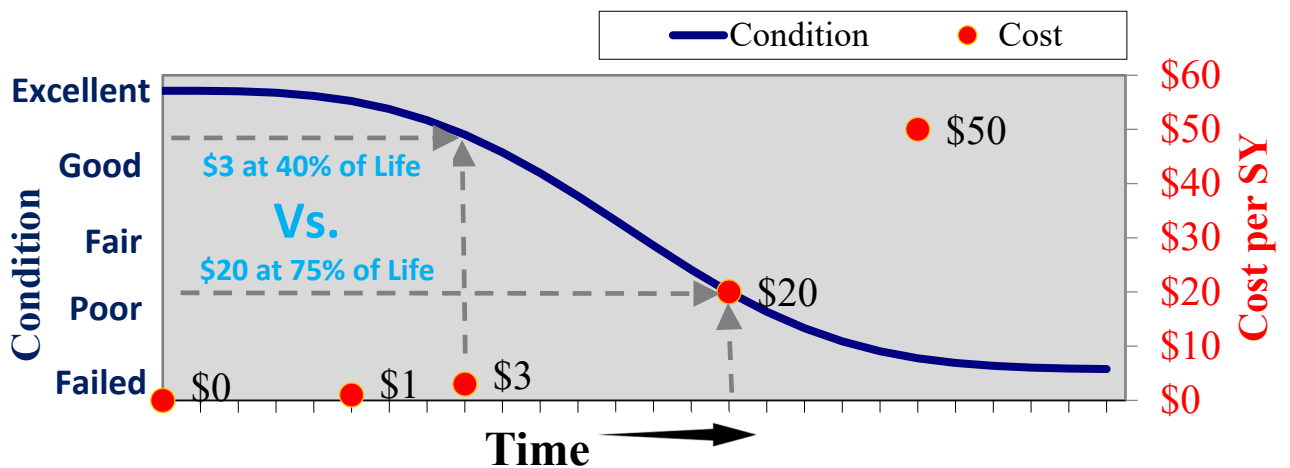
Theory of Pavement Management

Pavement management is the practice of planning for pavement repairs and maintenance with the goal of maximizing the value and life of a pavement network. To accomplish this, a community needs to have several repair techniques in its arsenal and the knowledge of when to apply them. This is where pavement management comes into play. With a comprehensive database of road conditions, the pavement management software can model when to perform which repairs on a road network. Of course, engineering judgment is required to finalize any list of Road repairs, as no computer model can take every variable analyzed in making a repair decision into account.

The Pavement Deterioration Curve

Below is a model of how a Road's pavement deteriorates over time. Interpreting the curve, a Road starts out in excellent condition when it is newly constructed. Midway through its life, a lower cost repair such as surface treatment would maintain the road and cost approximately \$3.00 per square yard. It takes only a few years for the window of opportunity to perform this low-cost maintenance to pass after which the road would need an overlay or a mill and overlay costing approximately \$20 per square yard. By performing timely maintenance, road conditions can be improved today thereby extending the life of the road. The unit costs shown below are typical ballpark costs. Reading's current unit costs are shown in Appendix C.

PAVEMENT DETERIORATION VS COST (TYPICAL)



2

Methodology

Having first developed their pavement management system in 2000 using the same methodology as the current study, many of the following steps have been previously completed. However, many of the steps are revisited and updated as appropriate during the system update. As all these steps are relevant to understanding the basis of the analysis currently presented, they are described here.

Network Identification

Network Identification builds an inventory of Roads that describe the municipality's complete roadway network. The direction of travel, Road length, width, one-way status, ownership, functional classification, zone, and pavement type are among the items identified at this initial phase in the pavement management process. This integral step ensures the Roads surveyed are the definitive set to be analyzed.

Pavement Management Section Identification

Each Road contains one or more pavement management sections. A pavement management section defines the limits of previous construction or maintenance activities within each road.

Sections are defined by having the same width, typical distresses, functional class, etc. The goal is to set up homogenous areas of pavement to aid in assigning the appropriate repair. A road may be one section, or it may be comprised of several pavement management sections, depending on its construction history.

Surface Distress Assessment

For each pavement management section, the severity and extent of nine major pavement distresses are recorded, and then entered into a weighted formula to arrive at a Pavement Condition Index (PCI). The distresses are categorized as base related or surface related distresses. Base related distresses indicate that the pavement structure is inadequate for the existing traffic load and soil conditions. Roads that show significant base related distresses may need to have the pavement structure strengthened with either thicker or stronger base or pavement materials. Surface related distresses are caused by age and weathering of the pavement. Roads that have predominantly surface related distresses are excellent candidates for maintenance sealing to inhibit further pavement oxidization (the main effect of aging). Roads with more of the base related distresses will most likely need some full depth patching, structural overlays, or reclamation/reconstruction.

The four base related stresses are:

- Potholes
- Alligator cracking
- Distortion
- Rutting

The five surface related distresses are:

- Block Cracking
- Transverse and Longitudinal Cracking
- Bleeding or Polished Aggregate
- Surface Wear or Raveling
- Corrugations, Shoving, or Slippage

PCI Defined

A PCI was generated for each inventoried pavement management section in Reading using the surface distress. PCI is measured on a scale of zero to one hundred, with one hundred representing a pavement in perfect condition and zero describing a road in impassable condition. Each type of observed pavement distress is assigned a deduct value based on the type, severity, and extent of the distress.

A weighted sum of the deduct points is subtracted from the perfect “one hundred” road in order to generate a PCI for each pavement management section. In general, base related (pavement foundation) distresses are weighted more heavily than surface related distresses.

PCI Is Calculated as:

$$100 - (\text{Highest Deduct Value}) - (25\% \text{ of remaining base related deduct values}) - (10\% \text{ of remaining surface related deduct values})$$

The Five Treatment Bands

The pavement management system uses broad ranges to group the individual repair types into five major treatment bands. Treatment bands are a useful tool to summarize data on a Town-wide basis. An individual road segment will fall into a particular category based on the strategy table’s output of repair types and will vary due to functional classification.

TREATMENT BAND DESCRIPTIONS

Treatment Band	PCI	Description
Do Nothing	93-100	Excellent condition - in need of no maintenance
Routine Maintenance	86-92	Good condition – may be in need of crack sealing or minor localized repair
Preventive Maintenance	73-85	Fair condition – pavement surface may be in need of surface treatment, full depth patch and/or crack sealing
Structural Overlay	61-72	Deficient condition – pavement surface structure in need of added strength for existing traffic. Typical repairs are overlay with or without milling or levelling
Base Rehabilitation	0-60	Poor condition – in need of base improvement. Typical repairs are reclamation or full depth reconstruction

* These are general PCI ranges for reference purposes and represent only one pavement type. There are several factors considered by the system when assigning repair types to each individual road.

Do Nothing

The Do Nothing category exhibits roads which are in need of no maintenance. These roads are in excellent condition and existing distresses generally do not need to be addressed.

Routine Maintenance

Routine maintenance activities are those which are taken to correct a specific pavement distress. Routine maintenance usually addresses localized pavement defects and includes activities such as:

- Full depth patching;
- Skin patching;
- Crack sealing.

Preventive Maintenance

Preventive maintenance activities are those which are performed at planned intervals to protect and seal the pavement. Seals are designed to provide one or more of the following benefits:

- Prevent the intrusion of air and moisture;
- Fill small cracks and voids;
- Rejuvenate an oxidized binder;
- Provide a new wearing surface.

Structural Improvement

Structural improvement includes the work necessary to restore the pavement to a condition that will allow it to perform satisfactorily for several years. Generally, a structural improvement will consist of a milling the existing pavement down and applying a new Hot Mix Asphalt Overlay allowing existing grades to be maintained. When the existing grade can be increased a new Hot Mix Asphalt course can simply be placed upon the existing surface. Structural improvements also include the work necessary to prepare the pavement for an overlay, either with or without milling. The major activities involved in the rehabilitation process are:

- Partial depth patching;
- Full depth patching;
- Joint and crack sealing;
- Grinding and milling ;
- Hot Mix Asphalt Leveling Courses.

Base Rehabilitation

Base rehabilitation typically utilizes one of two methods:

- Reclamation; with or without fortifying the base with aggregate or additives
- Reconstruction.

Reclamation is the process of rehabilitating existing deteriorated pavements. The existing pavement and base, subbase, and possibly subgrade are pulverized and blended to create a homogenous pavement base. This reclaimed pavement base is then paved with a new Hot Mix Asphalt surface. Reconstruction is the complete removal and replacement of a failed pavement, and might also involve widening, realignment, traffic control devices, safety hardware, and major base and drainage work.

Preparing Budget Scenarios

Once the roadway conditions are inventoried and analyzed, and the repair strategies are defined, the impact of various spending programs on the road network can be assessed. These studies can range from 1 to 20 years, however, for this report, 10-year studies are used. The purpose of the budget planning process is to determine the impact of various spending levels to find a funding level that will best meet Reading's needs. Deterioration curves, unit costs, and the strategy table developed in the repair strategy definition phase are used to assign each road a repair type and associated cost for each year of the study. Each road is also assigned a benefit value that is used to determine which roads the software assumes will be repaired each year. It is important to understand that this study is a network-wide planning tool. Field verification and testing are recommended to confirm any road repair list generated.

Pavement management deals with the life cycle of pavement structure and the various repair treatments to maintain the condition of the pavement. The pavement management system and the various repair types utilized in the study do not directly address other physical improvements associated with a roadway. Some of the items, which might be encountered on a roadway project, include the storm drainage system, traffic signals, minor traffic items, sidewalks, and utility adjustments. In an attempt to develop a reasonable cost of various improvements, the overall scope of a typical project associated with the various repair types was estimated to develop a network-level unit cost for the work. The actual scope of work and costs will vary for each individual roadway. Actual repair costs will need to be developed at the project level and may differ from the costs utilized in this study.

Customizing Repair Strategies and Costs

Through the maintenance of the Town's pavement management system, a custom pavement maintenance and rehabilitation strategy has been developed to assist in the automated generation of project candidates and budget analysis. The strategy takes into account the surface type, condition, functional class, and other attributes and assigns a maintenance or rehabilitation category to each roadway segment.

Deterioration Curves

In order to properly plan for future repairs, the budget analysis feature of the pavement management system uses deterioration curves. The deterioration curves estimate the rate at which the pavement condition decreases over time. In the pavement management system, each pavement segment can be assigned a custom curve, however, as is more common, families of curves are developed for roads of common pavement type and functional class.

Project Prioritization

The budget analysis software prioritizes needed system repairs based on a calculated project "Benefit Value". The Benefit Value is calculated using variables representing traffic volume, repair service life, PCI, and unit repair costs for each pavement management section. For each plan year, the software prepares a future roadway condition projection, exhausts the assigned budget, and then produces an annual list of roads included in the repair program. The Benefit Value prioritization process generally favors cost effective maintenance alternatives. Repair actions are typically delayed on those sections that require reconstruction or major rehabilitation because the benefits for dollars spent are generally lower than maintenance candidates. After the relatively good roads are "saved", improvements are directed towards the poorer arterial and collector roads, and then to the local roads in need of major rehabilitation.

The Benefit Value is calculated as:

$$\textit{Benefit Value} = \frac{\textit{ADT} * \textit{Life of Repair}}{\textit{PCI} * \textit{Unit Cost of Repair}}$$

3

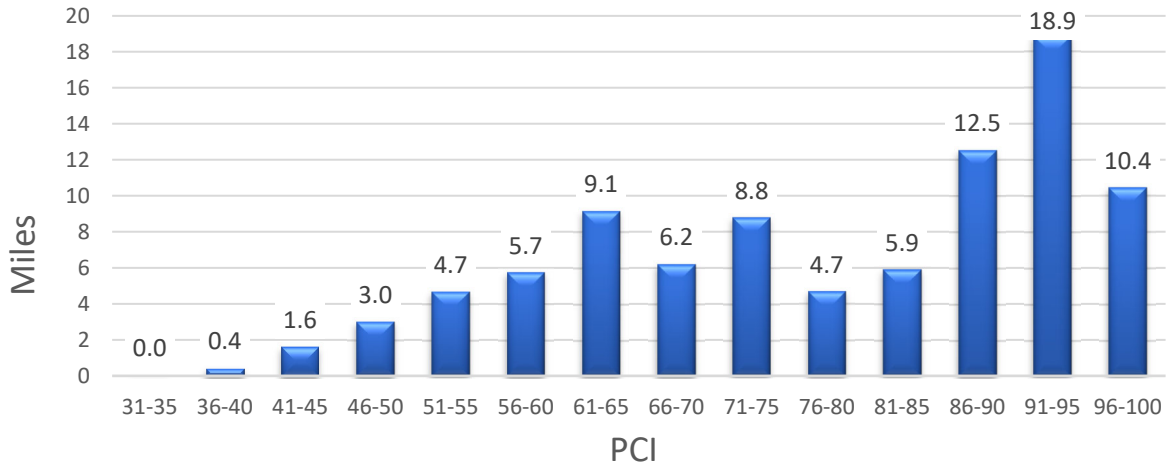
Existing Conditions

Town-maintained Paved Road Conditions

Based on the recent pavement inspections performed in 2021, and the assumed completion of projects planned for the fall of 2021, **the average Pavement Condition Index (PCI) for Reading roads is a 78**, which is a slight increase from the 77 reported in 2016. The pavement analysis report from 2016 predicted that the (also then) "current" funding level of approximately \$1,000,000 per year would maintain conditions and the results appear to be fairly consistent with the prediction.

To give more detail to the conditions making up the 78 average, the following chart shows a breakdown of the condition of the roads by summing the number of miles of roadway into bands of 5 PCI points.

PCI DISTRIBUTION



The large number of road miles in the highest PCI bands is a testament to the investment and effort the Town puts into the road network, while the distribution of mileage across the lower PCI bands are a reminder of the maintenance and improvement still needed to prevent roads from failing over time.

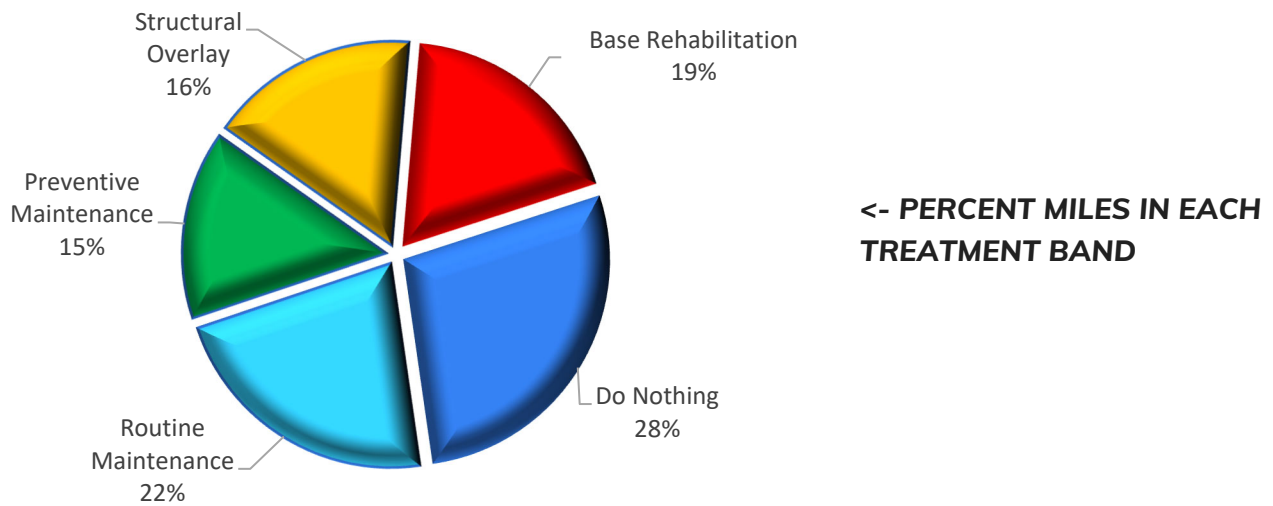
Backlog of Work

Applying the five treatment bands shown in Table 1 and the unit costs shown in Appendix C to Reading’s road network, the following table gives the miles and dollars associated with each treatment band for the conditions at the time of the analysis. Placement of a road into a treatment band is not based solely on PCI.

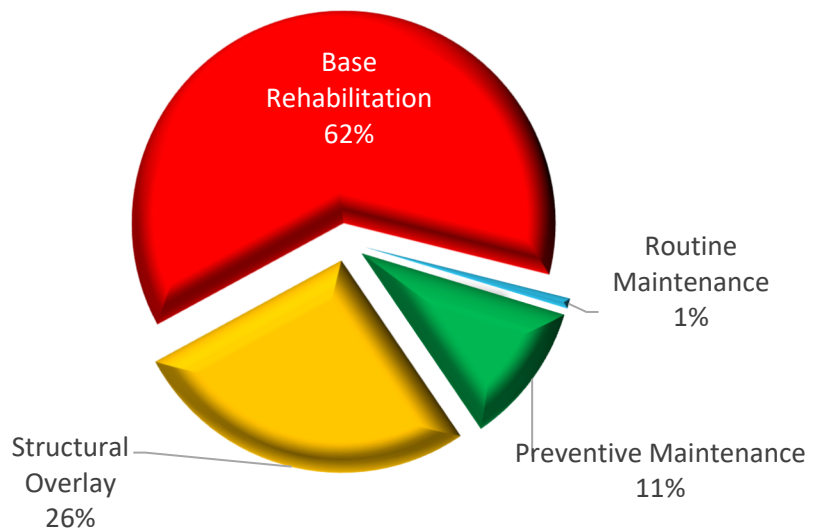
PAVEMENT BACKLOG SUMMARY

Treatment Band	Miles	Dollar Backlog
Do Nothing	25.5	
Routine Maintenance	20.4	\$116,000
Preventive Maintenance	13.7	\$1,602,000
Structural Overlay	15.3	\$3,943,000
Base Rehabilitation	17.1	\$9,157,000
Totals:	92.0	\$14,818,000

The following two figures present the preceding information graphically.



PERCENT COST IN EACH TREATMENT BAND ->

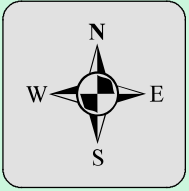
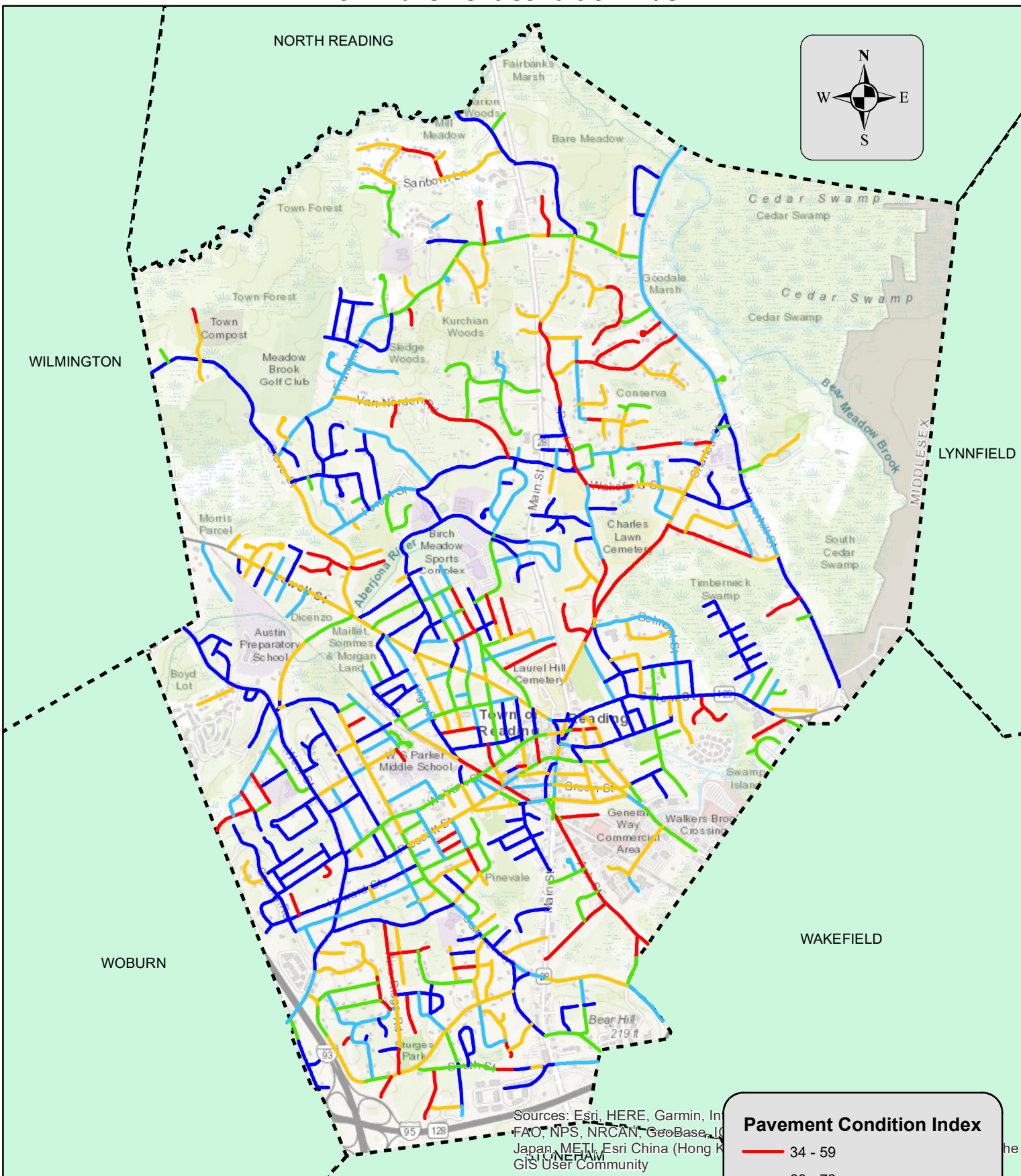


These charts demonstrate that while only approximately 19% of the Town's roads are in need of Base Rehabilitation, they account for 62% of the outstanding backlog of work, emphasizing the importance of preventing roads from deteriorating to this level. Also of note, is that a little over one-third of the Town's miles are in need of routine and preventative maintenance treatments. It makes good fiscal sense to spend the funds to extend the lives of the large number of roads in need of maintenance.

Conditions Mapped

By linking the Town's pavement database to a GIS roadway centerline, the Town has the ability to create maps to assist in the analysis and presentation of the information within the database. The Town can easily map current and projected pavement conditions based on numerous potential funding scenarios and create plans for single or multi-year road programs. The map on the following page which displays the current pavement condition is one example of the type of mapping possible.

Town of Reading 2021 Pavement Condition Index



Sources: Esri, HERE, Garmin, Intel, Swire, UNAVCO, AeroGIS, IGN, NOAA, FAO, NPS, NRCAN, Geobase, IGN, Japan, METI, Esri China (Hong Kong), Swire, UNAVCO, AeroGIS, IGN, NOAA, Esri User Community

Pavement Condition Index

- 34 - 59
- 60 - 72
- 73 - 85
- 86 - 92
- 93 - 100



2,700 1,350 0 2,700 Feet

FORMAT: 8.5" x 11"

For Planning Purposes Only

4

Budget Analysis

The pavement management system is able to predict the effect that given funding levels will have on the road network. The most common points of analysis for budget analysis are the year-by-year projected town-wide average PCI, and the year-by-year projected dollar backlog of work. The results of some specified funding levels are presented in the section below.

Scenarios Explored

BCS projected the PCI and backlog for two 10-year scenarios.

Current Funding- \$1,000,000 per year

This current funding scenario represents the current annual pavement management budget comprised of approximately \$600,000 of Chapter 90 funding and \$400K of local road improvement and maintenance funding.

Improve PCI- \$1,300,000 per year

This scenario shows what the effect would be of increasing the current pavement budget to improve the average PCI by 5 points over 10 years.

Scenario Detail

The following tables will outline the specific annual funding levels used in the budget scenarios and show the projected results of them.

\$1 MILLION PER YEAR

Date	Budget	Avg PCI	Backlog
2021		78	\$14,818,000
2022	\$1,000,000	79	\$15,847,000
2023	\$1,000,000	79	\$17,484,000
2024	\$1,000,000	79	\$17,849,000
2025	\$1,000,000	79	\$18,622,000
2026	\$1,000,000	78	\$19,294,000
2027	\$1,000,000	78	\$20,342,000
2028	\$1,000,000	78	\$21,527,000
2029	\$1,000,000	78	\$22,336,000
2030	\$1,000,000	78	\$22,874,000
2031	\$1,000,000	78	\$22,877,000

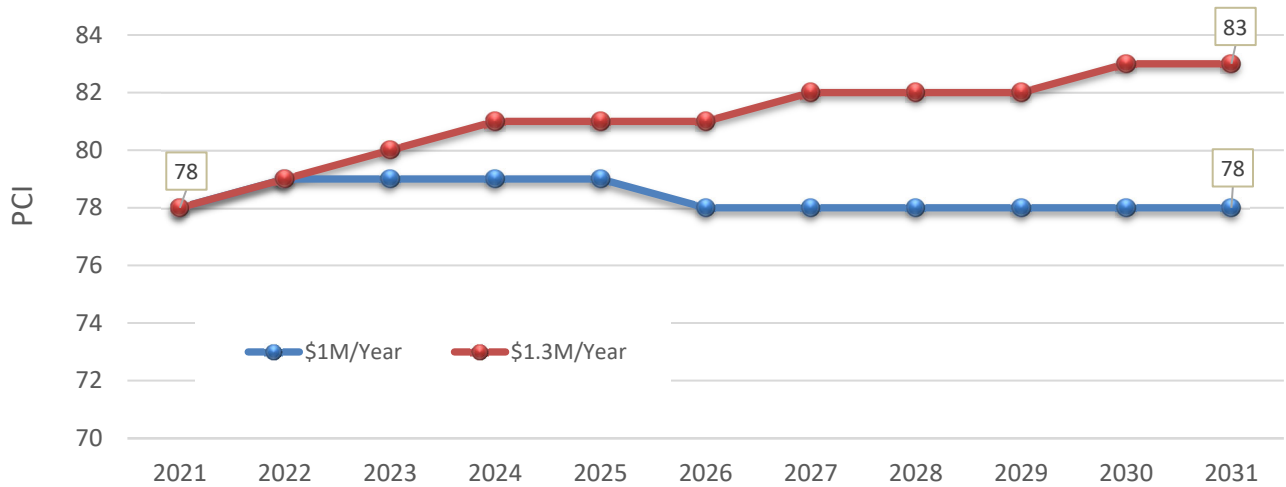
\$1.3 MILLION PER YEAR

Date	Budget	Avg PCI	Backlog
2021		78	\$14,818,000
2022	\$1,300,000	79	\$15,847,000
2023	\$1,300,000	80	\$16,889,000
2024	\$1,300,000	81	\$16,816,000
2025	\$1,300,000	81	\$16,642,000
2026	\$1,300,000	81	\$16,584,000
2027	\$1,300,000	82	\$16,672,000
2028	\$1,300,000	82	\$16,931,000
2029	\$1,300,000	82	\$17,063,000
2030	\$1,300,000	83	\$16,779,000
2031	\$1,300,000	83	\$16,385,000

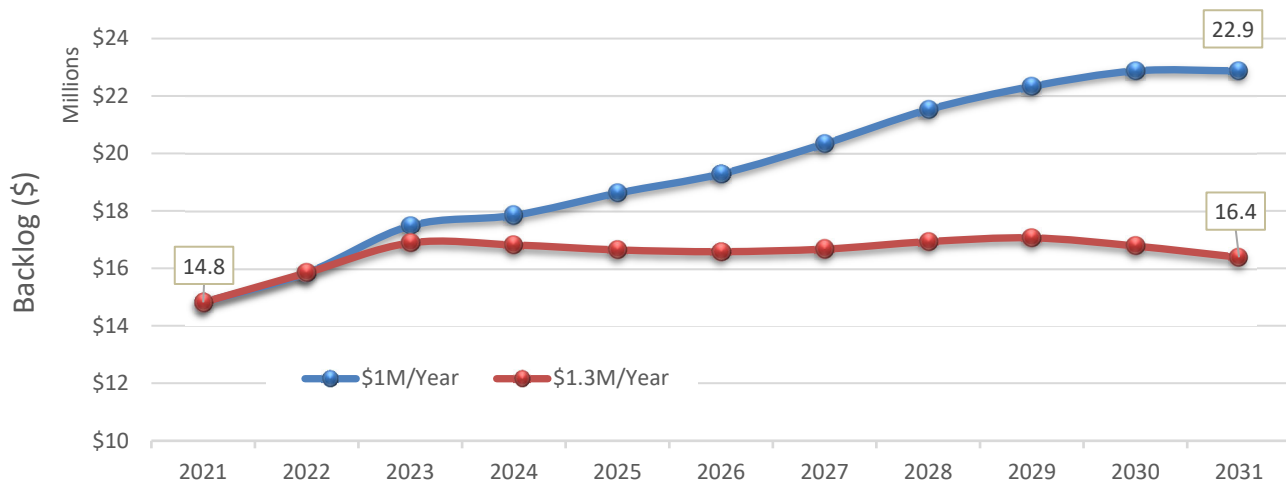
Summary of Scenario Results

The effects of the budget scenarios are most easily understood when charted. The following charts show the trend in overall conditions, and in dollar backlog for the scenarios explored:

PROJECTED AVERAGE PCI



PROJECTED BACKLOG



The analysis indicates that the current budget, which includes \$400,000 local funding in addition to the state Chapter 90 funding, would maintain Town-wide roadway pavement conditions at the current level. Unfortunately, inflation would allow the dollar backlog of work to rise. An additional \$300,000 per year would increase the average PCI by 5 points and control the dollar backlog.

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Summary

The Town of Reading has a pavement management system based on road condition data updated in 2021. The Reading pavement management system gives Town decision-makers a picture of existing roadway infrastructure conditions and a dollar estimate to improve Roads in poor condition while protecting those pavements currently in good condition.

The Pavement Management System being implemented by the Town is a planning tool, with primary functions of determining the funding levels required to achieve Town-wide condition goals and to identify candidate road projects to achieve those goals. Any project list generated by the system needs to be reviewed by the Engineering Department staff and adjusted based on numerous factors, including coordination with utility work, and geographic considerations.

The following bullets provide a quick summary of the status of Reading's pavement management system.

- The Town currently has **92 centerline miles** of Town Accepted roadway.
- The current **average PCI is 78**, which is one point higher than reported in 2016.
- The Backlog of Work, meaning the cost to address all roads today that would benefit from maintenance or rehabilitation, is approximately **\$15 Million**.

- Based on pavement management software generated projections, **the current \$1,000,000/year budget is projected to maintain town-wide pavement conditions over the next ten years.** A budget of approximately \$1,300,000 would increase the average PCI by 5 points.

- It is recommended that the Town:
 - Continue to update the pavement management system regularly so that budgetary and project planning decisions are made on current data.

 - Do not neglect maintenance on roads in good/fair condition or roads paved 5-10 years ago, so their high PCI can be extended cost-effectively.

 - Address local base problems before overlaying roads.

 - Perform project level testing prior to rehabilitation projects to determine if in-place and new materials will be suitable to ensure proper life of new pavement.

 - Continue expanding the breadth of pavement treatment alternatives being employed in order to avoid or delay the need for costly resurfacing or reconstruction on roads starting to deteriorate. Surface Treatments may be a valuable tool to help the Town maintain the current road network on its limited budget.

 - Continue the Town's paving quality control / quality assurance program. It was evident in this round of pavement surveys, that roads paved since implementation of the QA/QC program are not deteriorating as quickly as paving projects constructed without similar oversight.

Appendix A

Pavement Backlog Report (by Road Name)

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
A St	Dead End (W)	Dead End (E)	Do Nothing	742	95	\$0	0
Adams Way	Franklin St	Cul-de-sac Loop	Crack Seal or Patch	255	88	\$300	62
Alden Ci	Gleason Rd	Cul-de-sac	Crack Seal or Patch	421	92	\$363	60
Annette Ln	Martin Rd	Dead End	Do Nothing	210	98	\$0	0
Anson Ln	Forest St	Cul-de-sac	Crack Seal or Patch	247	86	\$301	64
Apple Gate Ln	Covey Hill Rd	Cul-de-sac	Do Nothing	567	95	\$0	0
Appleton Ln	Orange St	Cul-de-sac	2" Overlay w/mill Local	275	72	\$17,755	7
Arcadia Av	Arnold Av	West St	Crack Seal or Patch	2,296	86	\$2,519	255
Arlington St	Woburn St	Prescott St	Crack Seal or Patch	504	87	\$474	253
Arnold Av	Munroe Av	Cul-de-sac	Reclaim Local	921	54	\$106,451	6
Arrow Ci	Johanna Dr	Cul-de-sac	Reclaim Local	444	46	\$55,192	7
Arthur B Lord Dr	Birch Meadow Dr	Forest St	Do Nothing	869	98	\$0	0
Ash Hill Rd	Walnut St	Maple Ridge Rd	Crack Seal or Patch	1,134	88	\$1,333	75
Ash St	Main St	Gould St	Crack Seal or Patch	360	92	\$409	72
Ash St	Gould St	Green St	Do Nothing	242	94	\$0	0
Ash St	Green St	Washington St	Do Nothing	330	94	\$0	0
Ash St	Washington St	Main St	PrevMaint Overlay	302	73	\$4,734	9
Ash St	Main St	Wakefield TL	Reclaim Local	3,517	53	\$316,536	23
Ashley Pl	Fairchild Dr	950' S Of Fairchild Dr	PrevMaint Overlay	950	76	\$18,614	8
Ashley Pl	941' S Of Fairchild Dr	Cul-de-sac	PrevMaint Overlay	450	76	\$10,410	8
Auburn St	Bancroft Av	63' W Of Chestnut Rd	PrevMaint Overlay	568	73	\$8,162	32
Auburn St	63' W Of Chestnut Rd	Beacon St	2" Overlay w/mill Local	526	70	\$20,613	28
Audubon Rd	Pearl St	Cul-de-sac	2" Overlay w/mill Local	1,031	63	\$52,187	8
Aurele Ci	Benton Ci	Cul-de-sac Loop	2" Overlay w/mill Local	411	70	\$16,106	7
Autumn Ln	Wakefield St	Cul-de-sac	PrevMaint Overlay	725	75	\$16,595	8
Avalon Rd	Gleason Rd	150' N Of Whitehall Ln	Reclaim Local	792	44	\$82,248	7
Avalon Rd	150' N Of Whitehall Ln	Cul-de-sac	2" Overlay w/mill Local	1,241	63	\$65,888	8
Avon St	Main St	Ash St	Patch and PrevMaint Overl	802	73	\$15,652	19
Azalea Ci	Salem St	Carnation Ci	2" Overlay w/mill Local	1,037	67	\$50,797	29
B St	Libby St	Dead End	Do Nothing	357	99	\$0	0
Bainbridge Rd	Wakefield St	Cul-de-sac	Do Nothing	805	100	\$0	0
Baker Rd	Pearl St	Cul-de-sac	Do Nothing	614	95	\$0	0
Baldwin Ln	Spruce Rd	Cul-de-sac Loop	Do Nothing	569	99	\$0	0
Balsam Rd	Red Gate Ln	Ash Hill Rd	Do Nothing	716	94	\$0	0
Bancroft Av	Dead End	Hartshorn St	Crack Seal or Patch	498	88	\$585	62
Bancroft Av	Hartshorn St	Weston Rd	Reclaim Local	1,077	58	\$111,844	5

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Bancroft Av	Weston Rd	200' N of Lowell St	Patch and PrevMaint Overl	888	74	\$28,883	5
Bancroft Av	200' N of Lowell St	Lowell St	2" Overlay w/mill Local	209	63	\$10,238	8
Bancroft Av	Lowell St	Middlesex Av	Patch and PrevMaint Overl	490	76	\$17,532	18
Bancroft Av	Middlesex Av	Woburn St	PrevMaint Overlay	1,224	80	\$23,983	29
Barbara Ln	Colonial Dr	Cul-de-sac	Patch and PrevMaint Overl	479	73	\$18,425	5
Barrows Rd	Dead End (S)	Lowell Rd	Crack Seal or Patch	414	92	\$373	60
Barrows Rd	Lowell Rd	Dead End (N)	2" Overlay w/mill Local	371	65	\$14,539	8
Bartlett Ci	Spruce Rd	Cul-de-sac	PrevMaint Overlay	232	73	\$6,322	8
Batchelder Rd	Haverhill St (S)	Haverhill St (N)	Do Nothing	1,813	95	\$0	0
Bay State Rd	Salem St	Back Bay Ct	2" Overlay w/mill Local	1,011	63	\$36,314	8
Beacon St	Auburn St	Locust St	2" Overlay w/mill Local	296	62	\$7,733	32
Bear Hill Rd	Summer Av	North St	Crack Seal or Patch	581	88	\$501	250
Bear Hill Rd	North St	Cedar St	PrevMaint Overlay	612	78	\$8,794	30
Beaver Rd	Colonial Dr	Hudson Ln	Reclaim Local	434	61	\$45,070	20
Beaver Rd	Hudson Ln	300' W of Hudson Ln	Reclaim Local	306	42	\$31,778	29
Beaver Rd	300' W of Hudson Ln	Lucy Dr	Crack Seal or Patch	1,904	86	\$2,238	255
Beech St	Lakeview Av	Green St	Do Nothing	590	98	\$0	0
Belmont St	Charles St	Chequessett Rd (South)	Crack Seal or Patch	1,884	86	\$2,289	255
Belmont St	Chequessett Rd (South)	Salem St	Crack Seal or Patch	1,361	86	\$1,173	255
Benjamin Ln	Avon St	Cul-de-sac Loop	Crack Seal or Patch	468	87	\$367	63
Benton Ci	Lowell St	Cul-de-sac Loop	2" Overlay w/mill Local	1,089	69	\$42,676	7
Berkeley St	Woburn St	King St	Crack Seal or Patch	1,324	86	\$1,245	255
Beverly Rd	Lowell St	Dead End	Reclaim (ST)	422	64	\$33,207	5
Birch Meadow Dr	Main St	Oakland St	Do Nothing	817	99	\$0	0
Birch Meadow Dr	Oakland St	Arthur B. Lord Dr	Do Nothing	1,154	98	\$0	0
Birch Meadow Dr	Arthur B. Lord Dr	John Carver Rd	Do Nothing	1,350	95	\$0	0
Blueberry Ln	Franklin St (W)	Franklin St (E)	Crack Seal or Patch	1,372	92	\$1,452	239
Bolton St	Ash St	Dead End	Reclaim Local	817	47	\$67,875	7
Bond St	Lowell St	Vine St	Do Nothing	1,032	97	\$0	0
Border Rd	West St	500' S Of West St	Patch and PrevMaint Overl	498	73	\$11,339	5
Border Rd	500' S Of West St	Dead End	Do Nothing	1,302	94	\$0	0
Boswell Rd	Charles St	Cul-de-sac	Do Nothing	642	94	\$0	0
Boyce St	Pratt St	Summer Av	Patch and PrevMaint Overl	517	74	\$13,453	19
Bradford Rd	Lowell St	Dead End	Do Nothing	354	95	\$0	0
Brande Ct	Chute St	150' E of Chute St	2" Overlay w/mill Local	154	71	\$7,283	28
Brande Ct	150' E of Chute St	150' W of Lindex St	Crack Seal or Patch	288	92	\$327	239

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Brande Ct	150' W of Linden St	Linden St	Reclaim Local	162	46	\$16,283	27
Brentwood Dr	Main St	Cul-de-sac	2" Overlay w/mill Local	374	61	\$21,857	8
Breton Ci	Border Rd	Cul-de-sac	Do Nothing	261	94	\$0	0
Brewer Ln	Colonial Dr	Cul-de-sac	2" Overlay w/mill Local	541	61	\$30,785	8
Briarwood Av	Pearl St	Beaver Rd	Reclaim Local	629	64	\$65,320	19
Brook St	Ash St	465' S of Ash St	Reclaim Local	466	53	\$38,690	23
Brook St	465' S of Ash St	Summer Av	PrevMaint Overlay	643	80	\$10,079	29
Browning Te	Tennyson Rd	Cul-de-sac	Do Nothing	241	94	\$0	0
Buckingham Dr	Melbourne Av	Summer Av	Patch and PrevMaint Overl	807	73	\$26,248	19
Buckskin Dr	Franklin St	Cul-de-sac	Reclaim Local	406	55	\$56,822	6
C St	Libby S	Dead End	Do Nothing	232	98	\$0	0
California Rd	Indiana Av	Pennsylvania Av	Do Nothing	554	93	\$0	0
Canterbury Dr	Salem St	Dead End	PrevMaint Overlay	823	83	\$12,363	7
Cape Cod Av	Lowell St	Middlesex Av	PrevMaint Overlay	737	83	\$10,109	28
Carriage Ln	Grey Coach Rd	Cul-de-sac	2" Overlay w/mill Local	295	64	\$18,735	8
Catherine Av	Cul-de-sac	West St	Do Nothing	804	100	\$0	0
Causeway Rd	Lowell St	Cul-de-sac	Crack Seal or Patch	1,398	86	\$1,315	64
Cedar St	Bear Hill Rd	Hopkins St	2" Overlay w/mill Local	164	72	\$6,427	27
Center Av	Minot St	Maple St	Do Nothing	617	97	\$0	0
Chapel Hill Dr	Franklin St	Terrace Park	Reclaim Local	1,099	61	\$114,129	20
Chapin Av	Elliott St	Main St	2" Overlay w/mill Local	675	66	\$23,145	30
Charles St	Main St	Harrison St	2.5" Overlay w/mill Art/C	948	69	\$61,272	26
Charles St	Harrison St	Pearl St	Reclaim Art/Coll	434	53	\$76,945	15
Charles St	Pearl St	Timberneck Dr	Reclaim Art/Coll	2,702	55	\$478,604	59
Charles St	Timberneck Dr	Dana Rd	2.5" Overlay on Art/Coll	1,982	62	\$105,943	75
Charles St	Dana Rd	400' S of Haverhill St	Crack Seal or Patch	263	87	\$319	631
Charles St	400' S of Haverhill St	Haverhill St	Do Nothing	407	100	\$0	0
Charles/Haverill Conn S	Charles St	Haverill St	PrevMaint Overlay	244	80	\$3,823	29
Chequessett Rd	Belmont St	Belmont St	2" Overlay w/mill Local	1,286	65	\$62,995	30
Cherry Ln Dr	Summer Av	Cul-de-sac	Do Nothing	485	97	\$0	0
Chestnut St	Auburn St	Cul-De-Sac	Reclaim Local	853	42	\$79,922	7
Chute St	High St	Woburn St	Reclaim Local	475	60	\$42,751	21
Chute St	Mt Vernon St	Woburn St	Reclaim Local	480	58	\$43,201	21
Clover Ci	Haverhill St	Cul-de-sac Loop	Reclaim Local	699	50	\$72,590	6
Colburn Rd	Forest St	300' E Of Martin Rd	Crack Seal or Patch	1,500	87	\$1,293	253
Colburn Rd	300' E Of Martin Rd	Dead End	Crack Seal or Patch	607	87	\$571	63

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Collins Av	Franklin St	Cul-de-sac Loop	Reclaim Local	1,026	46	\$106,548	7
Colonial Dr	Linnea Ln	50' S Of Dana Rd	Crack Seal or Patch	628	87	\$714	253
Colonial Dr	50' S Of Dana Rd	75' S Of Jefferson Ci	2" Overlay w/mill Local	794	71	\$38,894	28
Colonial Dr	75' S Of Jefferson Ci	Cul-de-sac	PrevMaint Overlay	636	78	\$15,629	7
Condor Rd	Pearl St	Cul-de-sac	Do Nothing	394	95	\$0	0
Coolidge Rd	Dead End	Wescroft Rd	Do Nothing	369	94	\$0	0
Copeland Av	Woburn St	Prescott St	PrevMaint Overlay	658	80	\$12,893	29
Cory Ln	Zachary Ln	Cul-de-sac	Crack Seal or Patch	427	85	\$645	65
Cottage Park	Dead End	Catherine Av	Do Nothing	362	100	\$0	0
Countryside Ln	West St	Cul-de-sac	2" Overlay w/mill Local	571	62	\$33,943	8
County Rd	Lewis St	Howard St	Do Nothing	282	100	\$0	0
County Rd	Howard St	Lothrop Rd (N)	Do Nothing	585	100	\$0	0
County Rd	Lothrop Rd (N)	300' S of Dragon Ct	Do Nothing	1,108	100	\$0	0
County Rd	300' S of Dragon Ct	60' N of Dragon Ct	Do Nothing	366	100	\$0	0
County Rd	60' N of Dragon Ct	Cul-de-sac	Do Nothing	380	100	\$0	0
Covey Hill Ln	Franklin St	Apple Gate Ln	Do Nothing	1,005	95	\$0	0
Criterion St	Grove St	Dead End	Reclaim (ST)	728	58	\$62,060	6
Crocus Ln	Libby St	Dead End	Do Nothing	351	98	\$0	0
Crosby Rd	Minot St	Cul-de-sac	Do Nothing	349	97	\$0	0
Cross St	Main St	Ash St	Reclaim Local	1,767	57	\$110,100	22
Cumberland Rd	Melbourne Av	Victoria Av	Do Nothing	585	93	\$0	0
Curtis St	Dead End	George St	Crack Seal or Patch	200	86	\$172	64
Curtis St	George St	50' N Of South St	Do Nothing	902	94	\$0	0
Curtis St	50' N Of South St	Walnut St	Patch and PrevMaint Overl	802	74	\$19,130	5
D St	Libby St	Dead End (E)	Do Nothing	271	98	\$0	0
Dana Rd	Colonial Dr	325' E Of Colonial Dr	Crack Seal or Patch	325	87	\$369	253
Dana Rd	325' E Of Colonial Dr	60' W of Small Ln	Reclaim Local	967	47	\$80,320	7
Dana Rd	60' W of Small Ln	246' E of Small Ln	Crack Seal or Patch	323	87	\$304	63
Dana Rd	246' E of Small Ln	Charles St	Reclaim Local	326	53	\$27,080	6
Davis Ln	Forest Glen Rd	Cul-de-sac	2" Overlay w/mill Local	560	70	\$31,716	7
Dean Rd	East Way	Cul-de-sac	2" Overlay w/mill Local	392	69	\$27,121	7
Deborah Dr	Apple Gate Ln	Cul-de-sac	Do Nothing	905	95	\$0	0
Deering St	Dudley St	Middlesex St	2" Overlay w/mill Local	450	62	\$22,778	32
Deering St	Middlesex St	Lowell St	PrevMaint Overlay	961	77	\$19,457	30
Dividence Rd	Franklin St	Emerson St	Do Nothing	895	98	\$0	0
Duck Rd	Audubon Rd	Cul-de-sac	2" Overlay w/mill Local	643	63	\$35,782	8

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Dudley St	High St	School St	Reclaim (ST)	818	45	\$80,460	29
Dustin Rd	Lowell St	Dead End	Crack Seal or Patch	485	87	\$418	63
E St	Dead End	Dead End	Do Nothing	555	98	\$0	0
Eastway	Pearl St	250' E of Dana Rd	2" Overlay w/mill Local	989	64	\$53,528	8
Eastway	250' E of Dana Rd	Cul-de-sac	Reclaim Local	1,716	57	\$189,028	5
Eaton St	Lakeview Av	Salem St	Patch and PrevMaint Overl	2,297	74	\$49,808	19
Echo Av	Pratt St	Sunnyside Av	Reclaim Local	538	42	\$40,972	29
Edgemont Av	West St	Arcadia Av	PrevMaint Overlay	1,445	73	\$26,426	32
Edwin St	Minot St	Cul-de-sac	Do Nothing	240	97	\$0	0
Elliott St	Washington St	Haven St	Reclaim Local	907	64	\$65,933	19
Ellis Av	Summer Av	Hillcrest Rd	Double Chip Seal (ST)	452	70	\$2,990	13
Ellis Av	Hillcrest Rd	Dead End	Crack Seal or Patch	273	87	\$236	63
Elm St	Eaton St	Dead End	2" Overlay w/mill Local	452	71	\$12,547	7
Emerald Dr	County Rd	Cul-de-sac	2" Overlay w/mill Local	827	65	\$45,282	8
Enos Ci	West St	Cul-de-sac	2" Overlay w/mill Local	896	67	\$49,863	7
Estate Ln	Rice Rd	Cul-de-sac	PrevMaint Overlay	774	75	\$18,333	8
Evergreen Rd	Wakefield St	Charles St	Crack Seal or Patch	896	86	\$843	255
Fairchild Dr	Main St	Cul-de-sac	PrevMaint Overlay	2,346	76	\$47,683	8
Fairmount Rd	Hopkins St	Kenneth Rd	Do Nothing	577	97	\$0	0
Fairview Av	Summer Av	Sunnyside Av	PrevMaint Overlay	1,088	76	\$16,336	30
Fairview Av	Sunnyside Av	Riverside Dr	Patch and PrevMaint Overl	280	75	\$6,970	18
Family Ci	Grove St	Cul-de-sac	2" Overlay w/mill Local	457	64	\$22,804	8
Federal St	Main St	Highland St	Reclaim Local	1,246	53	\$103,516	23
Field Pond Rd	Rustic Ln	Cul-de-sac	Reclaim Local	1,088	54	\$122,070	6
Fielding Rd	Lowell St	Dead End	2" Overlay w/mill Local	333	63	\$13,050	8
Forest Glen Rd	Pearl St	Main St	Do Nothing	794	94	\$0	0
Forest Glen Rd Y Int	Pearl St (N)	Forest Glen Rd	Do Nothing	127	95	\$0	0
Forest St	Main St	Arthur B Lord Dr	Do Nothing	2,847	94	\$0	0
Forest St	Arthur B Lord Dr	Grove St	Crack Seal or Patch	2,222	91	\$1,741	362
Foster Cicle	Grove St	Cul-de-sac	PrevMaint Overlay	313	76	\$7,068	8
Fox Run Ln	Franklin St	Cul-de-sac	Reclaim Local	538	61	\$54,008	5
Francis Dr	Charles St	Cul-de-sac	Reclaim Local	1,032	49	\$117,978	6
Frank Tanner Dr	Hancock St	Cul-de-sac Loop	PrevMaint Overlay	487	74	\$6,362	8
Frank Tanner Dr 2	Hancock St (NW)	Frank Tanner Dr	PrevMaint Overlay	415	81	\$10,852	7
Franklin St	Grove St	Sunset Rock Ln	Crack Seal or Patch	3,968	84	\$3,887	431
Franklin St	Sunset Rock Ln	Main St	Patch and PrevMaint Overl	3,701	74	\$100,318	33

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Franklin St	Main St	Gavin Ci	2.5" Overlay on Art/Coll	412	64	\$15,629	7
Franklin St	Gavin Ci	Pearl St	PrevMaint Overlay	573	73	\$8,233	63
Franklin St	Pearl St	Haverhill St	Patch and PrevMaint Overl	1,484	75	\$38,615	37
Fremont St	West St	Berkley St	Do Nothing	342	94	\$0	0
Fremont St	Berkley St	Prospect St	Do Nothing	460	94	\$0	0
Fulton St	Lincoln St	Washington St	2" Overlay w/mill Local	171	64	\$6,143	31
Gardner Rd	Pleasant St	Ide St	Do Nothing	466	100	\$0	0
Garrett Rd	Shelby Rd	Munroe Av	PrevMaint Overlay	383	80	\$7,504	29
Gateway Ci	Haystack Rd	Cul-de-sac	2" Overlay w/mill Local	228	64	\$13,931	8
Gavin Ci	Franklin St	Cul-de-sac	Reclaim Local	884	50	\$100,885	6
George St	Curtis St	Heather Rd	Reclaim Local	709	59	\$53,994	21
Gilmore Av	Woburn St	Cul-de-sac	2" Overlay w/mill Local	255	66	\$9,474	7
Gleason Rd	South St	Pine Ridge Rd	Crack Seal or Patch	2,451	86	\$2,305	255
Glen Rd	Summer Av	Hancock St	Crack Seal or Patch	737	85	\$693	258
Glenmere Ci	Winslow Rd	Winslow Rd	Do Nothing	1,661	100	\$0	0
Goodall-Sanford St	Ash St	Bolton St	Reclaim Local	94	36	\$7,768	8
Gould St	Haven St	Ash St	2" Overlay w/mill Local	644	69	\$29,443	29
Governors Dr	Salem St	Dead End	Crack Seal or Patch	683	88	\$642	62
Grand St	Lowell St	Dudley St	Reclaim (ST)	1,824	63	\$191,373	21
Granger Av	Haverhill St	East Way	PrevMaint Overlay	777	76	\$11,672	30
Grant St	Summer Av	Dead End	Reclaim (ST)	424	49	\$30,584	7
Green St	Eaton St	John St	Do Nothing	800	94	\$0	0
Green St	John St	Main St	2" Overlay w/mill Local	1,653	67	\$64,778	29
Green St	Main St	High St	Crack Seal or Patch	948	87	\$817	253
Greenwood Rd	Gleason Rd	Cul-de-sac	Crack Seal or Patch	143	92	\$299	60
Grey Coach Rd	Rustic Ln	Cul-de-sac	2" Overlay w/mill Local	1,110	63	\$62,293	8
Grove St	Lowell St	200' N Of Lowell St	2.5" Overlay on Art/Coll	200	61	\$7,246	76
Grove St	200' N Of Lowell St	Franklin St	Reclaim Art/Coll	3,925	59	\$486,651	28
Grove St	Franklin St	1000' N Of Franklin St	Do Nothing	1,000	93	\$0	0
Grove St	1000' N Of Franklin St	1300' N of Franklin St	Do Nothing	299	100	\$0	0
Grove St	1300' N of Franklin St	500' S of Strout Av	Do Nothing	1,011	100	\$0	0
Grove St	500' S of Strout Av	100' S of Strout Av	Do Nothing	396	100	\$0	0
Grove St	100' S of Strout Av	Wilmington TL	Do Nothing	1,207	100	\$0	0
Hampshire Rd	Main St	Lawrence Rd	Crack Seal or Patch	776	85	\$730	258
Hancock St	King St	Mineral St	Crack Seal or Patch (ST)	595	84	\$1,025	41
Hancock St	Mineral St	Woodbine St	Do Nothing	807	86	\$0	0

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Hancock St	Woodbine St	Dead End	Crack Seal or Patch	215	87	\$186	63
Hanscom Av	Lowell St	Weston Rd	Crack Seal or Patch	774	87	\$698	253
Hanscom Av	Weston Rd	Hartshorn St	Crack Seal or Patch	1,091	87	\$983	253
Harnden St	Main St	Union St	Crack Seal or Patch	264	92	\$259	1,195
Harnden St	Union St	Salem St	Do Nothing	263	93	\$0	0
Harriman Av	Grand St	Deering St	Crack Seal or Patch	486	86	\$324	255
Harrison St	Charles St	Orange St	Crack Seal or Patch	941	87	\$848	253
Harrison St	Orange St	Salem St	Crack Seal or Patch	451	87	\$407	253
Hartshorn St	Bancroft Av	Lowell St	Crack Seal or Patch	1,903	84	\$1,641	261
Harvard St	John Carver Rd	Lowell St	Do Nothing	996	95	\$0	0
Harvest Rd	Torre St	Track Rd	2" Overlay on Local (ST)	150	63	\$4,326	23
Haven St E	Main St	Parker St	Patch and PrevMaint Overl	520	73	\$11,849	36
Haven St E	Parker St	John St	2" Overlay w/mill Local	592	72	\$25,120	52
Haven St W	Main St	150' W Of Ash St	PrevMaint Overlay	220	78	\$3,017	56
Haven St W	150' W Of Ash St	Gould St	2" Overlay w/mill Local	678	72	\$36,533	52
Haven St W	Gould St	High St	Crack Seal or Patch	407	86	\$717	485
Haverhill St	Reading-Wakefield Rotary	Timberneck Dr	Crack Seal or Patch	3,110	92	\$4,265	1,039
Haverhill St	Timberneck St	Wakefield St	Crack Seal or Patch	1,324	85	\$1,816	1,124
Haverhill St	Wakefield St	Charles St	Crack Seal or Patch	1,916	92	\$2,628	1,039
Haverhill St	Charles St	Franklin St	Crack Seal or Patch	3,969	87	\$5,288	1,098
Haverhill St	Franklin St	North Reading Tl	Crack Seal or Patch	2,558	87	\$3,007	1,098
Haystack Rd	Cul-de-sac	Old Farm Rd S	Reclaim Local	368	51	\$46,280	6
Haystack Rd	Old Farm Rd S	90' S of Gateway Cir	2" Overlay w/mill Local	329	62	\$12,344	8
Haystack Rd	90' S of Gateway Cir	Old Farm Rd N	2" Overlay w/mill Local	607	62	\$22,803	8
Heather Dr	South St	Cul-de-sac	Reclaim Local	1,104	50	\$127,311	6
Hemlock Rd	Maple Ridge Rd	Cul-de-sac	Reclaim Local	855	55	\$97,882	6
Henzie St	Grove St	Dead End	2" Overlay w/mill Local	641	65	\$20,933	8
Heritage Dr	Libby Av	Dead End	Do Nothing	260	98	\$0	0
High St	Washington St	Vine St	Reclaim Art/Coll	1,828	55	\$410,138	30
High St	Vine St	Middlesex Ave	Do Nothing	1,023	100	\$0	0
High St	Middlesex Ave	Lowell St	Crack Seal or Patch	1,994	85	\$2,188	646
Highland St	Lowell St	Bancroft Av	Patch and PrevMaint Overl	1,663	79	\$46,879	18
Hillcrest Rd	Oak St	Prescott St	Crack Seal or Patch	1,514	88	\$1,661	250
Hillside Rd	Oakland Rd	Waverly Rd	Crack Seal or Patch	482	87	\$453	253
Hillside Rd	Waverly Rd	Main St	Crack Seal or Patch	312	85	\$294	258
Hodson Ln	Beaver Rd	Cul-de-sac	Reclaim Local	369	60	\$47,403	5

Pavement Backlog Report- Street Ascending

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Holly Rd	Walnut St	Virginia Rd	Reclaim Local	830	58	\$80,448	21
Hopkins St	Summer Av	Main St	Do Nothing	1,792	94	\$0	0
Hopkins St	Main St	Wakefield TL	Patch and PrevMaint Overl	1,304	73	\$25,448	47
Howard St	Summer Av	Hillcrest Rd	Do Nothing	345	93	\$0	0
Howard St	Hillcrest Rd	Sigsbee Ave	Do Nothing	800	93	\$0	0
Howard St	Sigsbee Ave	West St	Do Nothing	697	97	\$0	0
Howard St	West St	County Rd	Do Nothing	1,148	94	\$0	0
Hunt St	Vine St	Dead End	Do Nothing	416	86	\$0	0
Ide St	Gardner Rd	Wilson St	Do Nothing	261	100	\$0	0
Indian Tree Ln	Oak Ridge Rd	Red Gate Ln	Reclaim Local	391	42	\$47,037	7
Indian Tree Ln	Red Gate Ln	Cul-de-sac	Reclaim Local	250	43	\$35,306	7
Indiana Av	Red Gate Ln	Dead End	Reclaim Local	764	59	\$58,183	5
Intervale Te	Lowell St	426' E of Lowell St	Do Nothing	426	94	\$0	0
Intervale Te	426' E of Lowell St	John Carver Rd	Do Nothing	964	98	\$0	0
Irving St	Main St	Pearl St	Crack Seal or Patch	609	92	\$573	239
Ivy Ln	Libby Av	Dead End	Do Nothing	254	98	\$0	0
Jacob Wy	South St	Rotary	Crack Seal or Patch	1,053	92	\$1,114	60
James Rd	Gleason Rd	Whitehall Ln	Crack Seal or Patch	1,030	86	\$1,049	255
Jefferson Ci	Colonial Dr	Cul-de-sac	PrevMaint Overlay	185	79	\$5,202	7
Jere Rd	Lothrop Rd	Cul-de-sac	Do Nothing	206	100	\$0	0
Jessica Ci	Ashley Pl	Cul-de-sac	PrevMaint Overlay	449	75	\$10,389	8
Johanna Dr	Salem St	Cul-de-sac	Reclaim Local	902	47	\$106,334	7
John Carver Rd	Birch Meadow Dr	Hartshorn St	Do Nothing	1,073	95	\$0	0
John Carver Rd	Hartshorn St	Priscilla Rd	Do Nothing	907	100	\$0	0
John St	Village St	Green St	Patch and PrevMaint Overl	490	74	\$12,750	28
John St	Green St	Salem St	2" Overlay w/mill Local	1,848	69	\$66,384	71
Johnston Ci	Forest St	Cul-de-sac	2" Overlay w/mill Local	215	69	\$15,629	7
Joseph Wy	Kieran Rd	Cul-de-sac	Do Nothing	691	95	\$0	0
Juniper Ci	Wakefield St	Cul-de-sac Loop	Crack Seal or Patch	651	87	\$587	63
Keith Rd	Wescroft Rd	Cul-de-sac	Reclaim Local	396	39	\$49,549	8
Kenneth Rd	Fairmount Rd	Dead End €	Do Nothing	328	97	\$0	0
Kensington Av	Victoria Av	Melbourne Av	PrevMaint Overlay	473	75	\$8,650	31
Kieran Rd	William Rd	Cul-de-sac	Do Nothing	1,084	95	\$0	0
King St	Hancock St	Summer Av	Reclaim (ST)	738	60	\$53,233	22
King St	Summer Av	Prospect St	Do Nothing	422	86	\$0	0
King St	Prospect St	West St	Reclaim (ST)	812	59	\$58,571	22

Pavement Backlog Report- Street Ascending

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Kingston St	Mt Vernon St	Middlesex Av	Do Nothing	867	95	\$0	0
Knollwood Rd	Main St	Summer Av	Reclaim (ST)	1,028	63	\$74,152	21
Kurchian Ln	Franklin St	Cul-de-sac	2" Overlay w/mill Local	607	69	\$37,653	7
Kylie Dr	Wakefield Rd	Dead End	Crack Seal or Patch	392	91	\$583	60
Landers Rd	Van Norden Rd	Cul-de-sac	Reclaim (ST)	528	57	\$60,227	6
Laneton Wy	Longview Rd	Dead End	Do Nothing	201	94	\$0	0
Larch Ln N	Franklin St	Dead End	Do Nothing	562	95	\$0	0
Latham Ln	Beaver Rd	Cul-de-sac	2" Overlay w/mill Local	948	66	\$50,722	7
Laurel Ln	Mark Av	Dead End	Reclaim (ST)	785	46	\$72,066	7
Lawrence Rd	Hampshire St	Main St	Crack Seal or Patch	1,138	86	\$981	255
Lee St	Vine St	Dead End	Double Chip Seal (ST)	497	71	\$3,285	13
Lewis St	County Rd	West St	Crack Seal or Patch (ST)	919	85	\$1,585	161
Libby Av	Salem St	A St	Crack Seal or Patch	628	89	\$492	247
Libby Av	A St	H St	Do Nothing	1,663	94	\$0	0
Lilah Ln	Sanborn Ln	Thomas Dr	Reclaim Local	1,240	51	\$143,484	6
Lilah Ln	Thomas Dr	Cul-de-sac	2" Overlay w/mill Local	936	64	\$52,792	8
Lincoln St	Washington St	Prescott St	PrevMaint Overlay	559	82	\$12,413	28
Lincoln St	Prescott St	Woburn St	Crack Seal or Patch	543	85	\$745	65
Linden St	Haven St	Woburn St	Double Chip Seal (ST)	540	69	\$4,218	52
Linden St	Woburn St	Lowell St	Do Nothing	1,022	95	\$0	0
Lindsay Ln	Van Norden Rd	Fairchild Dr	PrevMaint Overlay	948	75	\$18,575	31
Linnea Ln	Pearl St (N)	258' S Of Colonial Dr	Patch and PrevMaint Overl	914	74	\$28,738	19
Linnea Ln	258' S Of Colonial Dr	Pearl St (S)	Crack Seal or Patch	281	86	\$242	1,277
Lisa Ln	Randall Rd	Cul-de-sac	Do Nothing	681	94	\$0	0
Locust St	Bancroft Av	Highland St	Crack Seal or Patch	180	86	\$169	64
Locust St	Highland St	Beacon St	Crack Seal or Patch	1,016	85	\$876	258
Locust St	Beacon St	Main St	Crack Seal or Patch	380	85	\$357	258
Longfellow Rd	Dead End (S)	30' S Of Oakland Rd	Do Nothing	709	94	\$0	0
Longfellow Rd	30' S Of Oakland Rd	330' N Of Oakland Rd	Do Nothing	473	93	\$0	0
Longview Rd	Palmer Hill Av	Prospect St	Do Nothing	919	94	\$0	0
Longwood Rd	West St	56 Longwood Rd	Do Nothing	1,056	100	\$0	0
Lothrop Rd	County Rd	County Rd	Do Nothing	1,294	100	\$0	0
Louanis Dr	West St	Avalon Dr	2" Overlay w/mill Local	1,188	64	\$58,194	31
Lowell St	50' N Of Bradford Rd	Bond St	2.5" Overlay w/mill Art/Cc	3,525	64	\$227,953	159
Lowell St	Bond St	150' W of Salem St	2.5" Overlay w/mill Art/Cc	3,924	71	\$253,701	143
Lowell St	150' W of Salem St	Salem St	Crack Seal or Patch	169	88	\$198	1,698

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Lowell St	Salem St	Woburn St	Do Nothing	282	97	\$0	0
Lowell St	Woburn St	Main St	Do Nothing	257	97	\$0	0
Lucy Dr	Pearl St	Dead End	2" Overlay w/mill Local	740	60	\$36,249	8
Lynn Village Wy	Roma Ln	Cul-de-sac	Patch and PrevMaint Overl	739	75	\$27,200	5
Macintosh Rd	Gleason Rd	Cul-de-sac	Reclaim Local	233	54	\$29,043	6
Main St	RR Tracks	Washington St	Patch and PrevMaint Overl	479	81	\$24,907	190
Main St	Washington St	Haven St	Patch and PrevMaint Overl	829	85	\$53,909	181
Main St	Haven St	110' N of Woburn St	2.5" Overlay w/mill Art/Cc	693	64	\$71,664	259
Main St	110' N of Woburn St	Salem St	2.5" Overlay w/mill Art/Cc	136	59	\$14,060	280
Main St	Salem St	145' N Of Salem St	Do Nothing	145	94	\$0	0
Manning St	Salem St	100' N of Pleasant St	Reclaim (ST)	374	62	\$20,868	21
Manning St	100' N of Pleasant	Pleasant St	Do Nothing	102	98	\$0	0
Maple Ridge Rd	Balsam Rd	Pine Ridge Rd	Crack Seal or Patch	1,488	92	\$1,749	239
Maple St	Center Av	Warren Av	Do Nothing	261	97	\$0	0
Margaret Rd	Parkman Rd	Dead End	Do Nothing	273	95	\$0	0
Mark Av	Grove St	Dead End	Reclaim (ST)	972	47	\$98,795	7
Marla Ln	Forest St	Spruce Rd	Crack Seal or Patch	1,243	87	\$1,510	253
Marla Ln	Apple Gate Ln	Spruce Rd	Do Nothing	324	95	\$0	0
Martin Rd	Colburn Rd	Forest St	Do Nothing	1,546	95	\$0	0
Meadow Brook Ln	Franklin St	Cul-de-sac Loop	Reclaim Local	723	61	\$57,563	5
Melbourne Av	Summer Av	Sunnyside Av	2" Overlay w/mill Local	875	70	\$40,004	28
Melendy Dr	Governors Dr	Dead End	PrevMaint Overlay	352	74	\$7,891	8
Middle St	Pleasant St	Union St	2" Overlay w/mill Local	386	68	\$13,236	29
Middlesex Av	Lowell St	Bancroft Av	Crack Seal or Patch	557	86	\$808	255
Middlesex Av	Bancroft Av	High St	PrevMaint Overlay	1,243	79	\$26,782	29
Middlesex Av	High St	Vine St	Crack Seal or Patch	592	86	\$534	255
Milepost Rd	Hopkins St	Haystack Rd	2" Overlay w/mill Local	770	70	\$37,718	28
Mill St	Main St	Sanborn Ln	Do Nothing	357	98	\$0	0
Mill St	Sanborn Ln	Short St	Do Nothing	475	98	\$0	0
Mill St	Short St	North Reading TL	Do Nothing	923	93	\$0	0
Milton Rd	Howard St	Dead End	Reclaim (ST)	481	48	\$34,695	7
Mineral St	Prospect St	Summer Ave	2" Overlay w/mill Local	420	63	\$17,831	31
Mineral St	Summer Ave	Hancock St	Do Nothing	649	100	\$0	0
Mineral St	Hancock St	W end of Bridge Deck	Do Nothing	233	100	\$0	0
Mineral St	E end of Bridge Deck	Vine St	PrevMaint Overlay	155	78	\$2,025	30
Mineral St	Vine St	High St	Crack Seal or Patch (ST)	575	79	\$1,172	174

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Minot St	Washington St	Main St	Do Nothing	1,558	94	\$0	0
Morgan Park	King St	Dead End	Reclaim (ST)	299	44	\$17,646	7
Mt Vernon St	Linden St	High St	Crack Seal or Patch	1,535	92	\$1,564	239
Munroe Av	Arcadia Av	Garrett Rd	Reclaim Local	536	55	\$63,308	6
Munroe Av	Garrett Rd	Cul-de-sac	Do Nothing	394	94	\$0	0
New Crossing Rd	Walkers Brook Dr	100' S Of Pond Meadow Dr	2" Overlay w/mill Local	1,325	60	\$64,900	33
New Crossing Rd	100' S Of Pond Meadow Dr	Parking Lot	Crack Seal or Patch	344	86	\$364	255
Nichols Rd	Summer Av	Dead End	Crack Seal or Patch	344	86	\$297	64
Norman Rd	Track Rd	Dead End	PrevMaint Overlay	191	82	\$1,996	7
North St	Bear Hill Rd	Dead End	Do Nothing	227	94	\$0	0
Oak Ridge Rd	Oak St	Dead End	2" Overlay w/mill Local	1,265	62	\$45,442	8
Oak St	West St	Pine Ridge Rd	Do Nothing	1,373	97	\$0	0
Oak St	Pine Ridge Rd	Summer Av	Do Nothing	1,358	97	\$0	0
Oakland Rd	Longfellow Rd	Birch Meadow Dr	PrevMaint Overlay	1,772	81	\$56,710	28
Old Farm Rd	Walnut St	Haystack Rd	Crack Seal or Patch	1,351	85	\$1,535	258
Old Salem St	Torre St	Line Rd	Patch and PrevMaint Overl	371	74	\$13,680	5
Orange St	Winter St	Pearl St	Do Nothing	1,469	98	\$0	0
Orange St	Pearl St	Harrison St	Do Nothing	415	98	\$0	0
Orchard Park Dr	Summer Av	Cul-de-sac	Prep and Chip Seal (ST)	519	69	\$6,099	12
Osborne Av	Pleasant St	Cul-de-sac	Do Nothing	522	94	\$0	0
Overlook Rd	Wescroft Rd	Randall Rd	Do Nothing	502	93	\$0	0
Palmer Hill Av	West St	Longview Rd	Do Nothing	348	97	\$0	0
Park Av	Minot St	Dead End	Do Nothing	538	97	\$0	0
Parker St	Pleasant St	Haven St	Do Nothing	381	100	\$0	0
Parkman Rd	Lowell St	Margaret Rd	Do Nothing	694	95	\$0	0
Parkview Rd	Auburn St	Weston Rd	2" Overlay w/mill Local	394	65	\$14,153	30
Parkview Rd	Weston Rd	Oakland Rd	Reclaim Local	631	52	\$52,423	6
Parsons Ln	Franklin St	Cul-de-sac	2" Overlay w/mill Local	651	67	\$36,174	7
Partridge Rd	Franklin St	Cul-de-sac	2" Overlay w/mill Local	534	72	\$30,443	7
Pasture Rd	Franklin St	Cul-de-sac	Crack Seal or Patch	1,075	87	\$1,332	63
Pearl St	Main St (N)	Franklin St	Do Nothing	2,470	95	\$0	0
Pearl St	Franklin St	Eastway	2" Overlay w/mill Local	761	68	\$27,326	29
Pearl St	Eastway	Main St (S)	2" Overlay w/mill Local	1,249	69	\$44,878	29
Pearl St	Main St (S)	605' North of Willard Road	Reclaim Local	1,954	45	\$148,800	27
Pearl St	605' North of Willard Road	Willard Road	Do Nothing	605	98	\$0	0
Pearl St	Willard Rd	Wakefield St	Reclaim Local	1,200	48	\$91,417	26

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Pearl St	Wakefield St	Putnam Rd	Crack Seal or Patch	855	87	\$1,139	63
Pearl St	Putnam Rd	534' N Of Audubon Rd	Crack Seal or Patch	800	86	\$752	639
Pearl St	534' N Of Audubon Rd	Charles St	Reclaim Local	1,315	42	\$113,800	29
Pearl St	Charles St	Belmont St	2" Overlay w/mill Local	156	63	\$5,611	31
Pearl St	Belmont St	471' S of Belmont	Do Nothing	471	98	\$0	0
Pearl St	471' S of Belmont	Salem St	Do Nothing	1,220	95	\$0	0
Pennsylvania Av	Summer Av	California Rd	Double Chip Seal (ST)	354	68	\$2,338	53
Pennsylvania Av	California Rd	Red Gate Ln	Double Chip Seal (ST)	622	68	\$4,113	53
Perkins Av	Prescott St	Woburn St	Do Nothing	621	94	\$0	0
Pierce St	Salem St	Orange St	2" Overlay w/mill Local	680	71	\$23,317	28
Pilgrim Rd	Dead End	Lowell St	Crack Seal or Patch	480	87	\$433	63
Pilgrim Rd	Lowell St	Robert Rd	Crack Seal or Patch	406	85	\$366	65
Pine Ridge Ci	Pine Ridge Rd	Cul-de-sac	Do Nothing	412	94	\$0	0
Pine Ridge Rd	South St	Pine Ridge Ct	Reclaim Local	514	51	\$39,136	24
Pine Ridge Rd	Pine Ridge Ct	Maple Ridge Rd	2" Overlay w/mill Local	1,170	61	\$42,026	32
Pine Ridge Rd	Maple Ridge Rd	Oak St	Reclaim Local	1,584	49	\$120,636	25
Pinevale Av	Main St	Dead End	Crack Seal or Patch	1,041	91	\$653	60
Pitman Dr	Haverhill St	Cul-de-sac	Reclaim Local	786	57	\$88,264	5
Pleasant St	Manning St	John St	Do Nothing	1,585	94	\$0	0
Pleasant St	John St	Middle St	Do Nothing	319	97	\$0	0
Pleasant St	Middle St	Parker St	Do Nothing	298	97	\$0	0
Pleasant St	Parker St	Main St	Crack Seal or Patch	277	86	\$282	77
Plymouth Rd	Lowell St	Dead End	Crack Seal or Patch	710	87	\$640	63
Pond Meadow Dr	New Crossing Rd	Parking Lot	2" Overlay w/mill Local	500	64	\$24,492	31
Pondview Ln	Fairchild Dr	Cul-De-Sac	Crack Seal or Patch	735	88	\$864	62
Pratt St	Fairview Av	115' S Of Prescott St	Crack Seal or Patch (ST)	506	85	\$952	161
Pratt St	115' S Of Prescott St	Woburn St	Crack Seal or Patch (ST)	702	84	\$1,651	163
Prescott St	West St	Summer Av	Do Nothing	1,453	94	\$0	0
Prescott St	Summer Av	Sunnyside Av	Reclaim Local	1,076	61	\$126,616	30
Prescott St	Sunnyside Av	Lincoln St	Reclaim Local	1,169	59	\$137,550	31
Priscilla Rd	Puritan Rd	Dead End	Do Nothing	597	87	\$0	0
Prospect St	Dead End	Longview Rd	Do Nothing	550	100	\$0	0
Prospect St	Longview Rd	King St	Do Nothing	1,050	100	\$0	0
Prospect St	King St	Woburn St	Do Nothing	1,307	100	\$0	0
Puritan Rd	Lowell St	Winthrop Av	Do Nothing	970	100	\$0	0
Putnam Rd	Main St	Pearl St	Crack Seal or Patch	1,319	92	\$1,551	239

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Rachel Rd	Summer Av	Cul-de-sac	Crack Seal or Patch	505	91	\$679	60
Randall Rd	Dead End	200' W of Cul De Sac	Crack Seal or Patch	657	92	\$703	60
Randall Rd	200' W of Cul De Sac	Cul-de-sac	Do Nothing	228	98	\$0	0
Reading Te	Putnam Rd	Cul-de-sac	Do Nothing	413	95	\$0	0
Red Gate Ln	Indian Tree Ln	Pennsylvania Av	2" Overlay w/mill Local	1,705	72	\$77,951	27
Red Gate Ln	Pennsylvania Av	Walnut St	Reclaim (ST)	489	61	\$48,099	21
Rice Rd	Forest St	Dead End	Patch and PrevMaint Overl	749	76	\$19,490	5
Richards Rd	Timberneck Dr	Tamarack Rd	Reclaim Local	1,394	60	\$120,637	21
Ridge Rd	Main St	Cold Spring Rd	Do Nothing	630	100	\$0	0
Riverside Dr	Sunnyside Av	Cul-de-sac	PrevMaint Overlay	1,373	74	\$28,616	8
Robin Rd	Summer Av	Cul-de-sac	Double Chip Seal (ST)	393	77	\$4,331	12
Rocky Rd	Main St	Cul-de-sac	Reclaim Local	494	59	\$58,799	5
Roma Ln	Sanborn Ln	750' S Of Sanborn Ln	PrevMaint Overlay	757	76	\$16,546	8
Roma Ln	750' S Of Sanborn Ln	Cul-de-sac	2" Overlay w/mill Local	498	72	\$28,678	7
Rustic Ln	Haverhill St	Beaver Rd	Reclaim Local	2,384	51	\$255,826	24
Sailor Tom's Way	Franklin St	Cul De Sac Loop	Crack Seal or Patch	417	87	\$458	63
Salem St	Lowell St	Bay State Rd	Do Nothing	4,900	93	\$0	0
Sanborn Ln	Mill St	Lilah Ln	Reclaim Local	1,548	63	\$160,757	20
Sanborn Ln	Roma Ln	Cul-de-sac	2" Overlay w/mill Local	863	67	\$50,193	7
Sanborn St	Lowell St	Woburn St	Do Nothing	575	94	\$0	0
Sanborn St	Woburn St	Haven St	Reclaim Local	567	51	\$47,106	24
Sandra Ln	Joseph Wy	William Rd	Crack Seal or Patch	839	92	\$953	239
School St	Middlesex Av	Dudley St	Crack Seal or Patch	470	86	\$571	255
School St	Dudley St	Mt Vernon St	Crack Seal or Patch	380	92	\$372	597
Scotland Rd	West St	Hillcrest Rd	Crack Seal or Patch	1,706	86	\$1,605	255
Scotland Rd	Hillcrest Rd	Summer Ave	PrevMaint Overlay	362	80	\$5,674	29
Scout Hill Ln	Shady Hill Ln	Cul-de-sac	Do Nothing	275	95	\$0	0
Selfridge Rd	West St	Cottage Park	Do Nothing	801	100	\$0	0
Shackford Rd	Ash St	400' N Of Cross St	PrevMaint Overlay	528	73	\$6,207	32
Shackford Rd	400' N Of Cross St	Cross St	Patch and PrevMaint Overl	419	73	\$8,177	19
Shady Hill Ln	Putnam Rd	Cul-de-sac	Do Nothing	388	95	\$0	0
Shelby Rd	Arcadia Av	Garrett Rd	Reclaim Local	709	47	\$71,174	26
Sherwood Rd	Avalon Rd	James Rd	PrevMaint Overlay	978	82	\$19,163	28
Short St	Mill St	Main St	PrevMaint Overlay	469	75	\$4,595	31
Sigsbee Av	Scotland Rd	Howard St	2" Overlay w/mill Local	318	70	\$9,346	28
Smith Av	Eaton St	Dead End	Patch and PrevMaint Overl	507	77	\$13,742	5

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South St	West St	400' S Of West St	2" Overlay w/mill Local	400	70	\$15,675	28
South St	400' S of West St	1100' S of West St	Patch and PrevMaint Overl	700	73	\$18,225	19
South St	1100' S of West St	200' W of Gleason Rd	2" Overlay w/mill Local	1,262	65	\$49,440	30
South St	200' W Of Gleason Rd	Gleason Rd	PrevMaint Overlay	219	73	\$2,858	32
South St	Gleason Rd	Walnut St (W)	Patch and PrevMaint Overl	366	75	\$7,941	18
South St	Walnut St (W)	Walnut St (E)	Reclaim Local	648	58	\$40,376	21
South St	Walnut St (E)	Curtis St	Patch and PrevMaint Overl	887	73	\$17,308	19
South St	Curtis St	720' W of Sturges Rd	Patch and PrevMaint Overl	844	74	\$16,463	19
South St	720' W of Sturges Way	765' W of Jacob Way	Reclaim Local	320	49	\$19,926	25
South St	765' W of Jacob Way	350" W of Jacob Way	Crack Seal or Patch	416	92	\$294	239
South St	350" W of Jacob Way	100' W of Jacob Way	Reclaim Local	215	59	\$13,365	21
South St	100' W of Jacob Way	Main St	Do Nothing	284	93	\$0	0
South St	Main St	Wakefield TL	Crack Seal or Patch	956	84	\$824	261
Spring St	Salem St	Thorndike St	2" Overlay w/mill Local	915	67	\$29,881	29
Springvale Rd	Overlook Rd	300' E of Overlook Rd	Do Nothing	301	97	\$0	0
Springvale Rd	300' E of Overlook Rd	Coolidge Rd	Do Nothing	857	97	\$0	0
Spruce Rd	Forest St	Grove St	Do Nothing	2,245	95	\$0	0
Stewart Rd	Shelby Rd	Edgemont Av	Do Nothing	665	94	\$0	0
Stone Well Rd	Haverhill St	Cul-de-sac Loop	2" Overlay w/mill Local	360	72	\$13,520	7
Strout Av	Grove St	780' N of Grove St	Double Chip Seal (ST)	785	70	\$3,301	13
Strout Av	780' N of Grove St	1120' N of Grove St	Reclaim (ST)	337	57	\$15,483	6
Sturges Rd	South St	Sturges Rd	Do Nothing	1,670	94	\$0	0
Summer Av	Willow St	200' E of Willow S	2.5" Overlay w/mill Art/Cc	172	69	\$9,268	54
Summer Av	200' E of Willow St	Woodbine Av	Do Nothing	1,218	100	\$0	0
Summer Av	Woodbine Av	Woburn St	2.5" Overlay w/mill Art/Cc	2,550	67	\$131,907	56
Summer Av	Woburn St	215' W Of Prescott St	2.5" Overlay on Art/Coll	409	68	\$16,925	27
Summer Av	215' W Of Prescott St	200' E Of Prescott St	2.5" Overlay w/mill Art/Cc	450	70	\$23,278	21
Summer Av	200' E Of Prescott St	Victoria Av	2.5" Overlay w/mill Art/Cc	761	70	\$39,365	53
Summer Av	Victoria Av	Melbourne Av	2.5" Overlay w/mill Art/Cc	655	72	\$33,882	52
Summer Av	Melbourne Av	Cherry Ln Dr	Do Nothing	848	88	\$0	0
Summer Av	Cherry Ln Dr	Hopkins St	Do Nothing	985	93	\$0	0
Summer Av	Hopkins St	Main St	Crack Seal or Patch	725	87	\$739	631
Summer Av	Main St	Bear Hill Rd	2.5" Overlay w/mill Art/Cc	794	65	\$44,478	23
Summer Av	Bear Hill Rd	Brook St	2.5" Overlay w/mill Art/Cc	1,023	68	\$57,350	22
Summer Av/Redfield Rd	Brook St	Putnam Av	Crack Seal or Patch	1,095	87	\$1,202	253
Sunnyside Av	Cul-de-sac	Melbourne Av	Double Chip Seal (ST)	300	70	\$3,492	13

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Sunnyside Av	Melbourne Av	Fairview Av	Reclaim Local	620	47	\$77,048	7
Sunnyside Av	Fairview Av	Prescott St	Crack Seal or Patch	656	86	\$720	255
Sunset Rock Ln	Franklin St	Cul-de-sac Loop	PrevMaint Overlay	1,052	83	\$20,613	7
Susan Dr	Franklin St	Cul-de-sac Loop	Crack Seal or Patch	848	89	\$930	62
Sweetser Av	Minot St	Dead End	Do Nothing	386	97	\$0	0
Sylvan Rd	Oak Ridge Rd	Pine Ridge Rd	Reclaim Local	238	48	\$18,125	26
Symonds Wy	Haverill St	Range Way	Crack Seal or Patch	497	84	\$448	65
Symonds Wy	Range Way	500' E of Range Way	2" Overlay w/mill Local	496	60	\$18,642	8
Symonds Wy	500' E of Range Way	Dead End	2" Overlay w/mill Local	557	70	\$20,933	7
Tamarack Rd	Wakefield St	Timberneck Dr	Crack Seal or Patch	1,140	86	\$1,072	255
Tanglewood Ci	Laurel Ln	Cul-de-sac	Reclaim (ST)	130	34	\$18,807	9
Temple St	Woburn St	460' N Of Woburn St	Crack Seal or Patch	460	86	\$451	255
Temple St	460' N Of Woburn St	Summer Av	Crack Seal or Patch	957	85	\$938	65
Tennyson Ci	Tennyson Rd	Cul-de-sac Loop	Do Nothing	469	93	\$0	0
Tennyson Rd	Wadsworth Rd	Whittier Rd	Crack Seal or Patch	1,460	90	\$1,316	244
Terrace Park	Franklin St	Cul-de-sac	2" Overlay w/mill Local	1,085	64	\$61,277	8
Thomas Dr	Sanborn Ln	Lilah Ln	2" Overlay w/mill Local	740	62	\$36,249	32
Thorndike St	Spring St	Pearl St	2" Overlay w/mill Local	583	63	\$19,991	31
Timberneck Dr	Charles St	Tamarack Rd	Reclaim Local	1,875	51	\$155,772	24
Timberneck Dr	Tamarack Rd	Haverill St	2" Overlay w/mill Local	613	69	\$24,022	29
Torre St	Salem St	Harvest Rd	Reclaim (ST)	764	58	\$55,109	23
Tower Rd	Winthrop Av	Hanscom Av	Crack Seal or Patch	231	87	\$181	253
Tower Rd	Hanscom Av	Bancroft Av	Patch and PrevMaint Overl	240	78	\$6,245	4
Track Rd	Private Section	Harvest Rd	Double Chip Seal (ST)	500	75	\$3,455	48
Track Rd	Harvest Rd	Wakefield TL	PrevMaint Overlay	718	78	\$10,786	30
Twin Oaks Rd	Spruce Rd	Dead End	Patch and PrevMaint Overl	262	74	\$6,817	5
Union St	John St	25' E Of Harnden St	Reclaim Local	524	52	\$50,779	24
Union St	25' E Of Harnden St	Main St	Patch and PrevMaint Overl	161	73	\$4,891	19
Vale Rd	Woodward Av	Vine St	Do Nothing	720	97	\$0	0
Van Norden Rd	Franklin St	Harold Av	2" Overlay w/mill Local	2,010	65	\$82,050	30
Van Norden Rd	Harold Av	Lindsay Ln	Reclaim Local	1,020	52	\$88,228	24
Van Norden Rd	Lindsay Ln	Forest St	Reclaim Local	1,282	40	\$110,976	31
Varney Ci	Haverhill St	Cul-de-sac	PrevMaint Overlay	283	80	\$6,463	7
Verde Ci	Lilah Ln	Cul-de-sac	2" Overlay w/mill Local	270	61	\$21,145	8
Victoria Av	Sunnyside Av	Summer Av	Reclaim Local	1,058	58	\$109,871	21
Village St	Haven St	Green St	2" Overlay on Local (ST)	1,004	63	\$32,577	14

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Village St	Green St	Lakeview Av	Crack Seal or Patch	429	84	\$504	1,190
Vine St (North)	High St (S)	Middlesex Av	Reclaim Local	1,235	59	\$85,502	21
Vine St (North)	Middlesex Av	Mineral St	Patch and PrevMaint Overl	262	75	\$7,383	18
Vine St (North)	Mineral St	Hunt St	Do Nothing	882	100	\$0	0
Vine St (North)	Hunt St	High St (N)	Do Nothing	835	97	\$0	0
Virginia Cir	Virginia Rd	Holly Rd (Cul-de-sac)	Double Chip Seal (ST)	190	69	\$2,157	52
Virginia Rd	Indiana Av	Pennsylvania Av	Reclaim (ST)	509	50	\$53,861	26
Virginia Rd	Pennsylvania Av	Holly Rd	2" Overlay on Local (ST)	164	60	\$9,768	24
Vista Av	Sunnyside Av	Pratt St	Reclaim (ST)	532	54	\$36,630	24
Wadsworth Rd	Forest St	Whittier Rd	Do Nothing	204	94	\$0	0
Wakefield St	Haverhill St	Bainbridge Rd	Do Nothing	727	100	\$0	0
Wakefield St	Bainbridge Rd	Charles St	Do Nothing	761	94	\$0	0
Wakefield St	Charles St	Evergreen Rd	2.5" Overlay w/mill Art/Cc	493	62	\$22,323	6
Wakefield St	Evergreen Rd	175' West Of Autumn Ln	Reclaim Art/Coll	596	61	\$73,936	3
Wakefield St	175' West Of Autumn Ln	Pearl St	Reclaim Art/Coll	1,020	41	\$126,508	4
Walkers Brook Dr	Village St	100' NW Of New Crossing Rd	Patch and PrevMaint Overl	313	73	\$14,592	28
Walkers Brook Dr	100' NW of New Crossing Rd	870' SE of Newcrossing Rd	PrevMaint Overlay	1,179	83	\$33,101	42
Walnut St	Hopkins St	Holly Rd	Prep and Chip Seal (ST)	578	69	\$4,305	45
Walnut St	Holly Rd	South St	Reclaim (ST)	2,130	58	\$132,720	21
Walnut St (E)	Summer Av	Hopkins St	Do Nothing	335	94	\$0	0
Walnut St (W)	South St	Cul-de-sac	Reclaim (ST)	485	40	\$34,984	8
Warren Av	Minot St	Cul-de-sac	Do Nothing	890	97	\$0	0
Washington St	Dead End	Woburn St	Do Nothing	400	100	\$0	0
Washington St	Woburn St	Prescott St	Reclaim Local	530	59	\$44,032	73
Washington St	Prescott St	Lincoln St	2.5" Overlay on Art/Coll	1,039	61	\$42,996	107
Washington St	Lincoln St	100' (E) of Minot St	Do Nothing	121	97	\$0	0
Washington St	100' (E) of Minot St.	Ash St	Crack Seal or Patch	451	86	\$424	894
Washington St	Ash St	Main St	2.5" Overlay w/mill Art/Cc	160	72	\$11,380	5
Washington St	Main St	Village St	2.5" Overlay on Art/Coll	1,549	69	\$64,101	95
Waverly Rd	Oakland Rd	Hillside Rd	Do Nothing	637	95	\$0	0
Waverly Rd	Hillside Rd	Ridge Rd	Crack Seal or Patch	254	88	\$219	250
Wells Rd	Forest Glen Rd	Irving St	Crack Seal or Patch	366	87	\$330	253
Wenda St	Woburn St	Cul-de-sac	2" Overlay w/mill Local	326	64	\$14,792	8
Wentworth Rd	Lewis St	West St	Crack Seal or Patch	569	86	\$535	255
Wescroft Rd	West St	County Rd	Crack Seal or Patch	1,682	92	\$1,450	239
West Hill Ci	West St	West St	Do Nothing	616	100	\$0	0

Pavement Backlog Report- Street Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
West St	Wilmington TL	50' N of Longwood Rd	Do Nothing	2,525	98	\$0	0
West St	50' N of Longwood Rd	Louanis Dr	Do Nothing	6,360	93	\$0	0
West St	Louanis Dr	Woburn TL	Crack Seal or Patch	1,257	88	\$1,970	624
Weston Rd	Parkview Rd	Bancroft Av	Do Nothing	476	95	\$0	0
Weston Rd	Bancroft Av	Winthrop Av	Reclaim Local	488	52	\$40,542	6
Whitehall Ln	Avalon Rd	South St	PrevMaint Overlay	1,397	81	\$27,373	28
Whittier Rd	Cul-de-sac	Wadsworth Rd	Crack Seal or Patch	1,676	90	\$1,635	61
Willard Rd	Main St	Pearl St	Do Nothing	510	95	\$0	0
William Rd	Franklin St	Dead End	Do Nothing	725	95	\$0	0
Willow St	Summer Ave	300' N of Summer Ave	Do Nothing	300	93	\$0	0
Willow St	300' N of Summer Ave	RR Crossing	Reclaim Art/Coll	1,414	60	\$183,633	27
Willow St	RR Crossing	Lowell St	Patch and PrevMaint Overl	1,125	75	\$26,834	46
Wilson St	Salem St	Pleasant St	Crack Seal or Patch	804	91	\$662	242
Winslow Rd	West St	Glenmere Ci	Do Nothing	1,197	100	\$0	0
Winter St	Salem St	Orange St	Do Nothing	743	95	\$0	0
Winthrop Av	Lowell St	Weston Rd	Do Nothing	585	95	\$0	0
Winthrop Av	Weston Rd	Hartshorn St	Patch and PrevMaint Overl	1,015	77	\$26,411	5
Winthrop Av	Hartshorn St	Dead End	Crack Seal or Patch	529	89	\$498	247
Woburn St	Main St	200' W of Lowell St	2.5" Overlay on Art/Coll	329	66	\$19,294	65
Woburn St	200' W of Lowell St	High St	PrevMaint Overlay	1,668	80	\$37,038	66
Woburn St	High St	Summer Ave	PrevMaint Overlay	2,123	77	\$47,144	141
Woburn St	200' E of Summer Ave	West St	2.5" Overlay on Art/Coll	1,128	71	\$66,141	124
Woburn St	Summer Ave	200' E of Summer Ave	Do Nothing	183	97	\$0	0
Wood End Ln	Cape Cod Av	Dead End	Crack Seal or Patch	253	87	\$218	63
Woodbine St	Hancock St	Summer Av	Patch and PrevMaint Overl	428	74	\$9,281	19
Woodland St	Dead End	John Carver Rd	Do Nothing	295	93	\$0	0
Woodland St	John Carver Rd	250' W of John Carver Rd	Reclaim (ST)	269	59	\$33,832	6
Woodward Av	Vine St	High St	Do Nothing	720	94	\$0	0

2021 Current PC

485,528

\$ 14,818,083

Appendix B

Pavement Backlog Report (PCI Ascending)

Pavement Backlog Report- PCI Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Tanglewood Ci	Laurel Ln	Cul-de-sac	Reclaim (ST)	130	34	\$18,807	9
Goodall-Sanford St	Ash St	Bolton St	Reclaim Local	94	36	\$7,768	8
Keith Rd	Wescroft Rd	Cul-de-sac	Reclaim Local	396	39	\$49,549	8
Van Norden Rd	Lindsay Ln	Forest St	Reclaim Local	1,282	40	\$110,976	31
Walnut St (W)	South St	Cul-de-sac	Reclaim (ST)	485	40	\$34,984	8
Wakefield St	175' West Of Autumn Ln	Pearl St	Reclaim Art/Coll	1,020	41	\$126,508	4
Beaver Rd	Hudson Ln	300' W of Hudson Ln	Reclaim Local	306	42	\$31,778	29
Chestnut St	Auburn St	Cul-De-Sac	Reclaim Local	853	42	\$79,922	7
Echo Av	Pratt St	Sunnyside Av	Reclaim Local	538	42	\$40,972	29
Indian Tree Ln	Oak Ridge Rd	Red Gate Ln	Reclaim Local	391	42	\$47,037	7
Pearl St	534' N Of Audubon Rd	Charles St	Reclaim Local	1,315	42	\$113,800	29
Indian Tree Ln	Red Gate Ln	Cul-de-sac	Reclaim Local	250	43	\$35,306	7
Avalon Rd	Gleason Rd	150' N Of Whitehall Ln	Reclaim Local	792	44	\$82,248	7
Morgan Park	King St	Dead End	Reclaim (ST)	299	44	\$17,646	7
Dudley St	High St	School St	Reclaim (ST)	818	45	\$80,460	29
Pearl St	Main St (S)	605' North of Willard Road	Reclaim Local	1,954	45	\$148,800	27
Arrow Ci	Johanna Dr	Cul-de-sac	Reclaim Local	444	46	\$55,192	7
Brande Ct	150' W of Linden St	Linden St	Reclaim Local	162	46	\$16,283	27
Collins Av	Franklin St	Cul-de-sac Loop	Reclaim Local	1,026	46	\$106,548	7
Laurel Ln	Mark Av	Dead End	Reclaim (ST)	785	46	\$72,066	7
Bolton St	Ash St	Dead End	Reclaim Local	817	47	\$67,875	7
Dana Rd	325' E Of Colonial Dr	60' W of Small Ln	Reclaim Local	967	47	\$80,320	7
Johanna Dr	Salem St	Cul-de-sac	Reclaim Local	902	47	\$106,334	7
Mark Av	Grove St	Dead End	Reclaim (ST)	972	47	\$98,795	7
Shelby Rd	Arcadia Av	Garrett Rd	Reclaim Local	709	47	\$71,174	26
Sunnyside Av	Melbourne Av	Fairview Av	Reclaim Local	620	47	\$77,048	7
Milton Rd	Howard St	Dead End	Reclaim (ST)	481	48	\$34,695	7
Pearl St	Willard Rd	Wakefield St	Reclaim Local	1,200	48	\$91,417	26
Sylvan Rd	Oak Ridge Rd	Pine Ridge Rd	Reclaim Local	238	48	\$18,125	26
Francis Dr	Charles St	Cul-de-sac	Reclaim Local	1,032	49	\$117,978	6
Grant St	Summer Av	Dead End	Reclaim (ST)	424	49	\$30,584	7
Pine Ridge Rd	Maple Ridge Rd	Oak St	Reclaim Local	1,584	49	\$120,636	25
South St	720' W of Sturges Way	765' W of Jacob Way	Reclaim Local	320	49	\$19,926	25
Clover Ci	Haverhill St	Cul-de-sac Loop	Reclaim Local	699	50	\$72,590	6
Gavin Ci	Franklin St	Cul-de-sac	Reclaim Local	884	50	\$100,885	6
Heather Dr	South St	Cul-de-sac	Reclaim Local	1,104	50	\$127,311	6

Pavement Backlog Report- PCI Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Virginia Rd	Indiana Av	Pennsylvania Av	Reclaim (ST)	509	50	\$53,861	26
Haystack Rd	Cul-de-sac	Old Farm Rd S	Reclaim Local	368	51	\$46,280	6
Lilah Ln	Sanborn Ln	Thomas Dr	Reclaim Local	1,240	51	\$143,484	6
Pine Ridge Rd	South St	Pine Ridge Ct	Reclaim Local	514	51	\$39,136	24
Rustic Ln	Haverhill St	Beaver Rd	Reclaim Local	2,384	51	\$255,826	24
Sanborn St	Woburn St	Haven St	Reclaim Local	567	51	\$47,106	24
Timberneck Dr	Charles St	Tamarack Rd	Reclaim Local	1,875	51	\$155,772	24
Parkview Rd	Weston Rd	Oakland Rd	Reclaim Local	631	52	\$52,423	6
Union St	John St	25' E Of Harnden St	Reclaim Local	524	52	\$50,779	24
Van Norden Rd	Harold Av	Lindsay Ln	Reclaim Local	1,020	52	\$88,228	24
Weston Rd	Bancroft Av	Winthrop Av	Reclaim Local	488	52	\$40,542	6
Ash St	Main St	Wakefield TL	Reclaim Local	3,517	53	\$316,536	23
Brook St	Ash St	465' S of Ash St	Reclaim Local	466	53	\$38,690	23
Charles St	Harrison St	Pearl St	Reclaim Art/Coll	434	53	\$76,945	15
Dana Rd	246' E of Small Ln	Charles St	Reclaim Local	326	53	\$27,080	6
Federal St	Main St	Highland St	Reclaim Local	1,246	53	\$103,516	23
Arnold Av	Munroe Av	Cul-de-sac	Reclaim Local	921	54	\$106,451	6
Field Pond Rd	Rustic Ln	Cul-de-sac	Reclaim Local	1,088	54	\$122,070	6
Macintosh Rd	Gleason Rd	Cul-de-sac	Reclaim Local	233	54	\$29,043	6
Vista Av	Sunnyside Av	Pratt St	Reclaim (ST)	532	54	\$36,630	24
Buckskin Dr	Franklin St	Cul-de-sac	Reclaim Local	406	55	\$56,822	6
Charles St	Pearl St	Timberneck Dr	Reclaim Art/Coll	2,702	55	\$478,604	59
Hemlock Rd	Maple Ridge Rd	Cul-de-sac	Reclaim Local	855	55	\$97,882	6
High St	Washington St	Vine St	Reclaim Art/Coll	1,828	55	\$410,138	30
Munroe Av	Arcadia Av	Garrett Rd	Reclaim Local	536	55	\$63,308	6
Cross St	Main St	Ash St	Reclaim Local	1,767	57	\$110,100	22
Eastway	250' E of Dana Rd	Cul-de-sac	Reclaim Local	1,716	57	\$189,028	5
Landers Rd	Van Norden Rd	Cul-de-sac	Reclaim (ST)	528	57	\$60,227	6
Pitman Dr	Haverhill St	Cul-de-sac	Reclaim Local	786	57	\$88,264	5
Strout Av	780' N of Grove St	1120' N of Grove St	Reclaim (ST)	337	57	\$15,483	6
Bancroft Av	Hartshorn St	Weston Rd	Reclaim Local	1,077	58	\$111,844	5
Chute St	Mt Vernon St	Woburn St	Reclaim Local	480	58	\$43,201	21
Criterion St	Grove St	Dead End	Reclaim (ST)	728	58	\$62,060	6
Holly Rd	Walnut St	Virginia Rd	Reclaim Local	830	58	\$80,448	21
South St	Walnut St (W)	Walnut St (E)	Reclaim Local	648	58	\$40,376	21
Torre St	Salem St	Harvest Rd	Reclaim (ST)	764	58	\$55,109	23

Pavement Backlog Report- PCI Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Victoria Av	Sunnyside Av	Summer Av	Reclaim Local	1,058	58	\$109,871	21
Walnut St	Holly Rd	South St	Reclaim (ST)	2,130	58	\$132,720	21
George St	Curtis St	Heather Rd	Reclaim Local	709	59	\$53,994	21
Grove St	200' N Of Lowell St	Franklin St	Reclaim Art/Coll	3,925	59	\$486,651	28
Indiana Av	Red Gate Ln	Dead End	Reclaim Local	764	59	\$58,183	5
King St	Prospect St	West St	Reclaim (ST)	812	59	\$58,571	22
Main St	110' N of Woburn St	Salem St	2.5" Overlay w/mill Art/C	136	59	\$14,060	280
Prescott St	Sunnyside Av	Lincoln St	Reclaim Local	1,169	59	\$137,550	31
Rocky Rd	Main St	Cul-de-sac	Reclaim Local	494	59	\$58,799	5
South St	350" W of Jacob Way	100' W of Jacob Way	Reclaim Local	215	59	\$13,365	21
Vine St (North)	High St (S)	Middlesex Av	Reclaim Local	1,235	59	\$85,502	21
Washington St	Woburn St	Prescott St	Reclaim Local	530	59	\$44,032	73
Woodland St	John Carver Rd	250' W of John Carver Rd	Reclaim (ST)	269	59	\$33,832	6
Chute St	High St	Woburn St	Reclaim Local	475	60	\$42,751	21
Hodson Ln	Beaver Rd	Cul-de-sac	Reclaim Local	369	60	\$47,403	5
King St	Hancock St	Summer Av	Reclaim (ST)	738	60	\$53,233	22
Lucy Dr	Pearl St	Dead End	2" Overlay w/mill Local	740	60	\$36,249	8
New Crossing Rd	Walkers Brook Dr	100' S Of Pond Meadow Dr	2" Overlay w/mill Local	1,325	60	\$64,900	33
Richards Rd	Timberneck Dr	Tamarack Rd	Reclaim Local	1,394	60	\$120,637	21
Symonds Wy	Range Way	500' E of Range Way	2" Overlay w/mill Local	496	60	\$18,642	8
Virginia Rd	Pennsylvania Av	Holly Rd	2" Overlay on Local (ST)	164	60	\$9,768	24
Willow St	300' N of Summer Ave	RR Crossing	Reclaim Art/Coll	1,414	60	\$183,633	27
Beaver Rd	Colonial Dr	Hudson Ln	Reclaim Local	434	61	\$45,070	20
Brentwood Dr	Main St	Cul-de-sac	2" Overlay w/mill Local	374	61	\$21,857	8
Brewer Ln	Colonial Dr	Cul-de-sac	2" Overlay w/mill Local	541	61	\$30,785	8
Chapel Hill Dr	Franklin St	Terrace Park	Reclaim Local	1,099	61	\$114,129	20
Fox Run Ln	Franklin St	Cul-de-sac	Reclaim Local	538	61	\$54,008	5
Grove St	Lowell St	200' N Of Lowell St	2.5" Overlay on Art/Coll	200	61	\$7,246	76
Meadow Brook Ln	Franklin St	Cul-de-sac Loop	Reclaim Local	723	61	\$57,563	5
Pine Ridge Rd	Pine Ridge Ct	Maple Ridge Rd	2" Overlay w/mill Local	1,170	61	\$42,026	32
Prescott St	Summer Av	Sunnyside Av	Reclaim Local	1,076	61	\$126,616	30
Red Gate Ln	Pennsylvania Av	Walnut St	Reclaim (ST)	489	61	\$48,099	21
Verde Ci	Lilah Ln	Cul-de-sac	2" Overlay w/mill Local	270	61	\$21,145	8
Wakefield St	Evergreen Rd	175' West Of Autumn Ln	Reclaim Art/Coll	596	61	\$73,936	3
Washington St	Prescott St	Lincoln St	2.5" Overlay on Art/Coll	1,039	61	\$42,996	107
Beacon St	Auburn St	Locust St	2" Overlay w/mill Local	296	62	\$7,733	32

Pavement Backlog Report- PCI Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Charles St	Timberneck Dr	Dana Rd	2.5" Overlay on Art/Coll	1,982	62	\$105,943	75
Countryside Ln	West St	Cul-de-sac	2" Overlay w/mill Local	571	62	\$33,943	8
Deering St	Dudley St	Middlesex St	2" Overlay w/mill Local	450	62	\$22,778	32
Haystack Rd	Old Farm Rd S	90' S of Gateway Cir	2" Overlay w/mill Local	329	62	\$12,344	8
Haystack Rd	90' S of Gateway Cir	Old Farm Rd N	2" Overlay w/mill Local	607	62	\$22,803	8
Manning St	Salem St	100' N of Pleasant St	Reclaim (ST)	374	62	\$20,868	21
Oak Ridge Rd	Oak St	Dead End	2" Overlay w/mill Local	1,265	62	\$45,442	8
Thomas Dr	Sanborn Ln	Lilah Ln	2" Overlay w/mill Local	740	62	\$36,249	32
Wakefield St	Charles St	Evergreen Rd	2.5" Overlay w/mill Art/C	493	62	\$22,323	6
Audubon Rd	Pearl St	Cul-de-sac	2" Overlay w/mill Local	1,031	63	\$52,187	8
Avalon Rd	150' N Of Whitehall Ln	Cul-de-sac	2" Overlay w/mill Local	1,241	63	\$65,888	8
Bancroft Av	200' N of Lowell St	Lowell St	2" Overlay w/mill Local	209	63	\$10,238	8
Bay State Rd	Salem St	Back Bay Ct	2" Overlay w/mill Local	1,011	63	\$36,314	8
Duck Rd	Audubon Rd	Cul-de-sac	2" Overlay w/mill Local	643	63	\$35,782	8
Fielding Rd	Lowell St	Dead End	2" Overlay w/mill Local	333	63	\$13,050	8
Grand St	Lowell St	Dudley St	Reclaim (ST)	1,824	63	\$191,373	21
Grey Coach Rd	Rustic Ln	Cul-de-sac	2" Overlay w/mill Local	1,110	63	\$62,293	8
Harvest Rd	Torre St	Track Rd	2" Overlay on Local (ST)	150	63	\$4,326	23
Knollwood Rd	Main St	Summer Av	Reclaim (ST)	1,028	63	\$74,152	21
Mineral St	Prospect St	Summer Ave	2" Overlay w/mill Local	420	63	\$17,831	31
Pearl St	Charles St	Belmont St	2" Overlay w/mill Local	156	63	\$5,611	31
Sanborn Ln	Mill St	Lilah Ln	Reclaim Local	1,548	63	\$160,757	20
Thorndike St	Spring St	Pearl St	2" Overlay w/mill Local	583	63	\$19,991	31
Village St	Haven St	Green St	2" Overlay on Local (ST)	1,004	63	\$32,577	14
Beverly Rd	Lowell St	Dead End	Reclaim (ST)	422	64	\$33,207	5
Briarwood Av	Pearl St	Beaver Rd	Reclaim Local	629	64	\$65,320	19
Carriage Ln	Grey Coach Rd	Cul-de-sac	2" Overlay w/mill Local	295	64	\$18,735	8
Eastway	Pearl St	250' E of Dana Rd	2" Overlay w/mill Local	989	64	\$53,528	8
Elliott St	Washington St	Haven St	Reclaim Local	907	64	\$65,933	19
Family Ci	Grove St	Cul-de-sac	2" Overlay w/mill Local	457	64	\$22,804	8
Franklin St	Main St	Gavin Ci	2.5" Overlay on Art/Coll	412	64	\$15,629	7
Fulton St	Lincoln St	Washington St	2" Overlay w/mill Local	171	64	\$6,143	31
Gateway Ci	Haystack Rd	Cul-de-sac	2" Overlay w/mill Local	228	64	\$13,931	8
Lilah Ln	Thomas Dr	Cul-de-sac	2" Overlay w/mill Local	936	64	\$52,792	8
Louanis Dr	West St	Avalon Dr	2" Overlay w/mill Local	1,188	64	\$58,194	31
Lowell St	50' N Of Bradford Rd	Bond St	2.5" Overlay w/mill Art/C	3,525	64	\$227,953	159

Pavement Backlog Report- PCI Ascending

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Main St	Haven St	110' N of Woburn St	2.5" Overlay w/mill Art/C	693	64	\$71,664	259
Pond Meadow Dr	New Crossing Rd	Parking Lot	2" Overlay w/mill Local	500	64	\$24,492	31
Terrace Park	Franklin St	Cul-de-sac	2" Overlay w/mill Local	1,085	64	\$61,277	8
Wenda St	Woburn St	Cul-de-sac	2" Overlay w/mill Local	326	64	\$14,792	8
Barrows Rd	Lowell Rd	Dead End (N)	2" Overlay w/mill Local	371	65	\$14,539	8
Chequessett Rd	Belmont St	Belmont St	2" Overlay w/mill Local	1,286	65	\$62,995	30
Emerald Dr	County Rd	Cul-de-sac	2" Overlay w/mill Local	827	65	\$45,282	8
Henzie St	Grove St	Dead End	2" Overlay w/mill Local	641	65	\$20,933	8
Parkview Rd	Auburn St	Weston Rd	2" Overlay w/mill Local	394	65	\$14,153	30
South St	1100' S of West St	200' W of Gleason Rd	2" Overlay w/mill Local	1,262	65	\$49,440	30
Summer Av	Main St	Bear Hill Rd	2.5" Overlay w/mill Art/C	794	65	\$44,478	23
Van Norden Rd	Franklin St	Harold Av	2" Overlay w/mill Local	2,010	65	\$82,050	30
Chapin Av	Elliott St	Main St	2" Overlay w/mill Local	675	66	\$23,145	30
Gilmore Av	Woburn St	Cul-de-sac	2" Overlay w/mill Local	255	66	\$9,474	7
Latham Ln	Beaver Rd	Cul-de-sac	2" Overlay w/mill Local	948	66	\$50,722	7
Woburn St	Main St	200' W of Lowell St	2.5" Overlay on Art/Coll	329	66	\$19,294	65
Azalea Ci	Salem St	Carnation Ci	2" Overlay w/mill Local	1,037	67	\$50,797	29
Enos Ci	West St	Cul-de-sac	2" Overlay w/mill Local	896	67	\$49,863	7
Green St	John St	Main St	2" Overlay w/mill Local	1,653	67	\$64,778	29
Parsons Ln	Franklin St	Cul-de-sac	2" Overlay w/mill Local	651	67	\$36,174	7
Sanborn Ln	Roma Ln	Cul-de-sac	2" Overlay w/mill Local	863	67	\$50,193	7
Spring St	Salem St	Thorndike St	2" Overlay w/mill Local	915	67	\$29,881	29
Summer Av	Woodbine Av	Woburn St	2.5" Overlay w/mill Art/C	2,550	67	\$131,907	56
Middle St	Pleasant St	Union St	2" Overlay w/mill Local	386	68	\$13,236	29
Pearl St	Franklin St	Eastway	2" Overlay w/mill Local	761	68	\$27,326	29
Pennsylvania Av	Summer Av	California Rd	Double Chip Seal (ST)	354	68	\$2,338	53
Pennsylvania Av	California Rd	Red Gate Ln	Double Chip Seal (ST)	622	68	\$4,113	53
Summer Av	Woburn St	215' W Of Prescott St	2.5" Overlay on Art/Coll	409	68	\$16,925	27
Summer Av	Bear Hill Rd	Brook St	2.5" Overlay w/mill Art/C	1,023	68	\$57,350	22
Benton Ci	Lowell St	Cul-de-sac Loop	2" Overlay w/mill Local	1,089	69	\$42,676	7
Charles St	Main St	Harrison St	2.5" Overlay w/mill Art/C	948	69	\$61,272	26
Dean Rd	East Way	Cul-de-sac	2" Overlay w/mill Local	392	69	\$27,121	7
Gould St	Haven St	Ash St	2" Overlay w/mill Local	644	69	\$29,443	29
John St	Green St	Salem St	2" Overlay w/mill Local	1,848	69	\$66,384	71
Johnston Ci	Forest St	Cul-de-sac	2" Overlay w/mill Local	215	69	\$15,629	7
Kurchian Ln	Franklin St	Cul-de-sac	2" Overlay w/mill Local	607	69	\$37,653	7

Pavement Backlog Report- PCI Ascending

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Linden St	Haven St	Woburn St	Double Chip Seal (ST)	540	69	\$4,218	52
Orchard Park Dr	Summer Av	Cul-de-sac	Prep and Chip Seal (ST)	519	69	\$6,099	12
Pearl St	Eastway	Main St (S)	2" Overlay w/mill Local	1,249	69	\$44,878	29
Summer Av	Willow St	200' E of Willow S	2.5" Overlay w/mill Art/C	172	69	\$9,268	54
Timberneck Dr	Tamarack Rd	Haverill St	2" Overlay w/mill Local	613	69	\$24,022	29
Virginia Cir	Virginia Rd	Holly Rd (Cul-de-sac)	Double Chip Seal (ST)	190	69	\$2,157	52
Walnut St	Hopkins St	Holly Rd	Prep and Chip Seal (ST)	578	69	\$4,305	45
Washington St	Main St	Village St	2.5" Overlay on Art/Coll	1,549	69	\$64,101	95
Auburn St	63' W Of Chestnut Rd	Beacon St	2" Overlay w/mill Local	526	70	\$20,613	28
Aurele Ci	Benton Ci	Cul-de-sac Loop	2" Overlay w/mill Local	411	70	\$16,106	7
Davis Ln	Forest Glen Rd	Cul-de-sac	2" Overlay w/mill Local	560	70	\$31,716	7
Ellis Av	Summer Av	Hillcrest Rd	Double Chip Seal (ST)	452	70	\$2,990	13
Melbourne Av	Summer Av	Sunnyside Av	2" Overlay w/mill Local	875	70	\$40,004	28
Milepost Rd	Hopkins St	Haystack Rd	2" Overlay w/mill Local	770	70	\$37,718	28
Sigsbee Av	Scotland Rd	Howard St	2" Overlay w/mill Local	318	70	\$9,346	28
South St	West St	400' S Of West St	2" Overlay w/mill Local	400	70	\$15,675	28
Strout Av	Grove St	780' N of Grove St	Double Chip Seal (ST)	785	70	\$3,301	13
Summer Av	215' W Of Prescott St	200' E Of Prescott St	2.5" Overlay w/mill Art/C	450	70	\$23,278	21
Summer Av	200' E Of Prescott St	Victoria Av	2.5" Overlay w/mill Art/C	761	70	\$39,365	53
Sunnyside Av	Cul-de-sac	Melbourne Av	Double Chip Seal (ST)	300	70	\$3,492	13
Symonds Wy	500' E of Range Way	Dead End	2" Overlay w/mill Local	557	70	\$20,933	7
Brande Ct	Chute St	150' E of Chute St	2" Overlay w/mill Local	154	71	\$7,283	28
Colonial Dr	50' S Of Dana Rd	75' S Of Jefferson Ci	2" Overlay w/mill Local	794	71	\$38,894	28
Elm St	Eaton St	Dead End	2" Overlay w/mill Local	452	71	\$12,547	7
Lee St	Vine St	Dead End	Double Chip Seal (ST)	497	71	\$3,285	13
Lowell St	Bond St	150' W of Salem St	2.5" Overlay w/mill Art/C	3,924	71	\$253,701	143
Pierce St	Salem St	Orange St	2" Overlay w/mill Local	680	71	\$23,317	28
Woburn St	200' E of Summer Ave	West St	2.5" Overlay on Art/Coll	1,128	71	\$66,141	124
Appleton Ln	Orange St	Cul-de-sac	2" Overlay w/mill Local	275	72	\$17,755	7
Cedar St	Bear Hill Rd	Hopkins St	2" Overlay w/mill Local	164	72	\$6,427	27
Haven St E	Parker St	John St	2" Overlay w/mill Local	592	72	\$25,120	52
Haven St W	150' W Of Ash St	Gould St	2" Overlay w/mill Local	678	72	\$36,533	52
Partridge Rd	Franklin St	Cul-de-sac	2" Overlay w/mill Local	534	72	\$30,443	7
Red Gate Ln	Indian Tree Ln	Pennsylvania Av	2" Overlay w/mill Local	1,705	72	\$77,951	27
Roma Ln	750' S Of Sanborn Ln	Cul-de-sac	2" Overlay w/mill Local	498	72	\$28,678	7
Stone Well Rd	Haverhill St	Cul-de-sac Loop	2" Overlay w/mill Local	360	72	\$13,520	7

Pavement Backlog Report- PCI Ascending

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Summer Av	Victoria Av	Melbourne Av	2.5" Overlay w/mill Art/C	655	72	\$33,882	52
Washington St	Ash St	Main St	2.5" Overlay w/mill Art/C	160	72	\$11,380	5
Ash St	Washington St	Main St	PrevMaint Overlay	302	73	\$4,734	9
Auburn St	Bancroft Av	63' W Of Chestnut Rd	PrevMaint Overlay	568	73	\$8,162	32
Avon St	Main St	Ash St	Patch and PrevMaint Overl	802	73	\$15,652	19
Barbara Ln	Colonial Dr	Cul-de-sac	Patch and PrevMaint Overl	479	73	\$18,425	5
Bartlett Ci	Spruce Rd	Cul-de-sac	PrevMaint Overlay	232	73	\$6,322	8
Border Rd	West St	500' S Of West St	Patch and PrevMaint Overl	498	73	\$11,339	5
Buckingham Dr	Melbourne Av	Summer Av	Patch and PrevMaint Overl	807	73	\$26,248	19
Edgemont Av	West St	Arcadia Av	PrevMaint Overlay	1,445	73	\$26,426	32
Franklin St	Gavin Ci	Pearl St	PrevMaint Overlay	573	73	\$8,233	63
Haven St E	Main St	Parker St	Patch and PrevMaint Overl	520	73	\$11,849	36
Hopkins St	Main St	Wakefield TL	Patch and PrevMaint Overl	1,304	73	\$25,448	47
Shackford Rd	Ash St	400' N Of Cross St	PrevMaint Overlay	528	73	\$6,207	32
Shackford Rd	400' N Of Cross St	Cross St	Patch and PrevMaint Overl	419	73	\$8,177	19
South St	400' S of West St	1100' S of West St	Patch and PrevMaint Overl	700	73	\$18,225	19
South St	200' W Of Gleason Rd	Gleason Rd	PrevMaint Overlay	219	73	\$2,858	32
South St	Walnut St (E)	Curtis St	Patch and PrevMaint Overl	887	73	\$17,308	19
Union St	25' E Of Harnden St	Main St	Patch and PrevMaint Overl	161	73	\$4,891	19
Walkers Brook Dr	Village St	100' NW Of New Crossing Rd	Patch and PrevMaint Overl	313	73	\$14,592	28
Bancroft Av	Weston Rd	200' N of Lowell St	Patch and PrevMaint Overl	888	74	\$28,883	5
Boyce St	Pratt St	Summer Av	Patch and PrevMaint Overl	517	74	\$13,453	19
Curtis St	50' N Of South St	Walnut St	Patch and PrevMaint Overl	802	74	\$19,130	5
Eaton St	Lakeview Av	Salem St	Patch and PrevMaint Overl	2,297	74	\$49,808	19
Frank Tanner Dr	Hancock St	Cul-de-sac Loop	PrevMaint Overlay	487	74	\$6,362	8
Franklin St	Sunset Rock Ln	Main St	Patch and PrevMaint Overl	3,701	74	\$100,318	33
John St	Village St	Green St	Patch and PrevMaint Overl	490	74	\$12,750	28
Linnea Ln	Pearl St (N)	258' S Of Colonial Dr	Patch and PrevMaint Overl	914	74	\$28,738	19
Melendy Dr	Governors Dr	Dead End	PrevMaint Overlay	352	74	\$7,891	8
Old Salem St	Torre St	Line Rd	Patch and PrevMaint Overl	371	74	\$13,680	5
Riverside Dr	Sunnyside Av	Cul-de-sac	PrevMaint Overlay	1,373	74	\$28,616	8
South St	Curtis St	720' W of Sturges Rd	Patch and PrevMaint Overl	844	74	\$16,463	19
Twin Oaks Rd	Spruce Rd	Dead End	Patch and PrevMaint Overl	262	74	\$6,817	5
Woodbine St	Hancock St	Summer Av	Patch and PrevMaint Overl	428	74	\$9,281	19
Autumn Ln	Wakefield St	Cul-de-sac	PrevMaint Overlay	725	75	\$16,595	8
Estate Ln	Rice Rd	Cul-de-sac	PrevMaint Overlay	774	75	\$18,333	8

Pavement Backlog Report- PCI Ascending

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Fairview Av	Sunnyside Av	Riverside Dr	Patch and PrevMaint Overl	280	75	\$6,970	18
Franklin St	Pearl St	Haverhill St	Patch and PrevMaint Overl	1,484	75	\$38,615	37
Jessica Ci	Ashley Pl	Cul-de-sac	PrevMaint Overlay	449	75	\$10,389	8
Kensington Av	Victoria Av	Melbourne Av	PrevMaint Overlay	473	75	\$8,650	31
Lindsay Ln	Van Norden Rd	Fairchild Dr	PrevMaint Overlay	948	75	\$18,575	31
Lynn Village Wy	Roma Ln	Cul-de-sac	Patch and PrevMaint Overl	739	75	\$27,200	5
Short St	Mill St	Main St	PrevMaint Overlay	469	75	\$4,595	31
South St	Gleason Rd	Walnut St (W)	Patch and PrevMaint Overl	366	75	\$7,941	18
Track Rd	Private Section	Harvest Rd	Double Chip Seal (ST)	500	75	\$3,455	48
Vine St (North)	Middlesex Av	Mineral St	Patch and PrevMaint Overl	262	75	\$7,383	18
Willow St	RR Crossing	Lowell St	Patch and PrevMaint Overl	1,125	75	\$26,834	46
Ashley Pl	Fairchild Dr	950' S Of Fairchild Dr	PrevMaint Overlay	950	76	\$18,614	8
Ashley Pl	941' S Of Fairchild Dr	Cul-de-sac	PrevMaint Overlay	450	76	\$10,410	8
Bancroft Av	Lowell St	Middlesex Av	Patch and PrevMaint Overl	490	76	\$17,532	18
Fairchild Dr	Main St	Cul-de-sac	PrevMaint Overlay	2,346	76	\$47,683	8
Fairview Av	Summer Av	Sunnyside Av	PrevMaint Overlay	1,088	76	\$16,336	30
Foster Cicle	Grove St	Cul-de-sac	PrevMaint Overlay	313	76	\$7,068	8
Granger Av	Haverhill St	East Way	PrevMaint Overlay	777	76	\$11,672	30
Rice Rd	Forest St	Dead End	Patch and PrevMaint Overl	749	76	\$19,490	5
Roma Ln	Sanborn Ln	750' S Of Sanborn Ln	PrevMaint Overlay	757	76	\$16,546	8
Deering St	Middlesex St	Lowell St	PrevMaint Overlay	961	77	\$19,457	30
Robin Rd	Summer Av	Cul-de-sac	Double Chip Seal (ST)	393	77	\$4,331	12
Smith Av	Eaton St	Dead End	Patch and PrevMaint Overl	507	77	\$13,742	5
Winthrop Av	Weston Rd	Hartshorn St	Patch and PrevMaint Overl	1,015	77	\$26,411	5
Woburn St	High St	Summer Ave	PrevMaint Overlay	2,123	77	\$47,144	141
Bear Hill Rd	North St	Cedar St	PrevMaint Overlay	612	78	\$8,794	30
Colonial Dr	75' S Of Jefferson Ci	Cul-de-sac	PrevMaint Overlay	636	78	\$15,629	7
Haven St W	Main St	150' W Of Ash St	PrevMaint Overlay	220	78	\$3,017	56
Mineral St	E end of Bridge Deck	Vine St	PrevMaint Overlay	155	78	\$2,025	30
Tower Rd	Hanscom Av	Bancroft Av	Patch and PrevMaint Overl	240	78	\$6,245	4
Track Rd	Harvest Rd	Wakefield TL	PrevMaint Overlay	718	78	\$10,786	30
Highland St	Lowell St	Bancroft Av	Patch and PrevMaint Overl	1,663	79	\$46,879	18
Jefferson Ci	Colonial Dr	Cul-de-sac	PrevMaint Overlay	185	79	\$5,202	7
Middlesex Av	Bancroft Av	High St	PrevMaint Overlay	1,243	79	\$26,782	29
Mineral St	Vine St	High St	Crack Seal or Patch (ST)	575	79	\$1,172	174
Bancroft Av	Middlesex Av	Woburn St	PrevMaint Overlay	1,224	80	\$23,983	29

Pavement Backlog Report- PCI Ascending

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Brook St	465' S of Ash St	Summer Av	PrevMaint Overlay	643	80	\$10,079	29
Charles/Haverill Conn S	Charles St	Haverill St	PrevMaint Overlay	244	80	\$3,823	29
Copeland Av	Woburn St	Prescott St	PrevMaint Overlay	658	80	\$12,893	29
Garrett Rd	Shelby Rd	Munroe Av	PrevMaint Overlay	383	80	\$7,504	29
Scotland Rd	Hillcrest Rd	Summer Ave	PrevMaint Overlay	362	80	\$5,674	29
Varney Ci	Haverhill St	Cul-de-sac	PrevMaint Overlay	283	80	\$6,463	7
Woburn St	200' W of Lowell St	High St	PrevMaint Overlay	1,668	80	\$37,038	66
Frank Tanner Dr 2	Hancock St (NW)	Frank Tanner Dr	PrevMaint Overlay	415	81	\$10,852	7
Main St	RR Tracks	Washington St	Patch and PrevMaint Overl	479	81	\$24,907	190
Oakland Rd	Longfellow Rd	Birch Meadow Dr	PrevMaint Overlay	1,772	81	\$56,710	28
Whitehall Ln	Avalon Rd	South St	PrevMaint Overlay	1,397	81	\$27,373	28
Lincoln St	Washington St	Prescott St	PrevMaint Overlay	559	82	\$12,413	28
Norman Rd	Track Rd	Dead End	PrevMaint Overlay	191	82	\$1,996	7
Sherwood Rd	Avalon Rd	James Rd	PrevMaint Overlay	978	82	\$19,163	28
Canterbury Dr	Salem St	Dead End	PrevMaint Overlay	823	83	\$12,363	7
Cape Cod Av	Lowell St	Middlesex Av	PrevMaint Overlay	737	83	\$10,109	28
Sunset Rock Ln	Franklin St	Cul-de-sac Loop	PrevMaint Overlay	1,052	83	\$20,613	7
Walkers Brook Dr	100' NW of New Crossing Rd	870' SE of Newcrossing Rd	PrevMaint Overlay	1,179	83	\$33,101	42
Franklin St	Grove St	Sunset Rock Ln	Crack Seal or Patch	3,968	84	\$3,887	431
Hancock St	King St	Mineral St	Crack Seal or Patch (ST)	595	84	\$1,025	41
Hartshorn St	Bancroft Av	Lowell St	Crack Seal or Patch	1,903	84	\$1,641	261
Pratt St	115' S Of Prescott St	Woburn St	Crack Seal or Patch (ST)	702	84	\$1,651	163
South St	Main St	Wakefield TL	Crack Seal or Patch	956	84	\$824	261
Symonds Wy	Haverill St	Range Way	Crack Seal or Patch	497	84	\$448	65
Village St	Green St	Lakeview Av	Crack Seal or Patch	429	84	\$504	1,190
Cory Ln	Zachary Ln	Cul-de-sac	Crack Seal or Patch	427	85	\$645	65
Glen Rd	Summer Av	Hancock St	Crack Seal or Patch	737	85	\$693	258
Hampshire Rd	Main St	Lawrence Rd	Crack Seal or Patch	776	85	\$730	258
Haverhill St	Timberneck St	Wakefield St	Crack Seal or Patch	1,324	85	\$1,816	1,124
High St	Middlesex Ave	Lowell St	Crack Seal or Patch	1,994	85	\$2,188	646
Hillside Rd	Waverly Rd	Main St	Crack Seal or Patch	312	85	\$294	258
Lewis St	County Rd	West St	Crack Seal or Patch (ST)	919	85	\$1,585	161
Lincoln St	Prescott St	Woburn St	Crack Seal or Patch	543	85	\$745	65
Locust St	Highland St	Beacon St	Crack Seal or Patch	1,016	85	\$876	258
Locust St	Beacon St	Main St	Crack Seal or Patch	380	85	\$357	258
Main St	Washington St	Haven St	Patch and PrevMaint Overl	829	85	\$53,909	181

Pavement Backlog Report- PCI Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
Old Farm Rd	Walnut St	Haystack Rd	Crack Seal or Patch	1,351	85	\$1,535	258
Pilgrim Rd	Lowell St	Robert Rd	Crack Seal or Patch	406	85	\$366	65
Pratt St	Fairview Av	115' S Of Prescott St	Crack Seal or Patch (ST)	506	85	\$952	161
Temple St	460' N Of Woburn St	Summer Av	Crack Seal or Patch	957	85	\$938	65
Anson Ln	Forest St	Cul-de-sac	Crack Seal or Patch	247	86	\$301	64
Arcadia Av	Arnold Av	West St	Crack Seal or Patch	2,296	86	\$2,519	255
Beaver Rd	300' W of Hudson Ln	Lucy Dr	Crack Seal or Patch	1,904	86	\$2,238	255
Belmont St	Charles St	Chequessett Rd (South)	Crack Seal or Patch	1,884	86	\$2,289	255
Belmont St	Chequessett Rd (South)	Salem St	Crack Seal or Patch	1,361	86	\$1,173	255
Berkeley St	Woburn St	King St	Crack Seal or Patch	1,324	86	\$1,245	255
Causeway Rd	Lowell St	Cul-de-sac	Crack Seal or Patch	1,398	86	\$1,315	64
Curtis St	Dead End	George St	Crack Seal or Patch	200	86	\$172	64
Evergreen Rd	Wakefield St	Charles St	Crack Seal or Patch	896	86	\$843	255
Gleason Rd	South St	Pine Ridge Rd	Crack Seal or Patch	2,451	86	\$2,305	255
Hancock St	Mineral St	Woodbine St	Do Nothing	807	86	\$0	0
Harriman Av	Grand St	Deering St	Crack Seal or Patch	486	86	\$324	255
Haven St W	Gould St	High St	Crack Seal or Patch	407	86	\$717	485
Hunt St	Vine St	Dead End	Do Nothing	416	86	\$0	0
James Rd	Gleason Rd	Whitehall Ln	Crack Seal or Patch	1,030	86	\$1,049	255
King St	Summer Av	Prospect St	Do Nothing	422	86	\$0	0
Lawrence Rd	Hampshire St	Main St	Crack Seal or Patch	1,138	86	\$981	255
Linnea Ln	258' S Of Colonial Dr	Pearl St (S)	Crack Seal or Patch	281	86	\$242	1,277
Locust St	Bancroft Av	Highland St	Crack Seal or Patch	180	86	\$169	64
Middlesex Av	Lowell St	Bancroft Av	Crack Seal or Patch	557	86	\$808	255
Middlesex Av	High St	Vine St	Crack Seal or Patch	592	86	\$534	255
New Crossing Rd	100' S Of Pond Meadow Dr	Parking Lot	Crack Seal or Patch	344	86	\$364	255
Nichols Rd	Summer Av	Dead End	Crack Seal or Patch	344	86	\$297	64
Pearl St	Putnam Rd	534' N Of Audubon Rd	Crack Seal or Patch	800	86	\$752	639
Pleasant St	Parker St	Main St	Crack Seal or Patch	277	86	\$282	77
School St	Middlesex Av	Dudley St	Crack Seal or Patch	470	86	\$571	255
Scotland Rd	West St	Hillcrest Rd	Crack Seal or Patch	1,706	86	\$1,605	255
Sunnyside Av	Fairview Av	Prescott St	Crack Seal or Patch	656	86	\$720	255
Tamarack Rd	Wakefield St	Timberneck Dr	Crack Seal or Patch	1,140	86	\$1,072	255
Temple St	Woburn St	460' N Of Woburn St	Crack Seal or Patch	460	86	\$451	255
Washington St	100' (E) of Minot St.	Ash St	Crack Seal or Patch	451	86	\$424	894
Wentworth Rd	Lewis St	West St	Crack Seal or Patch	569	86	\$535	255

Pavement Backlog Report- PCI Ascending

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Arlington St	Woburn St	Prescott St	Crack Seal or Patch	504	87	\$474	253
Benjamin Ln	Avon St	Cul-de-sac Loop	Crack Seal or Patch	468	87	\$367	63
Charles St	Dana Rd	400' S of Haverhill St	Crack Seal or Patch	263	87	\$319	631
Colburn Rd	Forest St	300' E Of Martin Rd	Crack Seal or Patch	1,500	87	\$1,293	253
Colburn Rd	300' E Of Martin Rd	Dead End	Crack Seal or Patch	607	87	\$571	63
Colonial Dr	Linnea Ln	50' S Of Dana Rd	Crack Seal or Patch	628	87	\$714	253
Dana Rd	Colonial Dr	325' E Of Colonial Dr	Crack Seal or Patch	325	87	\$369	253
Dana Rd	60' W of Small Ln	246' E of Small Ln	Crack Seal or Patch	323	87	\$304	63
Dustin Rd	Lowell St	Dead End	Crack Seal or Patch	485	87	\$418	63
Ellis Av	Hillcrest Rd	Dead End	Crack Seal or Patch	273	87	\$236	63
Green St	Main St	High St	Crack Seal or Patch	948	87	\$817	253
Hancock St	Woodbine St	Dead End	Crack Seal or Patch	215	87	\$186	63
Hanscom Av	Lowell St	Weston Rd	Crack Seal or Patch	774	87	\$698	253
Hanscom Av	Weston Rd	Hartshorn St	Crack Seal or Patch	1,091	87	\$983	253
Harrison St	Charles St	Orange St	Crack Seal or Patch	941	87	\$848	253
Harrison St	Orange St	Salem St	Crack Seal or Patch	451	87	\$407	253
Haverhill St	Charles St	Franklin St	Crack Seal or Patch	3,969	87	\$5,288	1,098
Haverhill St	Franklin St	North Reading Tl	Crack Seal or Patch	2,558	87	\$3,007	1,098
Hillside Rd	Oakland Rd	Waverly Rd	Crack Seal or Patch	482	87	\$453	253
Juniper Ci	Wakefield St	Cul-de-sac Loop	Crack Seal or Patch	651	87	\$587	63
Marla Ln	Forest St	Spruce Rd	Crack Seal or Patch	1,243	87	\$1,510	253
Pasture Rd	Franklin St	Cul-de-sac	Crack Seal or Patch	1,075	87	\$1,332	63
Pearl St	Wakefield St	Putnam Rd	Crack Seal or Patch	855	87	\$1,139	63
Pilgrim Rd	Dead End	Lowell St	Crack Seal or Patch	480	87	\$433	63
Plymouth Rd	Lowell St	Dead End	Crack Seal or Patch	710	87	\$640	63
Priscilla Rd	Puritan Rd	Dead End	Do Nothing	597	87	\$0	0
Sailor Tom's Way	Franklin St	Cul De Sac Loop	Crack Seal or Patch	417	87	\$458	63
Summer Av	Hopkins St	Main St	Crack Seal or Patch	725	87	\$739	631
Summer Av/Redfield Rd	Brook St	Putnam Av	Crack Seal or Patch	1,095	87	\$1,202	253
Tower Rd	Winthrop Av	Hanscom Av	Crack Seal or Patch	231	87	\$181	253
Wells Rd	Forest Glen Rd	Irving St	Crack Seal or Patch	366	87	\$330	253
Wood End Ln	Cape Cod Av	Dead End	Crack Seal or Patch	253	87	\$218	63
Adams Way	Franklin St	Cul-de-sac Loop	Crack Seal or Patch	255	88	\$300	62
Ash Hill Rd	Walnut St	Maple Ridge Rd	Crack Seal or Patch	1,134	88	\$1,333	75
Bancroft Av	Dead End	Hartshorn St	Crack Seal or Patch	498	88	\$585	62
Bear Hill Rd	Summer Av	North St	Crack Seal or Patch	581	88	\$501	250

Pavement Backlog Report- PCI Ascending

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Governors Dr	Salem St	Dead End	Crack Seal or Patch	683	88	\$642	62
Hillcrest Rd	Oak St	Prescott St	Crack Seal or Patch	1,514	88	\$1,661	250
Lowell St	150' W of Salem St	Salem St	Crack Seal or Patch	169	88	\$198	1,698
Pondview Ln	Fairchild Dr	Cul-De-Sac	Crack Seal or Patch	735	88	\$864	62
Summer Av	Melbourne Av	Cherry Ln Dr	Do Nothing	848	88	\$0	0
Waverly Rd	Hillside Rd	Ridge Rd	Crack Seal or Patch	254	88	\$219	250
West St	Louanis Dr	Woburn TL	Crack Seal or Patch	1,257	88	\$1,970	624
Libby Av	Salem St	A St	Crack Seal or Patch	628	89	\$492	247
Susan Dr	Franklin St	Cul-de-sac Loop	Crack Seal or Patch	848	89	\$930	62
Winthrop Av	Hartshorn St	Dead End	Crack Seal or Patch	529	89	\$498	247
Tennyson Rd	Wadsworth Rd	Whittier Rd	Crack Seal or Patch	1,460	90	\$1,316	244
Whittier Rd	Cul-de-sac	Wadsworth Rd	Crack Seal or Patch	1,676	90	\$1,635	61
Forest St	Arthur B Lord Dr	Grove St	Crack Seal or Patch	2,222	91	\$1,741	362
Kylie Dr	Wakefield Rd	Dead End	Crack Seal or Patch	392	91	\$583	60
Pinevale Av	Main St	Dead End	Crack Seal or Patch	1,041	91	\$653	60
Rachel Rd	Summer Av	Cul-de-sac	Crack Seal or Patch	505	91	\$679	60
Wilson St	Salem St	Pleasant St	Crack Seal or Patch	804	91	\$662	242
Alden Ci	Gleason Rd	Cul-de-sac	Crack Seal or Patch	421	92	\$363	60
Ash St	Main St	Gould St	Crack Seal or Patch	360	92	\$409	72
Barrows Rd	Dead End (S)	Lowell Rd	Crack Seal or Patch	414	92	\$373	60
Blueberry Ln	Franklin St (W)	Franklin St (E)	Crack Seal or Patch	1,372	92	\$1,452	239
Brande Ct	150' E of Chute St	150' W of Lindex St	Crack Seal or Patch	288	92	\$327	239
Greenwood Rd	Gleason Rd	Cul-de-sac	Crack Seal or Patch	143	92	\$299	60
Harnden St	Main St	Union St	Crack Seal or Patch	264	92	\$259	1,195
Haverhill St	Reading-Wakefield Rotary	Timberneck Dr	Crack Seal or Patch	3,110	92	\$4,265	1,039
Haverhill St	Wakefield St	Charles St	Crack Seal or Patch	1,916	92	\$2,628	1,039
Irving St	Main St	Pearl St	Crack Seal or Patch	609	92	\$573	239
Jacob Wy	South St	Rotary	Crack Seal or Patch	1,053	92	\$1,114	60
Maple Ridge Rd	Balsam Rd	Pine Ridge Rd	Crack Seal or Patch	1,488	92	\$1,749	239
Mt Vernon St	Linden St	High St	Crack Seal or Patch	1,535	92	\$1,564	239
Putnam Rd	Main St	Pearl St	Crack Seal or Patch	1,319	92	\$1,551	239
Randall Rd	Dead End	200' W of Cul De Sac	Crack Seal or Patch	657	92	\$703	60
Sandra Ln	Joseph Wy	William Rd	Crack Seal or Patch	839	92	\$953	239
School St	Dudley St	Mt Vernon St	Crack Seal or Patch	380	92	\$372	597
South St	765' W of Jacob Way	350' W of Jacob Way	Crack Seal or Patch	416	92	\$294	239
Wescroft Rd	West St	County Rd	Crack Seal or Patch	1,682	92	\$1,450	239

Pavement Backlog Report- PCI Ascending

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California Rd	Indiana Av	Pennsylvania Av	Do Nothing	554	93	\$0	0
Cumberland Rd	Melbourne Av	Victoria Av	Do Nothing	585	93	\$0	0
Grove St	Franklin St	1000' N Of Franklin St	Do Nothing	1,000	93	\$0	0
Harnden St	Union St	Salem St	Do Nothing	263	93	\$0	0
Howard St	Summer Av	Hillcrest Rd	Do Nothing	345	93	\$0	0
Howard St	Hillcrest Rd	Sigsbee Ave	Do Nothing	800	93	\$0	0
Longfellow Rd	30' S Of Oakland Rd	330' N Of Oakland Rd	Do Nothing	473	93	\$0	0
Mill St	Short St	North Reading TL	Do Nothing	923	93	\$0	0
Overlook Rd	Wescroft Rd	Randall Rd	Do Nothing	502	93	\$0	0
Salem St	Lowell St	Bay State Rd	Do Nothing	4,900	93	\$0	0
South St	100' W of Jacob Way	Main St	Do Nothing	284	93	\$0	0
Summer Av	Cherry Ln Dr	Hopkins St	Do Nothing	985	93	\$0	0
Tennyson Ci	Tennyson Rd	Cul-de-sac Loop	Do Nothing	469	93	\$0	0
West St	50' N of Longwood Rd	Louanis Dr	Do Nothing	6,360	93	\$0	0
Willow St	Summer Ave	300' N of Summer Ave	Do Nothing	300	93	\$0	0
Woodland St	Dead End	John Carver Rd	Do Nothing	295	93	\$0	0
Ash St	Gould St	Green St	Do Nothing	242	94	\$0	0
Ash St	Green St	Washington St	Do Nothing	330	94	\$0	0
Balsam Rd	Red Gate Ln	Ash Hill Rd	Do Nothing	716	94	\$0	0
Border Rd	500' S Of West St	Dead End	Do Nothing	1,302	94	\$0	0
Boswell Rd	Charles St	Cul-de-sac	Do Nothing	642	94	\$0	0
Breton Ci	Border Rd	Cul-de-sac	Do Nothing	261	94	\$0	0
Browning Te	Tennyson Rd	Cul-de-sac	Do Nothing	241	94	\$0	0
Coolidge Rd	Dead End	Wescroft Rd	Do Nothing	369	94	\$0	0
Curtis St	George St	50' N Of South St	Do Nothing	902	94	\$0	0
Forest Glen Rd	Pearl St	Main St	Do Nothing	794	94	\$0	0
Forest St	Main St	Arthur B Lord Dr	Do Nothing	2,847	94	\$0	0
Fremont St	West St	Berkley St	Do Nothing	342	94	\$0	0
Fremont St	Berkley St	Prospect St	Do Nothing	460	94	\$0	0
Green St	Eaton St	John St	Do Nothing	800	94	\$0	0
Hopkins St	Summer Av	Main St	Do Nothing	1,792	94	\$0	0
Howard St	West St	County Rd	Do Nothing	1,148	94	\$0	0
Intervale Te	Lowell St	426' E of Lowell St	Do Nothing	426	94	\$0	0
Laneton Wy	Longview Rd	Dead End	Do Nothing	201	94	\$0	0
Libby Av	A St	H St	Do Nothing	1,663	94	\$0	0
Lisa Ln	Randall Rd	Cul-de-sac	Do Nothing	681	94	\$0	0

Pavement Backlog Report- PCI Ascending

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Longfellow Rd	Dead End (S)	30' S Of Oakland Rd	Do Nothing	709	94	\$0	0
Longview Rd	Palmer Hill Av	Prospect St	Do Nothing	919	94	\$0	0
Main St	Salem St	145' N Of Salem St	Do Nothing	145	94	\$0	0
Minot St	Washington St	Main St	Do Nothing	1,558	94	\$0	0
Munroe Av	Garrett Rd	Cul-de-sac	Do Nothing	394	94	\$0	0
North St	Bear Hill Rd	Dead End	Do Nothing	227	94	\$0	0
Osborne Av	Pleasant St	Cul-de-sac	Do Nothing	522	94	\$0	0
Perkins Av	Prescott St	Woburn St	Do Nothing	621	94	\$0	0
Pine Ridge Ci	Pine Ridge Rd	Cul-de-sac	Do Nothing	412	94	\$0	0
Pleasant St	Manning St	John St	Do Nothing	1,585	94	\$0	0
Prescott St	West St	Summer Av	Do Nothing	1,453	94	\$0	0
Sanborn St	Lowell St	Woburn St	Do Nothing	575	94	\$0	0
Stewart Rd	Shelby Rd	Edgemont Av	Do Nothing	665	94	\$0	0
Sturges Rd	South St	Sturges Rd	Do Nothing	1,670	94	\$0	0
Wadsworth Rd	Forest St	Whittier Rd	Do Nothing	204	94	\$0	0
Wakefield St	Bainbridge Rd	Charles St	Do Nothing	761	94	\$0	0
Walnut St (E)	Summer Av	Hopkins St	Do Nothing	335	94	\$0	0
Woodward Av	Vine St	High St	Do Nothing	720	94	\$0	0
A St	Dead End (W)	Dead End (E)	Do Nothing	742	95	\$0	0
Apple Gate Ln	Covey Hill Rd	Cul-de-sac	Do Nothing	567	95	\$0	0
Baker Rd	Pearl St	Cul-de-sac	Do Nothing	614	95	\$0	0
Batchelder Rd	Haverhill St (S)	Haverhill St (N)	Do Nothing	1,813	95	\$0	0
Birch Meadow Dr	Arthur B. Lord Dr	John Carver Rd	Do Nothing	1,350	95	\$0	0
Bradford Rd	Lowell St	Dead End	Do Nothing	354	95	\$0	0
Condor Rd	Pearl St	Cul-de-sac	Do Nothing	394	95	\$0	0
Covey Hill Ln	Franklin St	Apple Gate Ln	Do Nothing	1,005	95	\$0	0
Deborah Dr	Apple Gate Ln	Cul-de-sac	Do Nothing	905	95	\$0	0
Forest Glen Rd Y Int	Pearl St (N)	Forest Glen Rd	Do Nothing	127	95	\$0	0
Harvard St	John Carver Rd	Lowell St	Do Nothing	996	95	\$0	0
John Carver Rd	Birch Meadow Dr	Hartshorn St	Do Nothing	1,073	95	\$0	0
Joseph Wy	Kieran Rd	Cul-de-sac	Do Nothing	691	95	\$0	0
Kieran Rd	William Rd	Cul-de-sac	Do Nothing	1,084	95	\$0	0
Kingston St	Mt Vernon St	Middlesex Av	Do Nothing	867	95	\$0	0
Larch Ln N	Franklin St	Dead End	Do Nothing	562	95	\$0	0
Linden St	Woburn St	Lowell St	Do Nothing	1,022	95	\$0	0
Margaret Rd	Parkman Rd	Dead End	Do Nothing	273	95	\$0	0

Pavement Backlog Report- PCI Ascending

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Marla Ln	Apple Gate Ln	Spruce Rd	Do Nothing	324	95	\$0	0
Martin Rd	Colburn Rd	Forest St	Do Nothing	1,546	95	\$0	0
Parkman Rd	Lowell St	Margaret Rd	Do Nothing	694	95	\$0	0
Pearl St	Main St (N)	Franklin St	Do Nothing	2,470	95	\$0	0
Pearl St	471' S of Belmont	Salem St	Do Nothing	1,220	95	\$0	0
Reading Te	Putnam Rd	Cul-de-sac	Do Nothing	413	95	\$0	0
Scout Hill Ln	Shady Hill Ln	Cul-de-sac	Do Nothing	275	95	\$0	0
Shady Hill Ln	Putnam Rd	Cul-de-sac	Do Nothing	388	95	\$0	0
Spruce Rd	Forest St	Grove St	Do Nothing	2,245	95	\$0	0
Waverly Rd	Oakland Rd	Hillside Rd	Do Nothing	637	95	\$0	0
Weston Rd	Parkview Rd	Bancroft Av	Do Nothing	476	95	\$0	0
Willard Rd	Main St	Pearl St	Do Nothing	510	95	\$0	0
William Rd	Franklin St	Dead End	Do Nothing	725	95	\$0	0
Winter St	Salem St	Orange St	Do Nothing	743	95	\$0	0
Winthrop Av	Lowell St	Weston Rd	Do Nothing	585	95	\$0	0
Bond St	Lowell St	Vine St	Do Nothing	1,032	97	\$0	0
Center Av	Minot St	Maple St	Do Nothing	617	97	\$0	0
Cherry Ln Dr	Summer Av	Cul-de-sac	Do Nothing	485	97	\$0	0
Crosby Rd	Minot St	Cul-de-sac	Do Nothing	349	97	\$0	0
Edwin St	Minot St	Cul-de-sac	Do Nothing	240	97	\$0	0
Fairmount Rd	Hopkins St	Kenneth Rd	Do Nothing	577	97	\$0	0
Howard St	Sigsbee Ave	West St	Do Nothing	697	97	\$0	0
Kenneth Rd	Fairmount Rd	Dead End €	Do Nothing	328	97	\$0	0
Lowell St	Salem St	Woburn St	Do Nothing	282	97	\$0	0
Lowell St	Woburn St	Main St	Do Nothing	257	97	\$0	0
Maple St	Center Av	Warren Av	Do Nothing	261	97	\$0	0
Oak St	West St	Pine Ridge Rd	Do Nothing	1,373	97	\$0	0
Oak St	Pine Ridge Rd	Summer Av	Do Nothing	1,358	97	\$0	0
Palmer Hill Av	West St	Longview Rd	Do Nothing	348	97	\$0	0
Park Av	Minot St	Dead End	Do Nothing	538	97	\$0	0
Pleasant St	John St	Middle St	Do Nothing	319	97	\$0	0
Pleasant St	Middle St	Parker St	Do Nothing	298	97	\$0	0
Springvale Rd	Overlook Rd	300' E of Overlook Rd	Do Nothing	301	97	\$0	0
Springvale Rd	300' E of Overlook Rd	Coolidge Rd	Do Nothing	857	97	\$0	0
Sweetser Av	Minot St	Dead End	Do Nothing	386	97	\$0	0
Vale Rd	Woodward Av	Vine St	Do Nothing	720	97	\$0	0

Pavement Backlog Report- PCI Ascending

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Vine St (North)	Hunt St	High St (N)	Do Nothing	835	97	\$0	0
Warren Av	Minot St	Cul-de-sac	Do Nothing	890	97	\$0	0
Washington St	Lincoln St	100' (E) of Minot St	Do Nothing	121	97	\$0	0
Woburn St	Summer Ave	200' E of Summer Ave	Do Nothing	183	97	\$0	0
Annette Ln	Martin Rd	Dead End	Do Nothing	210	98	\$0	0
Arthur B Lord Dr	Birch Meadow Dr	Forest St	Do Nothing	869	98	\$0	0
Beech St	Lakeview Av	Green St	Do Nothing	590	98	\$0	0
Birch Meadow Dr	Oakland St	Arthur B. Lord Dr	Do Nothing	1,154	98	\$0	0
C St	Libby S	Dead End	Do Nothing	232	98	\$0	0
Crocus Ln	Libby St	Dead End	Do Nothing	351	98	\$0	0
D St	Libby St	Dead End (E)	Do Nothing	271	98	\$0	0
Dividence Rd	Franklin St	Emerson St	Do Nothing	895	98	\$0	0
E St	Dead End	Dead End	Do Nothing	555	98	\$0	0
Heritage Dr	Libby Av	Dead End	Do Nothing	260	98	\$0	0
Intervale Te	426' E of Lowell St	John Carver Rd	Do Nothing	964	98	\$0	0
Ivy Ln	Libby Av	Dead End	Do Nothing	254	98	\$0	0
Manning St	100' N of Pleasant	Pleasant St	Do Nothing	102	98	\$0	0
Mill St	Main St	Sanborn Ln	Do Nothing	357	98	\$0	0
Mill St	Sanborn Ln	Short St	Do Nothing	475	98	\$0	0
Orange St	Winter St	Pearl St	Do Nothing	1,469	98	\$0	0
Orange St	Pearl St	Harrison St	Do Nothing	415	98	\$0	0
Pearl St	605' North of Willard Road	Willard Road	Do Nothing	605	98	\$0	0
Pearl St	Belmont St	471' S of Belmont	Do Nothing	471	98	\$0	0
Randall Rd	200' W of Cul De Sac	Cul-de-sac	Do Nothing	228	98	\$0	0
West St	Wilmington TL	50' N of Longwood Rd	Do Nothing	2,525	98	\$0	0
B St	Libby St	Dead End	Do Nothing	357	99	\$0	0
Baldwin Ln	Spruce Rd	Cul-de-sac Loop	Do Nothing	569	99	\$0	0
Birch Meadow Dr	Main St	Oakland St	Do Nothing	817	99	\$0	0
Bainbridge Rd	Wakefield St	Cul-de-sac	Do Nothing	805	100	\$0	0
Catherine Av	Cul-de-sac	West St	Do Nothing	804	100	\$0	0
Charles St	400' S of Haverhill St	Haverhill St	Do Nothing	407	100	\$0	0
Cottage Park	Dead End	Catherine Av	Do Nothing	362	100	\$0	0
County Rd	Lewis St	Howard St	Do Nothing	282	100	\$0	0
County Rd	Howard St	Lothrop Rd (N)	Do Nothing	585	100	\$0	0
County Rd	Lothrop Rd (N)	300' S of Dragon Ct	Do Nothing	1,108	100	\$0	0
County Rd	300' S of Dragon Ct	60' N of Dragon Ct	Do Nothing	366	100	\$0	0

Pavement Backlog Report- PCI Ascending

<u>Street Name</u>	<u>From</u>	<u>To</u>	<u>Alternative</u>	<u>Length (ft)</u>	<u>PCI</u>	<u>Repair Cost</u>	<u>Benefit Value</u>
County Rd	60' N of Dragon Ct	Cul-de-sac	Do Nothing	380	100	\$0	0
Gardner Rd	Pleasant St	Ide St	Do Nothing	466	100	\$0	0
Glenmere Ci	Winslow Rd	Winslow Rd	Do Nothing	1,661	100	\$0	0
Grove St	1000' N Of Franklin St	1300' N of Franklin St	Do Nothing	299	100	\$0	0
Grove St	1300' N of Franklin St	500' S of Strout Av	Do Nothing	1,011	100	\$0	0
Grove St	500' S of Strout Av	100' S of Strout Av	Do Nothing	396	100	\$0	0
Grove St	100' S of Strout Av	Wilmington TL	Do Nothing	1,207	100	\$0	0
High St	Vine St	Middlesex Ave	Do Nothing	1,023	100	\$0	0
Ide St	Gardner Rd	Wilson St	Do Nothing	261	100	\$0	0
Jere Rd	Lothrop Rd	Cul-de-sac	Do Nothing	206	100	\$0	0
John Carver Rd	Hartshorn St	Priscilla Rd	Do Nothing	907	100	\$0	0
Longwood Rd	West St	56 Longwood Rd	Do Nothing	1,056	100	\$0	0
Lothrop Rd	County Rd	County Rd	Do Nothing	1,294	100	\$0	0
Mineral St	Summer Ave	Hancock St	Do Nothing	649	100	\$0	0
Mineral St	Hancock St	W end of Bridge Deck	Do Nothing	233	100	\$0	0
Parker St	Pleasant St	Haven St	Do Nothing	381	100	\$0	0
Prospect St	Dead End	Longview Rd	Do Nothing	550	100	\$0	0
Prospect St	Longview Rd	King St	Do Nothing	1,050	100	\$0	0
Prospect St	King St	Woburn St	Do Nothing	1,307	100	\$0	0
Puritan Rd	Lowell St	Winthrop Av	Do Nothing	970	100	\$0	0
Ridge Rd	Main St	Cold Spring Rd	Do Nothing	630	100	\$0	0
Selfridge Rd	West St	Cottage Park	Do Nothing	801	100	\$0	0
Summer Av	200' E of Willow St	Woodbine Av	Do Nothing	1,218	100	\$0	0
Vine St (North)	Mineral St	Hunt St	Do Nothing	882	100	\$0	0
Wakefield St	Haverhill St	Bainbridge Rd	Do Nothing	727	100	\$0	0
Washington St	Dead End	Woburn St	Do Nothing	400	100	\$0	0
West Hill Ci	West St	West St	Do Nothing	616	100	\$0	0
Winslow Rd	West St	Glenmere Ci	Do Nothing	1,197	100	\$0	0

2021 Current PCI

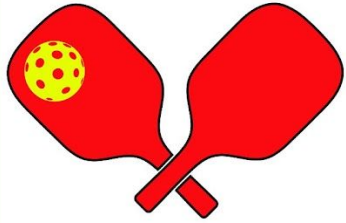
485,528

\$ 14,818,083

Appendix C

Unit Costs

Alternative	Cost/SY
Reclaim and Pave (Arterials/Collectors)	\$54.24
Reclaim and Pave (Local Rds)	\$31.80
2.5" Overlay w/Mill (Arterials/Collectors)	\$19.80
2.5" Overlay (Arterials/Collectors)	\$15.84
2" Overlay w/Mill (Local Rds)	\$15.00
2" Overlay (Local Rds)	\$11.04
Preventive Maintenance Overlay w/Patching	\$9.96
Preventive Maintenance Overlay	\$6.00
Prep and Chip Seal	\$3.60
Double Chip Seal	\$2.76
Crackseal and Full Depth Patching	\$1.80
Crackseal or Patch	\$0.36



READING PICKLEBALL PLAYERS ASSOCIATION

Founded this year as a 501(c)(3)
to advocate and raise funds for
permanent, lighted pickleball
courts in Reading



Pickleball Outreach

- **Pickleball Community Day**
 - Kickoff event in March
 - Nearly 200 people played in the field house across two, two hour sessions
- **Unity Day at RMHS**
 - High School students chose pickleball as one of their activities
 - 4 active courts of play
 - Played games facilitated by RPPA board members
- **Friends and Family Day**
 - Our booth attracted frequent visitors to try our game & ask about where to play



Pickleball Growth



- The number of people playing pickleball has grown by 159% over the past three years according to the Sports & Fitness Industry Association (2022)
- The sport is a significant recreation and social activity for older adults while also growing in popularity among younger populations
- Many Massachusetts towns have built dedicated pickleball courts over the past 5 years
 - Woburn, Wilmington, and Wakefield have added courts to meet demand



Pickleball in Reading

- Our goal is to help fund permanent, lighted, pickleball courts in Reading
- Reading has a dedicated community of regular pickleballers estimated to be over 400 players with many more casual players looking to learn the game
- Current court constraints limit residents from the health benefits of being active in their chosen sport



Finding Appropriate Court Space

- The Memorial Park courts are over capacity during peak morning and evening hours. All courts are booked within minutes of availability posting every day.
- Courts require enough distance from homes to mitigate noise and sufficient parking to not fill neighborhoods with cars.
- The Recreation Department and RPPA have not been able to identify any location for courts currently available to the town due to space and noise concerns.
- Planned courts for the Birch Meadow phase 2 plan were removed in June with no plan to re-site them.
- The change to the Birch Meadow Phase 2 plan removes the 4 basic courts currently there creating a further court shortage.

Symonds Way Opportunity

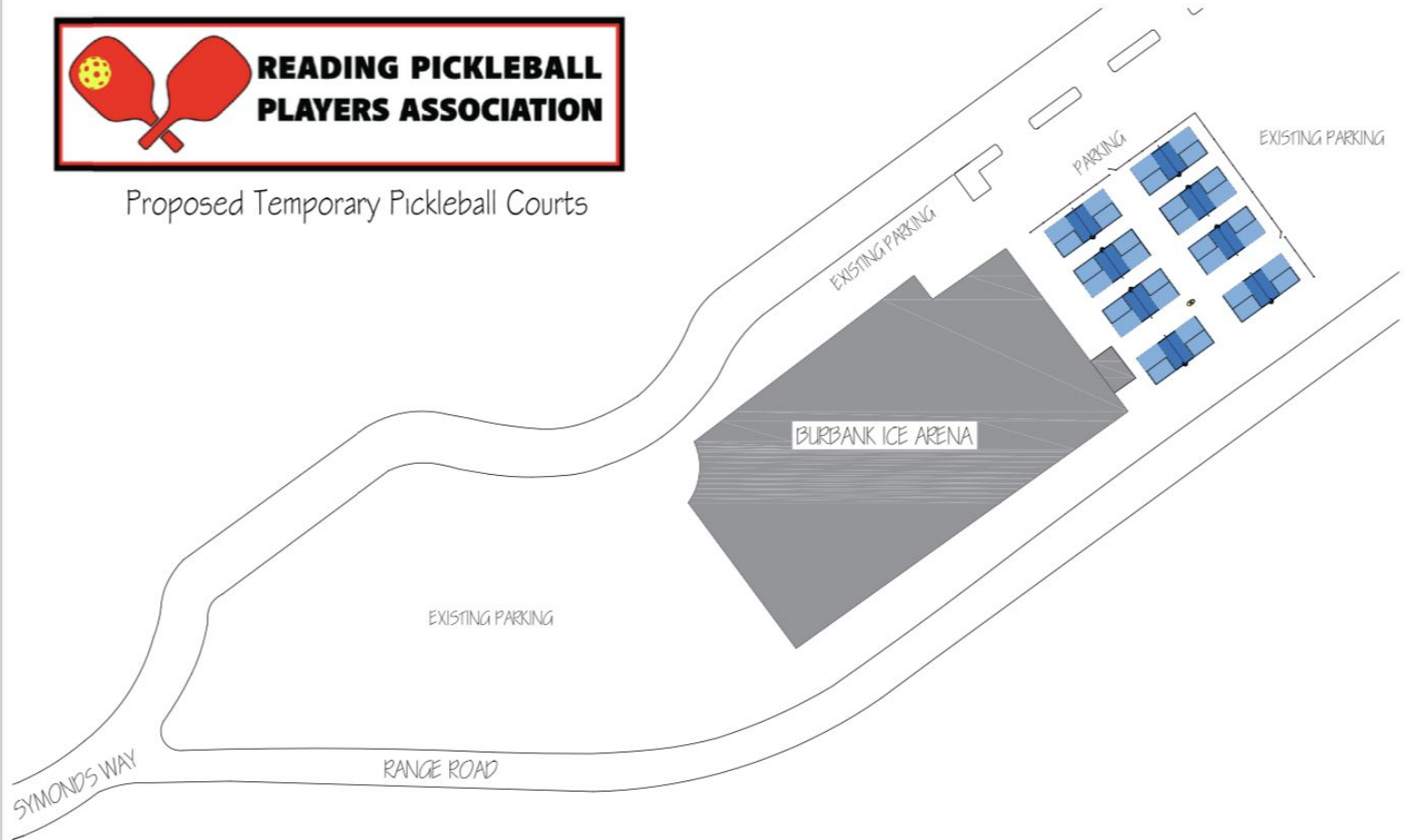


- Only identified location for courts due to available space and distance from homes
- Burbank Ice Arena Authority made a preliminary offer for use a portion of their parking area for pickleball courts. RPPA was to assess feasibility and follow up with the town.
- Courts would need an athletic asphalt base with painted lines and barrier fencing to parking areas to create a safe playing area.
- There is minimal site work or changes to the property needed to create a temporary solution that does not disrupt long term plans for the property.

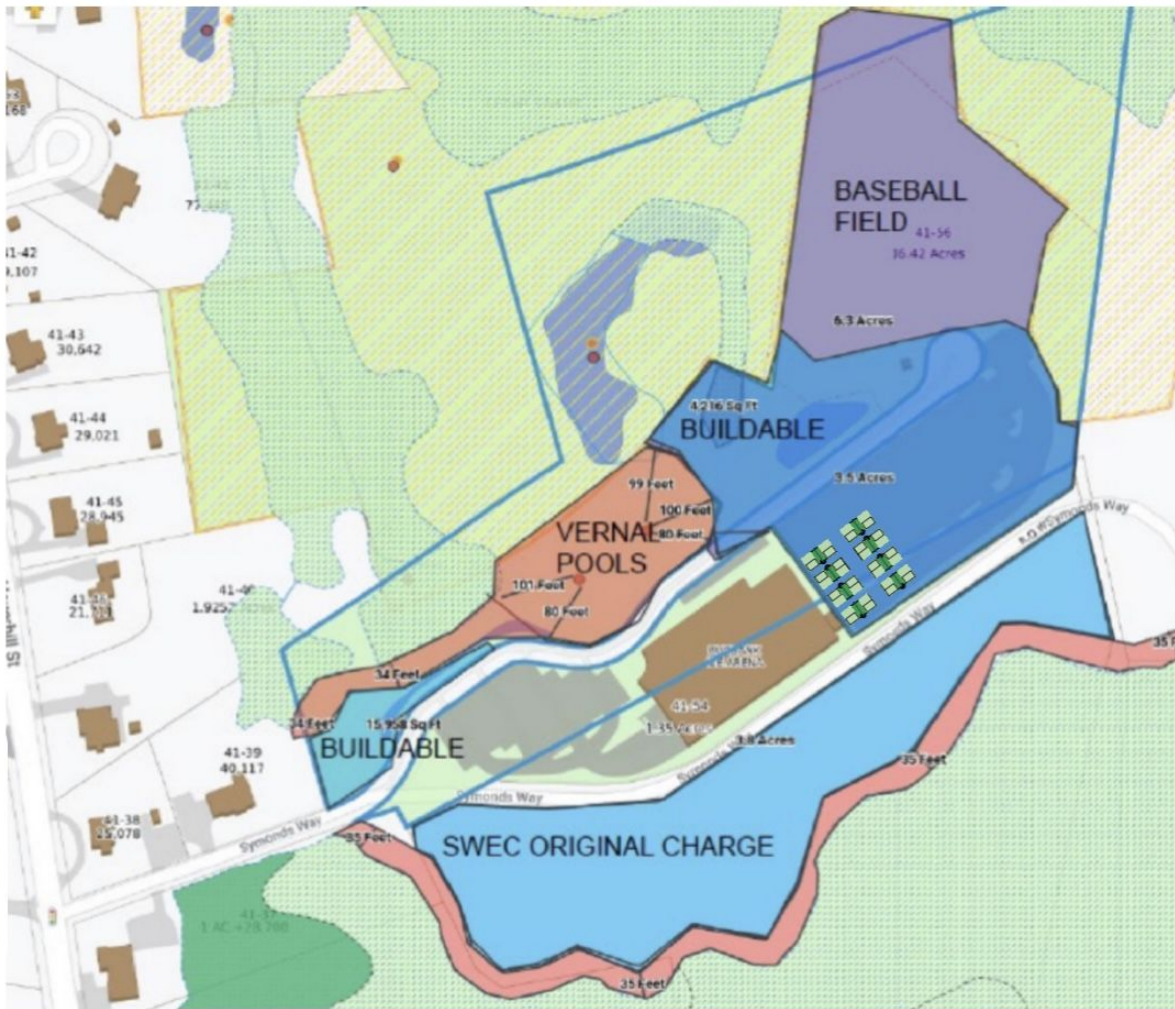


**READING PICKLEBALL
PLAYERS ASSOCIATION**

Proposed Temporary Pickleball Courts



1 of 1





Proposed Temporary Pickleball Courts

1. Athletic grade asphalt with acrylic top coat. Necessary for proper play and safety.
2. Chain Link fence - to keep cars off, balls in.
3. 4' Removable fabric barriers shall be. Provided by RPPA
4. Removable Portable Nets shall be. Provided by RPPA
5. Existing Lighting to Remain.



Our Request

To meet the pressing demand for pickleball courts in Reading and mitigate the planned loss of existing and proposed courts at Birch Meadow, we request the Select Board pursue using part of the Burbank Ice Arena Authority parking lot for pickleball courts in 2024 while a future plan for the Symonds Way property is developed.



COMMONWEALTH OF MASSACHUSETTS

Middlesex, ss. Officer's Return, Town of Reading:

By virtue of this Warrant, I _____, on _____, 2023 notified and warned the inhabitants of the Town of Reading, qualified to vote on Town affairs, to meet at the place and at the time specified by posting attested copies of this Subsequent Town Meeting Warrant in the following public places within the Town of Reading:

- Precinct 1 J. Warren Killam School, 333 Charles Street
 - Precinct 2 Reading Police Station, 15 Union Street
 - Precinct 3 Reading Municipal Light Department, 230 Ash Street
 - Precinct 4 Joshua Eaton School, 365 Summer Avenue
 - Precinct 5 Reading Public Library, 64 Middlesex Avenue
 - Precinct 6 Barrows School, 16 Edgemont Avenue
 - Precinct 7 Birch Meadow School, 27 Arthur B Lord Drive
 - Precinct 8 Wood End School, 85 Sunset Rock Lane
- Town Hall, 16 Lowell Street

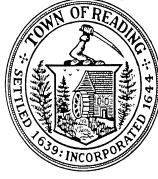
The date of posting being not less than fourteen (14) days prior to Monday, November 13, 2023, the date set for Town Meeting in this Warrant.

Constable

A true copy Attest:

Laura Gemme, Town Clerk

TOWN WARRANT



COMMONWEALTH OF MASSACHUSETTS

Middlesex, ss.

To any of the Constables of the Town of Reading, Greetings:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the inhabitants of the Town of Reading, qualified to vote in the Local Elections and Town affairs, to meet at the Reading Memorial High School Performing Arts Center, 62 Oakland Road, in said Reading, on Monday, November 13, 2023 at seven-thirty o'clock in the evening, at which time and place the following articles are to be acted upon and determined exclusively by Town Meeting Members in accordance with the provisions of the Reading Home Rule Charter.

ARTICLE 1 To hear and act on the reports of the Select Board, School Committee, Library Trustees, Municipal Light Board, Finance Committee, Bylaw Committee, Town Manager, Town Accountant and any other Town Official, Board or Committee.

Select Board

ARTICLE 2 To choose all other necessary Town Officers and Boards or Committees and determine what instructions shall be given to Town Officers and Boards or Committees, and to see what sum the Town will vote to appropriate by borrowing or transfer from available funds, or otherwise, for the purpose of funding Town Officers and Boards or Committees to carry out the instructions given to them, or take any other action with respect thereto.

Select Board

ARTICLE 3 To see if the Town will vote to amend the FY 2024-34 Capital Improvements Program as provided for in Section 7-7 of the Reading Home Rule Charter and as previously amended, or take any other action with respect thereto.

Select Board

ARTICLE 4 To see if the Town will vote to amend the Town's Operating Budget for the Fiscal Year commencing July 1, 2023, as adopted under Article 12 of the Annual Town Meeting of April 24, 2023; and to see if the Town will vote to raise and appropriate, borrow or transfer from available funds, or otherwise provide a sum or sums of money to be added to the amounts appropriated under said Article, as amended, for the operation of the Town and its government, or take any other action with respect thereto.

ARTICLE 5 To see if the Town will vote to raise and appropriate, transfer from available funds, borrow or otherwise provide a sum or sums of money to pay bills remaining unpaid from prior fiscal years for goods and services actually rendered to the Town, or take any other action with respect thereto.

Select Board

ARTICLE 6 To see if the Town will vote to:

(1) Raise and appropriate, borrow, transfer from available funds or otherwise provide a sum or sums of money to pay the costs of infrastructure improvements to the Birch Meadow Complex (the "Project"), including but not limited to, the reconstruction of a municipal parking lot, the improvement of basketball courts, the reconstruction of a children's playground, and the resurfacing of tennis courts, including the payment of any and all other costs incidental and related to thereto;

(2) Pursuant to G.L. c.40, §15A, transfer the care, custody and control of Assessor Parcel 27-0-342, including any sports facilities thereon located on Bancroft Avenue in the Town of Reading, from the Town of Reading School Department to the Select Board.

(3) Dedicate the portions of Assessors Parcels 27-0-343, 27-0-342, and 33-0-57 shown as "PROPOSED PARC AREA" on a plan entitled "Parkland Acquisition and Renovation for Communities (PARC) Plan Reading Memorial High School Birch Meadow Drive, Reading, Mass.", dated July 7, 2023, and on file with the Town Clerk, to park and recreation purposes under G.L. c. 45, §3, the premises being approximately 4.8 acres of land, including any sports facilities thereon located;

(4) Authorize the Town Manager to apply for any and all grants to fund the Project, including the Parkland Acquisitions and Renovations for Communities grant from the Executive Office of Energy and Environmental Affairs, and to take such other actions as necessary to carry the terms, purposes and conditions of any such grants;

or take any other action with respect thereto.

Select Board

ARTICLE 7 To see if the Town will take the following actions:

(1) Pursuant to G. L. c. 44, § 53E½, adopt a new revolving fund called the Solid Waste Revolving Fund, effective the fiscal year beginning July 1, 2025, by inserting a new Section 6.5.8 into the General Bylaws as follows:

6.5.8 Solid Waste Revolving Fund

Funds held in the Solid Waste Revolving Fund shall be used to offset the cost of curbside trash and recycling collection, disposal of solid waste, replacement totes, and any other costs associated with the administration of the trash and recycling program that arise due to the sale of second totes and overflow bags, and shall be expended by the Director of Public Works, upon the recommendation of the Town Manager. Receipts credited to this fund shall include the sale of second totes and overflow bags for the disposal of solid waste.

(2) Raise and appropriate, borrow, transfer from available funds or otherwise provide a sum or sums of money to pay the costs of acquisition, management, and distribution of rubbish and recycling barrels for residences currently on the municipal rubbish program, including the payment of any and all other costs incidental and related to thereto;

or take any other action with respect thereto.

Select Board

ARTICLE 8 To see if the Town will vote to raise and appropriate, borrow, transfer from available funds or otherwise provide a sum or sums of money to pay the costs of acquiring a fire department rear-mount aerial ladder truck and associated apparatus, including the payment of any and all other costs incidental and related to thereto; or take any other action with respect thereto.

Select Board

ARTICLE 9 To see if the Town will vote to raise and appropriate, borrow, transfer from available funds or otherwise provide a sum or sums of money to pay the costs to build a municipal parking lot on 0 Grove Street, Assessors Parcel 043-0-136, commonly referred to as Lot 5, including the payment of any and all other costs incidental and related to thereto; or take any other action with respect thereto.

Select Board

ARTICLE 10 To see if the Town will vote to raise and appropriate, borrow, transfer from available funds, or otherwise provide a sum or sums of money to pay the costs of roadway and sidewalk improvements, including the payment of any and all other costs incidental and related to thereto; or take any other action with respect thereto.

Select Board

ARTICLE 11 To see if the Town will vote to adopt a new Snow Removal Bylaw by:

(1) Inserting a new Section 8.15 into the General Bylaws, as follows:

8.15 Clearing of Public Sidewalks

8.15.1 Removal Requirement

The owner or manager of any property abutting a sidewalk of a public way in the Downtown Smart Growth Overlay District, as shown on the Town’s Zoning Map, shall cause the portion of said sidewalk abutting their property to be maintained in a non-slippery condition, suitable for pedestrian travel, by clearing any slush, loose, granular, or packed snow, and ice for the portion of the paved sidewalk abutting their property.

Removal of slush, snow, and ice shall be conducted in a manner that clears the full paved path or a minimum of forty two (42) inches wide, whichever is less, unless otherwise specified herein. Slush, snow and ice shall be removed by plowing, shoveling, scraping or other methods in such a manner as to not damage the sidewalk, and shall be performed within the first (4) four hours between sunrise and sunset after such slush, snow and ice has come upon such sidewalk. In the event of an unusually heavy snowfall, the time limit may be extended at the discretion of the Director of Public Works or their designee.

8.15.2 Handicapped Ramps

Handicapped access ramps located within a sidewalk of a public way shall be cleared to the full extent of the width and length of the main slope, curb ramps, landings and side slopes.

8.15.3 Maintenance

When necessary, the owner or manager shall maintain said portion of cleared sidewalk in a non-slippery condition by application of agents designed for such purposes, provided said agent is approved by the Director of Public Works. The Director of Public Works shall annually cause a list of such approved agents to be published on the Town’s website and posted in Town Hall from November to April. Individuals shall not apply any agent to the sidewalk which does not appear on the approved list without written permission from the Director of Public Works or their designee.

8.15.4 Enforcement

In addition to any other means of enforcement, the provisions of this bylaw and the regulations adopted pursuant thereto may be enforced by non-criminal disposition in accordance with the provisions of Section 1.8 of this bylaw, and MGL Chapter 40 Section 21D. Every calendar day upon which such violation exists shall be considered a separate offense; provided, however, that the offense count shall restart each fiscal year.

(2) Inserting a new line into Section 1.8 of the General Bylaws, as follows:

Bylaw Section	Bylaw Title	Enforcing Person	Penalty-First Offense	Penalty-Second Offense	Penalty-Additional Offences
8.15	Clearing of Public Sidewalks	Director of Public Works; Police Department	\$100	\$200	\$200

or take any other action with respect thereto.

ARTICLE 12 To see if the Town will vote to accept the provisions of Section 19K of Chapter 41 of the Massachusetts General Laws, which authorizes additional compensation for a Town Clerk who has been awarded a certificate by the Massachusetts Town Clerks' Association as a certified Massachusetts municipal clerk, an amount equal to 10 per cent of such regular annual compensation, but not more than \$1,000 per year; to qualify for such additional compensation, a Town Clerk shall submit to the Select Board proof of the award of the certificate; or take any other action with respect thereto.

Select Board

and you are directed to serve this Warrant by posting an attested copy thereof in at least one (1) public place in each precinct of the Town not less than fourteen (14) days prior to November 13, 2023, or providing in a manner such as electronic submission, holding for pickup or mailing, an attested copy of said Warrant to each Town Meeting Member.

Hereof fail not and make due return of this Warrant with your doings thereon to the Town Clerk at or before the time appointed for said meeting.

Given under our hands this ___th day of _____, 2023.

Jacqueline McCarthy, Chair

Mark L. Dockser, Vice Chair

Karen Gately Herrick, Secretary

Carlo Bacci

Chris Haley

SELECT BOARD OF READING

, Constable

DRAFT

Subsequent Town Meeting - November 2023

November 13(M); 16(Th); 20(M); M(27)

as of -> 9/7/2023

Art. #	Article Description	Sponsor	Details	Notes
1	Reports	Select Board	Killam School Building Update Sanborn Lane Private Road Update - Town Manager MBTA Communities Update	
2	Instructions	Select Board		defer to last night
3	Amend the Capital Improvement Program FY24 - FY34	Select Board	Presentation - Sharon Angstrom	
4	Amend the FY24 Budget	FINCOM	Presentation - Sharon Angstrom	
5	Approve Payment of Prior Year's Bills	Select Board	Presentation - Sharon Angstrom	To be Tabled
6	Birch Meadow Phase II: a. Debt Authorization b. Dedicate Land for Birch Meadow Phase II for park purposes as under M.G.L. Chapter 45, Section 3 (PARC Grant) and c. transfer of the parcels from the School Committee to the Select Board	Select Board	Presentation - Jenna Fiorente	If PARC Funds Granted
7	Approve Solid Waste Revolving Fund, from Sale of Trash Bags and Toter Rentals and Approve Funding for Rubbish and Recycle Barrels from Free Cash	Select Board	Presentation - Fidel Maltez	
8	Approve Additional Funding for Ladder Truck from the 40R Smart Growth Stabilization Account	Select Board	Presentation -Fidel Maltez	2/3 Vote
9	Approve Funding for Construction of a Parking Lot on Grove Street Lot 5 from Burbank Ice Arena Funds	Select Board	Presentation -Fidel Maltez	2/3 Vote
10	Approve Funding for Additional Roadway and Sidewalk Improvements from 40R Smart Growth Stabilization Account	Select Board	Presentation -Fidel Maltez	2/3 Vote
11	New Section 8.15 to the Town's General Bylaws, Snow Removal in the 40R District	Bylaw Committee	Presentation - Bylaw	

**Accept Chapter 41, Section 19K,
Certified Massachusetts**

12 Municipal Clerk Select Board Presentation - Fidel Maltez

Capital Improvement Plan (CIP)

8/17/2023 12:30	FY-2024	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031	FY-2032	FY-2033	FY-2034	FY24-33
Pumper Eng #3 (2016 \$630k; next FY36)												-
Pumper Eng #4 (2020 \$800k; next FY40)												-
Ambulance #1 (2017 - 10 yrs)					500,000							500,000
Ambulance #2 (2010 - 10yrs) & equip										575,000		975,000
Ambulance equipment					45,000					45,000		90,000
Passenger Car#1 (2022 - 10yrs)										75,000		140,000
Passenger Car#2 (2024 - 10yrs)	65,000										75,000	65,000
Passenger Car#3 (2019 - 10yrs)						71,000						71,000
Passenger Car#4 (2024 - 10yrs)	85,000											85,000
Pickup Truck #1 (2019 - 12yrs)								85,000				85,000
Pickup Truck #2 (2012 - 12yrs)				80,000								80,000
Alarm Truck (1994 - 20yrs)												-
ALS Defibrillator (2019 - 7yrs)			50,000					50,000				100,000
BLS AEDs (2020-8yrs)				25,000				30,000				55,000
Rescue Tool					60,000							60,000
Breathing Apparatus (2017-12yrs)							400,000					400,000
Breathing Air Compressor												-
Breathing Air Bottles				30,000								30,000
CPR Compression Device					20,000							20,000
Thermal Imaging (2018 - 10yrs)					60,000							60,000
Fire Hose							40,000					75,000
Turnout Gear (2022 - 5yrs)				300,000					350,000			650,000
Public Safety - Police/Dispatch	-	-	-	275,000	-	-	-	160,000	80,000	500,000		1,095,000
Police Unmarked Vehicle				50,000					50,000			100,000
Police equipment (lasers) (7 years)								160,000				160,000
Firearms Replacement (12 years)											120,000	80,000
Vehicle Video Integration				200,000								200,000
Radios (Police & Fire 2022 - 12yrs)										500,000		500,000
AEDs				25,000					30,000			55,000
Public Works - Equipment	1,935,000	610,000	240,000	599,500	590,000	492,500	60,000	1,160,000	882,000	-		7,153,000
Large Trucks	480,000	240,000	240,000	265,000	70,000	275,000	-	935,000	632,000	-		3,137,000
C-03 Dump Truck C3 (2016)									75,000			75,000
C-04 Dump Truck C2 (2012)					70,000							70,000
H-05 Small Dump Truck #7 (2012)				65,000								65,000
H-06 Aerial Pickup Truck #14 (2017)												-
H-07 Truck #10 (2018)								240,000				240,000
H-08 Truck #9 - Sander (2017)									250,000			250,000
H-09 Truck #8 - 10 wheeler (2016)									245,000			245,000
H-10 Truck #22 -Sander (2015)								240,000				240,000

Capital Improvement Plan (CIP)

8/17/2023 12:30	FY-2024	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031	FY-2032	FY-2033	FY-2034	FY24-33
P-16 Trailer (2013)	16,000											16,000
P-17 Trailer (stump grinder)												24,000
P-18 Trailer Enclosed (2007)												-
R-01 Rubbish Barrells for automated pickup	900,000											900,000
Lawnmowers	24,000	-	-	210,500	24,000	32,500	-	10,000	-	-		451,000
C-08 Mwr SKAG TT #2 (2017)				24,000								24,000
C-09 Mwr (Cem.) SKAG 48" (2016)				12,500								12,500
C-10 Mower SKAG 61" (2008)	24,000											24,000
C-11 Mwr (Cem.) Scag 52" Stander (2021)								10,000				10,000
C-12 Mwr SKAG 36" (2012)						12,500						12,500
C-13 Mwr SKAG TT 61" #3 (2011)				24,000								24,000
P-07 Mwr SKAG TT #5 (2017)					24,000							24,000
P-08 Mwr SKAG						20,000						20,000
P-09 Mwr (Pks) TORO 5910N (2014)				150,000								150,000
P-10 Mower - TORO Gang (2007)												150,000
DPW: Parks & Cemetery	525,000	515,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000		3,640,000
Gen'l Fence Replacement	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000		550,000
DPW Yard Improvements												-
Strout Avenue Improvements												-
School Site Improvements												-
Birch Meadow (parking lots, sidewalks, walkways)		215,000										215,000
Field, Playground and Court Improvements	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000		1,100,000
Rock Wall repairs - Memorial Park												100,000
Rock Wall Repair Program	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000		1,000,000
Rock Wall repairs - Laurel Hill												-
Rock Wall repairs - Joshua Eaton												-
Grove Street Parking Lot Improvements	150,000											
Gen'l Parking Lot Improvements	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000		525,000
DPW: Roads												-
Track Road Bridge #1												-
Track Road Bridge #2	grant funded TBD											-
Salem Street Crosswalk Improvements	40,000											40,000
Salem and Main Traffic Signal Improvements	20,000											20,000
Sidewalk/Curb/Ped. Safety	100,000	100,000	100,000	125,000	150,000	175,000	175,000	200,000	200,000	200,000		1,625,000
Skim Coating & Crack Seal Patch	100,000	100,000	100,000	125,000	150,000	175,000	175,000	200,000	200,000	200,000		1,625,000
West Street - Local shr (\$1.3mil)	Debt	Debt										-
Lowell Street \$500k + \$600k		600,000										1,100,000
General Fund - various roads	925,000	425,000	425,000	525,000	595,000	560,000	550,000	575,000	550,000	550,000		6,105,000
TOTAL GENL FUND VOTED - ROADS	1,185,000	1,225,000	625,000	775,000	895,000	910,000	900,000	975,000	950,000	950,000	-	10,515,000
Grants - various roads	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000		6,600,000
TOTAL ROAD CAPITAL	1,785,000	1,825,000	1,225,000	1,375,000	1,495,000	1,510,000	1,500,000	1,575,000	1,550,000	1,550,000		17,115,000

Capital Improvement Plan (CIP)

8/17/2023 12:30	FY-2024	FY-2025	FY-2026	FY-2027	FY-2028	FY-2029	FY-2030	FY-2031	FY-2032	FY-2033	FY-2034	FY24-33
Biggest Changes in Capital since November 2022 Town Meeting					Concerns							
\$900k was added to the FY25 capital as debt for barrels for automated pickup					Killam ES - any costs not Excluded debt should be identified very soon							
\$27.5 k was added to FY23 Grove Street Parking Lot and Path Design					Feasibility Study approved and Nov 22 STM							
RMHS Fieldhouse bleachers/floor \$1.7mil design work added FY26 & debt to fund project starting FY27 - safety issue					1. \$1 mil 'community sustainability'							
					2. downtown improvements/Haven Street (\$7 mil identified; \$5mil in state bond bill)							

Town of Reading Debt Service Schedule	Projected FY - 2024	Projected FY - 2025	Projected FY - 2026	Projected FY - 2027	Projected FY - 2028	Projected FY - 2029	Projected FY - 2030	Projected FY - 2031	Projected FY - 2032	Projected FY - 2033	Projected FY - 2034	Projected FY - 2035	Projected FY - 2036	Projected FY - 2037	Projected FY - 2038	Projected FY - 2039	
Principal + Interest																	
Within Levy Limit	3,380,694	3,538,338	2,958,275	3,104,850	2,853,175	2,592,150	3,180,850	2,574,550	2,487,800	1,818,950	1,665,000	1,417,500	1,380,000	1,172,500	856,400	833,200	
Issued	3,043,194	2,513,338	1,965,775	1,889,850	1,679,175	1,609,150	1,539,350	979,750	939,700	317,550	310,300	304,500	298,700	292,900	0	0	
Approved not issued (ANI)	337,500	325,000	312,500	300,000	287,500	125,000	120,000	115,000	110,000	105,000	0	0	0	0	0	0	
Not yet approved (NYA)	0	700,000	680,000	915,000	886,500	858,000	1,521,500	1,479,800	1,438,100	1,396,400	1,354,700	1,113,000	1,081,300	879,600	856,400	833,200	
Bldg Security \$4mil/10yr	446,100	427,000	413,000	399,000	385,000	371,000	357,000										
Bldg Energy Improv I \$5m/15yr	348,356	336,188															
Bldg Energy Improv II \$5m/15yr	448,375	433,625	418,875	404,125	389,375	369,750	355,250	340,750	327,700	317,550	310,300	304,500	298,700	292,900			
Killam Green Repair																	
Birch Mdw Green Repair																	
RMHS Turf II \$2.225mil/10yr	201,400	195,000	188,600	182,200	175,800	169,400	158,100										
RMHS Turf I \$3.0mil/10yr	359,625	346,875	334,125	321,375	303,750	291,250	278,750	266,250	255,000								
RMHS Fieldhouse \$1.7mil/5yrs				255,000	246,500	238,000	229,500	221,000									
RMHS/TLT \$1.5mil/10yr	156,600	151,200	145,800	140,400													
RMHS Ret. Wall \$500k/5yr																	
Parker MS Roof \$2.7mil/10yr	324,000	312,500	301,000	284,625	273,375	262,125	250,875	239,625	229,500								
Coolidge MS Roof \$2.9mil/10yr								457,000	448,300	439,600	430,900	422,200	413,500	404,800	396,100	387,400	378,700
Birch Mdw ES roof \$1.5mil/10yr								235,000	230,500	226,000	221,500	217,000	212,500	208,000	203,500	199,000	194,500
ES Mod. class \$1.2 mil/8yr	153,000																
Barrows/Wd End@	29,942																
Wood End@	135,938																
Barrows@	117,208																
Police Sta Improve \$1.5mil/10yr	182,250	175,750	164,375	158,125	151,875	145,625	139,375	133,125	127,500								
West St. \$1.3 mil	140,400	135,200															
Comm. Sustainability \$1.0mil/10yr	150,000	140,000	135,000	130,000	125,000	120,000	115,000	110,000	105,000	100,000	0						
Ec Dev Dwtn II \$2.0mil/20yr		400,000	390,000	380,000	370,000	360,000	350,000	340,000	330,000	320,000	310,000	300,000	290,000	280,000	270,000	260,000	
	0	0	0	0	0	0	0	0	0								
Haven St. Streetscape \$750k/5yr	187,500	180,000	172,500	165,000	157,500	0	0	0	0	0	0	0	0	0	0	0	
Bch Mdw Phase II \$2.0mil/10yr		300,000	290,000	280,000	270,000	260,000	250,000	240,000	230,000	220,000	210,000						
Excluded Debt	2,686,112	1,279,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Issued	2,686,112	1,279,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Approved not issued (ANI)																	
Not yet approved (NYA)																	
RMHS@	1,312,500																
Barrows/Wd End@	40,560																
Wood End@	3,952																
Library Project \$10+mil	1,080,000	1,040,000															
Library Project \$2.115mil	249,100	239,700															

new

move out 5yrs

move out 5yrs

\$5m bond bill

Town of Reading Debt Service Schedule	Projected FY - 2024	Projected FY - 2025	Projected FY - 2026	Projected FY - 2027	Projected FY - 2028	Projected FY - 2029	Projected FY - 2030	Projected FY - 2031	Projected FY - 2032	Projected FY - 2033	Projected FY - 2034	Projected FY - 2035	Projected FY - 2036	Projected FY - 2037	Projected FY - 2038	Projected FY - 2039
8/16/23 16:05																
Principal																
Within Levy Limit	2,692,200	2,665,000	2,200,000	2,365,000	2,225,000	2,070,000	2,625,000	2,120,000	2,120,000	1,520,000	1,420,000	1,220,000	1,220,000	1,050,000	760,000	760,000
Issued	2,442,200	2,015,000	1,550,000	1,545,000	1,405,000	1,400,000	1,395,000	890,000	890,000	290,000	290,000	290,000	290,000	290,000	0	0
Approved not issued (ANI)	250,000	250,000	250,000	250,000	250,000	100,000	100,000	100,000	100,000	100,000	0	0				
Not yet approved (NYA)	0	400,000	400,000	570,000	570,000	570,000	1,130,000	1,130,000	1,130,000	1,130,000	1,130,000	930,000	930,000	760,000	760,000	760,000
Bldg Security \$4mil/10yr	355,000	350,000	350,000	350,000	350,000	350,000	350,000									
Bldg Energy Improv I \$5m/15yr	330,000	330,000														
Bldg Energy Improv II \$5m/15yr	295,000	295,000	295,000	295,000	295,000	290,000	290,000	290,000	290,000	290,000	290,000	290,000	290,000	290,000		
Killam Green Repair																
Birch Mdw Green Repair																
RMHS Turf II \$2.225mil/10yr	160,000	160,000	160,000	160,000	160,000	160,000	155,000									
RMHS Turf I \$3.0mil/10yr	255,000	255,000	255,000	255,000	250,000	250,000	250,000	250,000	250,000							
RMHS Fieldhouse \$1.7mil/10yrs				170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000	170,000			
RMHS/TLT \$1.5mil/10yr	135,000	135,000	135,000	135,000												
RMHS Ret. Wall \$500k/5yr																
Parker MS Roof \$2.7mil/10yr	230,000	230,000	230,000	225,000	225,000	225,000	225,000	225,000	225,000							
Coolidge MS Roof \$3.7mil/10yr							370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000	370,000
Birch Mdw ES roof \$1.9mil/10yr							190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000	190,000
ES Mod. class \$1.2 mil/8yr	150,000															
Barrows/Wd End@	28,790															
Wood End@	130,710															
Barrows@	112,700															
Police Sta Improve \$1.5mil/10yr	130,000	130,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000							
West St. \$1.3 mil	130,000	130,000														
Comm. Sustainability \$1.0mil/10yr	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000						
Ec Dev Dwtn II \$4.0mil/20yr		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Haven St. Streetscape \$750k/5yr	150,000	150,000	150,000	150,000	150,000											
Bch Mdw Phase II \$2.0mil/10yr		200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000					
Excluded Debt	2,527,800	1,235,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Issued	2,527,800	1,235,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Approved not issued (ANI)																
Not yet approved (NYA)																
RMHS@	1,250,000															
Barrows/Wd End@	39,000															
Wood End@	3,800															
Library Project \$10+mil	1,000,000	1,000,000														
Library Project \$2.115mil	235,000	235,000														

4,377,300

2,521,300

new

2,270,000

move out 5yrs

move out 5yrs

1,261,400

3,000,000

750,000

September 26, 2023		Tuesday	
	Overview of Meeting	McCarthy	7:00
	Public Comment	Board	7:05
	SB Liaison & Town Manager Reports	Board	7:15
HEARING	Change of Manager Application - Anthony's Coal Fired Pizza	Board	7:30
	Discuss Community Preservation Act and Presentation from Community Preservation Coalition	Board	7:45
	Update from Cultural Council	Cultural Council	8:00
	Vote to Close Warrant for November Town Meeting	Board	8:15
	Vote to Accept Easement from Meadow Brook Golf Course to Conservation Commission, Lot 5	Board	8:30
	Designate Town Manager as Town Representative on Designer Selection Panel for the MSBA, Killam School	Biard	9:30
	Discuss Future Agendas	Board	9:45
	Approve Meeting Minutes	Board	10:00
October 10, 2023		Tuesday	
	Overview of Meeting	McCarthy	7:00
	Public Comment	Board	7:05
	SB Liaison & Town Manager Reports	Board	7:15
	Discuss Future Agendas	Board	9:30
	Approve Meeting Minutes	Board	9:45
October 24, 2023		Tuesday	
	Overview of Meeting	McCarthy	7:00
	Public Comment	Board	7:05
	SB Liaison & Town Manager Reports	Board	7:15
HEARING	Tax Classification	Santaniello & Board of Assessors	7:30
	Discuss Future Agendas	Board	9:30
	Approve Meeting Minutes	Board	9:45
November 7, 2023		Tuesday	
November 13, 2023	SUBSEQUENT TOWN MEETING		
November 16, 2023	SUBSEQUENT TOWN MEETING		
November 20, 2023	SUBSEQUENT TOWN MEETING		
November 21, 2023		Tuesday	
November 27, 2023	SUBSEQUENT TOWN MEETING		

December 5, 2023		Tuesday	
	Vote to approve annual licenses (delegated to TM Office)		
	Vote to approve Liquor Licenses		
December 6, 2023		Wednesday	
	Department Budget Presentations		
December 12, 2023		Tuesday	
	Department Budget Presentations		
	Future Meetings - Agenda Items		
	VASC Policy Changes and Recommendations	VASC	
	Discuss Early Sunday Hours at Recreational Fields & Parks	Rec Comm	
	Public Safety Quarterly updates	Board	
	Air BnB update	CPDC	
	Update on 186 Summer Ave / Review of Select Board role (consult with Town Counsel)	Town Counsel	
	Discuss Police Department Policies with respect to Police Reform Legislation & Department Accreditation	Board	
	Discuss and Approve Flag Policy	Board	
	Recurring Agenda Items		
	Close Warrant: Annual Town Meeting	March	3/1/2022
	Close Warrant: Subsequent Town	September	9/27/2022
	Appoint Town Accountant	March	Annual
HEARING	Approve Classification & Compensation	May	Annual
	Appointments of Boards & Committees	May/June	Annual
HEARING	Approve Tax Classification	October	Annual
HEARING	Approve Licenses	December	Annual
	Liaison: RCTV members Report		Annual
	Liaison: CAB (RMLD) member Report		Annual
	Liaison: MAPC member Report		Annual
	Liaison: Reading Housing Authority		Annual
	Liaison: Reading Ice Arena Report		Annual
	Town Accountant Report		Qtrly
	Economic Development Director		Semi-ann
	Parking/Traffic/Transportation Task		
	Town Board & Committee visits		
	Town Department visits		
	Review Select Board Goals		
	Review Town Manager Goals		February/March

Select Board Draft Minutes

August 22, 2023

CB – Absent

Public Comment

Nancy Ziemiak noted her concerns with the RFQ for the Senior Center.

Anne Mary, member of the Reading Compost group, noted there are great things happening with food compost here in town.

Linda Snow Dockser thanked Sudeshna Chatterjee for all her work and time here in town.

Liaison Reports

Dockser noted that the Council on Aging met and discussed the RFQ for the senior center and complaints about an odor at the Pleasant Street Center.

Haley noted the School Committee met and changed Dr. Milaschewski's review schedule and made some policy changes. The dunk tank is coming back to the Fall Street Faire.

Herrick attended the Library Board of Trustees meeting about a book for reconsideration. She also attended the Climate Advisory Meeting who is prepping for the hazard mitigation public forum. The Killam School Building committee is moving forward.

McCarthy noted the Coalition is holding Mindfulness Monday walks. Next week, August 31st, they will be hosting an overdose awareness event on the common. They will be hosting some Narcan training as well. Board of Health met last week and discussed rodent control. They are also waiting on a home rule petition to increase their board to five members. New Resident open house will be October 3rd at the library.

Town Manager Report

Maltez noted the water tank project is complete.

Personnel Policy Changes – Military Leave

Human Resources Director Sean Donahue and Donna Brewer from Miyares and Harrington were present to answer any questions.

It was noted that there is an employee being deployed for a year which prompted HR to look at the Military Leave Policy and update it. With help from Town Counsel, they looked at other towns' policies and they were all a bit different. Town Manager Maltez and HR Director Donahue had sat individually with the board members prior to this meeting to explain the details of the proposed changes.

Will Valliere, Veteran's Agent for the Town, noted this would be a wise policy to put into place.

The board will vote on the policy during a hearing at their next meeting on September 12th.

Public Hearing - Baystate Liquors License Transfer

Attorney Andrew Upton and new owner Niles Patel were present to answer questions.

Herrick read the hearing notice opening the public hearing on the license transfer.

It was noted the store would be changing hands but the operation, hours and floor plan would be the same. They plan to upgrade the décor, inventory and signs. They will also be increasing the security and all employees will be TIPS/TAMS certified. The new owner, Niles, owns multiple other stores in and around Boston. It will be a family run business and the new name will be City Spirits and Smoke Shop.

Herrick asked about the tobacco license and it was noted the store currently has a tobacco license and the new owner will be going before the Board of Health to transfer that license as well.

Dockser welcomed Mr. Patel to Reading and noted the board takes alcohol compliance very seriously.

A resident made a comment about alcohol delivery services and compliance. It was noted that alcohol delivery services are regulated by the Alcohol Beverage Control Commission (ABCC) at the state level.

Herrick motioned to close the hearing regarding the liquor license transfer. The motion was seconded by Dockser and approved with a 4-0 vote.

Herrick moved to approve the Annual All Alcohol Package Store Liquor License Transfer Application from HT Reading Liquors LLC d/b/a Baystate Liquors to Nilkant 350 Inc. d/b/a City Wine Spirits & Smoke Shop at 345 Main Street as presented. The motion was seconded by Dockser and approved with a 4-0 vote.

Food Pantry Request

Sean from the Reading Food Pantry thanked the board for the ARPA money they received and is asking if there is any more money they could have. He gave a presentation on where the money went and how much more they need. They are requesting a years' worth more of funding.

It was noted that all the ARPA funds have been allocated. It is not known if all the money has actually been spent yet but there is still time for those that received the money to use it.

The board brainstormed ways to help the food pantry get more donations.

Special Committee for Charter Review

The board needs to appoint a Select Board representative for this committee. Haley noted he was interested.

Dog Park

Maltez gave the board an update noting there was a public forum that discussed a lot of properties in town. There were a lot of concerns about Oakland Road, Symonds Way and Hunt Park locations.

Steven Cool noted himself and Chuck Tirone went out and walked four properties. Two at Symonds Way, a Beverly Road property, and a piece of private property.

A direct abutter to Hunt Park commented that Hunt Park is already very busy with little league. Dogs and little kids playing baseball wouldn't be a good mix. He also mentioned there is no real parking; just street parking.

Chuck Tirone, Conservation Administrator, noted that Symonds Way is not a real possibility until the land is cleared more and we know exactly what the dog park needs are.

Angela Binda, SWEC member, noted they haven't seen any plans of how a dog park could fit on Symonds Way or how much space they would need. The charge of SWEC is to come up with numerous plans/possibilities for SWEC, not to come up with an exact plan.

Director of Equity and Social Justice

Maltez noted they are in the middle of the hiring process to fill the position and he is optimistic about the progress. It was noted the position will be moved to directly report to the Town Manager now and the person would sit in the Police Department with the new space that was just built for the Coalition. He noted there is no space for the person to sit in Town Hall.

Linda Snow Dockser expressed her concerns about moving the position to the Police Department. She feels that may not be the most inviting location for people who wish to visit the DESJ. She would prefer if the position cannot be located in Town Hall that it stay in the Library and still report to the Town Manager.

Town Meeting Warrant

Maltez first went through the trash barrel presentation with the board. He hopes it answers all the questions residents had the last time.

He then went through the Town Meeting warrant as it stands today. The board had some questions about some articles that Maltez will get answers for their next meeting.

RFQ for Senior Center

Dockser noted that Maltez and staff have been working on this. They want vendors to be clear that this could be a community center with designated senior space or a senior center. The design will also depend a lot on the location and the amount of space we have.

Chris Kowaleski, Elder Human Services Administrator, noted he is appreciative of the initiative and likes the wording of a community center/senior center to give us more options.

Nancy Ziemplak feels it is important for the board and the Town to understand the space need for a community center would be a lot more than if we just found space for a senior center.

Future Agendas

The board discussed future agenda items.

Minutes

The board edited previous meeting minutes.

Herrick moved to approve the meeting minutes from July 18th as amended. The motion was seconded by Dockser and approved with a 4-0 vote.

Herrick moved to adjourn the meeting at 10:57 PM. The motion was seconded by Dockser and approved with a 4-0 vote.

DRAFT